

# Dana-Farber Cancer Institute

## 2021 Hospital Profile

### OVERVIEW

City/Town:	Boston, MA
Region:	Metro Boston
Hospital Type:	Specialty Hospital
Total Staffed Beds in HFY21:	30, Small Hospital
Hospital System Affiliation:	Dana-Farber Cancer Institute and Subsid.
Hospital System Surplus (Deficit) in HFY21:	\$323,395,612
Change in Ownership HFY17-HFY21:	Not Applicable

Tax Status:	Non-profit
Trauma Center Designation:	Not Applicable
Total FTE's in HFY21:	5,654.15
FY21 Case Mix Index:	1.82
Public Payer Mix <sup>2</sup> :	52.9%
Percent of Total GPSR - Medicare/Medicaid/Commercial:	47% / 7% / 45%
CY20 Commercial Statewide Relative Price:	1.52

### FINANCIAL

#### GROSS AND NET PATIENT SERVICE REVENUES (GPSR & NPSR)

	HFY17	HFY18	HFY19	HFY20	HFY21
Inpatient GPSR	\$124.6M	\$117.0M	\$109.8M	\$99.4M	\$110.1M
Outpatient GPSR	\$2,582.9M	\$3,035.8M	\$3,386.7M	\$3,540.8M	\$4,159.4M
Total GPSR	\$2,707.4M	\$3,152.8M	\$3,496.5M	\$3,640.1M	\$4,269.5M
Inpatient NPSR per CMAD	\$11,342	\$11,394	\$14,514	\$13,805	\$15,078
Inpatient NPSR	\$47.8M	\$48.7M	\$46.7M	\$37.0M	\$39.5M
Outpatient NPSR	\$837.0M	\$994.0M	\$1,135.8M	\$1,126.4M	\$1,346.6M

#### REVENUE & EXPENSES

	HFY17	HFY18	HFY19	HFY20	HFY21
Operating Revenue	\$1,429.3M	\$1,633.5M	\$1,666.0M	\$1,730.8M	\$2,052.1M
Non-Operating Revenue <sup>4</sup>	\$141.4M	\$165.0M	\$301.9M	\$290.8M	\$510.7M
COVID Funding Included in Operating Revenue <sup>5</sup>	-	-	-	\$23.3M	\$23.5M
Total Revenue	\$1,570.7M	\$1,798.5M	\$1,967.9M	\$2,021.7M	\$2,562.8M
Total Expenses	\$1,540.9M	\$1,685.4M	\$1,904.9M	\$1,970.9M	\$2,236.8M
Total Surplus (Deficit)	\$29.9M	\$113.1M	\$63.0M	\$50.8M	\$326.0M
Operating Margin	(7.1%)	(2.9%)	(12.1%)	(11.9%)	(7.2%)
Non-Operating Margin	9.0%	9.2%	15.3%	14.4%	19.9%
Total Margin	1.9%	6.3%	3.2%	2.5%	12.7%

#### SOLVENCY AND LIQUIDITY

	HFY17	HFY18	HFY19	HFY20	HFY21
Total Net Assets or Equity	\$1,531.5M	\$1,754.9M	\$1,944.5M	\$2,153.2M	\$2,942.8M
Current Ratio	1.3	1.6	1.6	1.1	1.2
Debt Service Coverage Ratio	5.3	8.5	6.3	7.2	20.1
Cash Flow to Total Debt	14.1%	21.9%	16.3%	12.5%	38.4%
Equity Financing Ratio	58.9%	60.7%	62.2%	55.2%	64.7%
Average Age of Plant	8.0	9.0	10.0	11.0	11.0

### UTILIZATION

Licensed Beds in HFY21:	30
Available Beds in HFY21:	30
Staffed Beds in HFY21:	30
HFY21 Percentage Occupancy:	91.9%
Inpatient Discharges in HFY21:	1,436
Change HFY20-HFY21:	1.1%
Percent of Total Region Discharges in HFY21:	0.5%
Percent of Statewide Total Discharges in HFY21:	<1%
Inpatient Days in HFY21:	10,059
Change HFY20-HFY21:	7.2%
Percent of Total Region Inpatient Days in HFY21:	0.6%
Percent of Statewide Total Inpatient Days in HFY21:	<1%
Average Length of Stay in HFY21:	7.00
Change HFY20-HFY21:	5.9%
Emergency Department Visits in HFY21:	0
Change HFY20-HFY21:	0%
Percent of Total Region Emergency Department Visits in HFY21:	0.0%
Percent of Statewide Total Emergency Department Visits in HFY21:	<1%
Outpatient Visits in HFY21:	355,763
Change HFY20-HFY21:	22.6%

#### TOP DISCHARGES BY INPATIENT CASE (DRG) IN FY21

Inpatient Case (DRG) <sup>6</sup>	Discharges	Percent of Total Hospital Discharges
Other Chemotherapy	228	15.87%
Digestive malignancy	79	5.50%
Factors Infl Hlth Status	57	3.96%
Major Hem/Ig Dx Exc Sc	55	3.83%
Respiratory malignancy	54	3.76%
Chemotherapy For Acute Leukemia	48	3.34%
Other Gastroenteritis, Nausea & Vomiting	45	3.13%
Lymphoma, Myeloma & Non-Acute Leukemia	42	2.92%
Bone marrow transplant	41	2.85%
Acute Kidney Injury	32	2.22%

#### TOP DISCHARGES BY COMMUNITY IN FY21

Community <sup>6</sup>	Discharges	Percent of Total Community Discharges
Boston, MA	41	0%

For descriptions of the metrics, please see the technical appendix.

<sup>1</sup> Data from the FY2017 through FY2021 CHIA Cost Reports and Financial Statements.

<sup>2</sup> High Public Payer Hospitals (HPP) reported a minimum of 63% of gross patient service revenue from public payers.

<sup>3</sup> Effective FY 2020 supplemental revenue is not included in net patient service revenue for all hospitals. Prior to FY 2020, reporting of supplemental revenue varied by hospital.

<sup>4</sup> There was an accounting change adopted by most hospitals beginning in FY 2020 in which unrealized gains and losses on investments are now recognized as non-operating income.

<sup>5</sup> Federal and State COVID-19 relief funding was distributed to hospitals as part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act beginning in FY2020. A portion of this funding was reported as operating revenue.

<sup>6</sup> Inpatient cases and communities with less than 25 discharges have been omitted from the Top Discharges by Inpatient Case (DRG) and Top Discharges By Community charts.