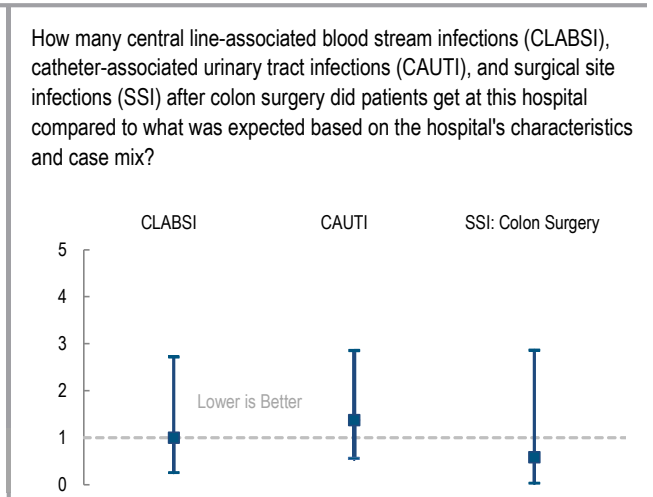
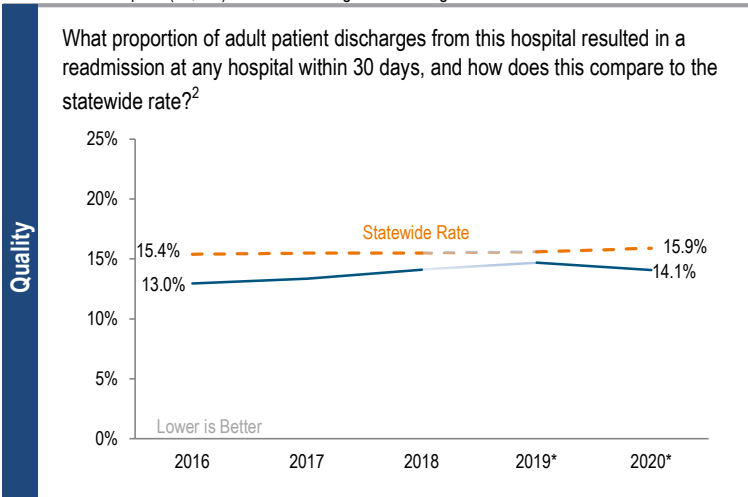
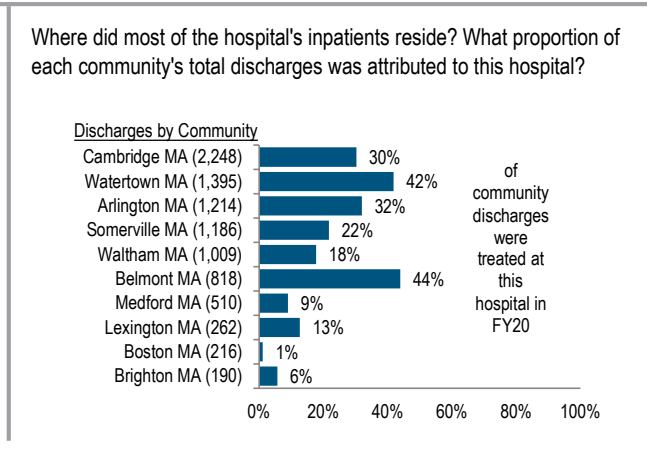
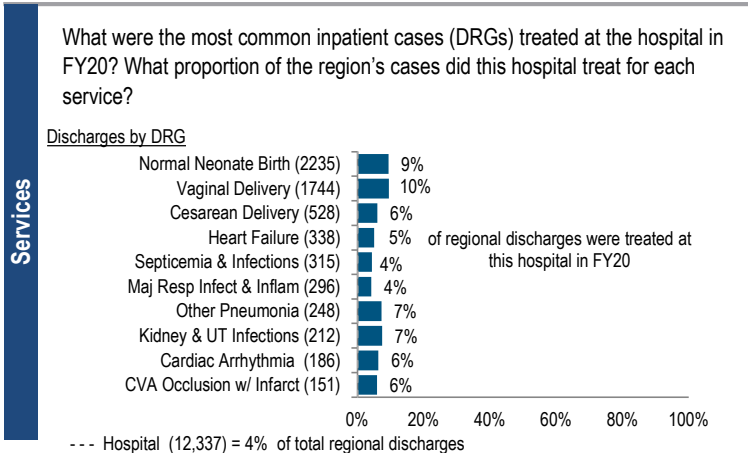


Mount Auburn Hospital is a large, non-profit teaching hospital located in the Metro Boston region. It is a member of Beth Israel Lahey Health. Between FY16 and FY20, the volume of inpatient discharges at the hospital decreased by 11.2%, compared to a median decrease of 6.4% for its peer cohort. The hospital has reported a profit in each of the last five years and in FY20 reported a total margin of 3.2%, compared to its peer cohort median of 4.8%.

At a Glance	Overview / Size	
	Hospital System Affiliation:	Beth Israel Lahey Health
	Hospital System Surplus (Deficit) in FY20:	\$73,031,000
	Change in Ownership (FY16-20):	Not Applicable
	Total Staffed Beds:	243, among the larger acute hospitals
	% Occupancy:	62.3%, < cohort avg. (73%)
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.89, < cohort avg. (1.19); < statewide (1.16)
	Financial	
	Inpatient NPSR per CMAD:	\$12,911
Change FY19-FY20:	2.8%	
Inpatient Outpatient Revenue in FY20:	36%:64%	
Outpatient Revenue in FY20:	\$141,948,638	
Change FY19-FY20:	-20.1%	
Total Revenue in FY20:	\$329,879,000	
COVID Funding Included in Total Revenue:	\$20,773,000	
Total Surplus (Deficit) in FY20:	\$10,573,000	
Payer Mix		
Public Payer Mix ¹ :	53.4% non-HPP Hospital	
CY19 Commercial Statewide Relative Price:	0.960	
Top 3 Commercial Payers:	Blue Cross Blue Shield Tufts HMO Harvard Pilgrim	
Utilization		
Inpatient Discharges in FY20:	12,337	
Change FY19-FY20:	-8.7%	
Emergency Department Visits in FY20:	28,366	
Change FY19-FY20:	-17.0%	
Outpatient Visits in FY20:	270,498	
Change FY19-FY20:	176.8%	
Quality		
Readmission Rate in FY20:	14.1%	
Change FY19-FY20 (percentage points):	-0.6	
Early Elective Deliveries Rate:	0.0%	



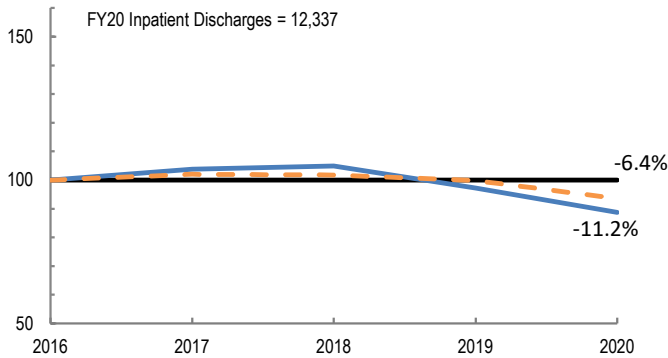
2020 HOSPITAL PROFILE: MOUNT AUBURN HOSPITAL

Cohort: Teaching Hospital

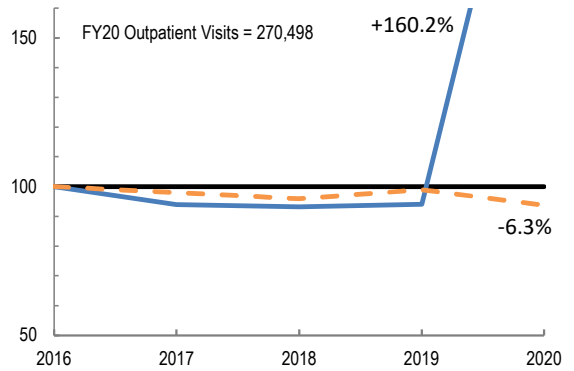


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

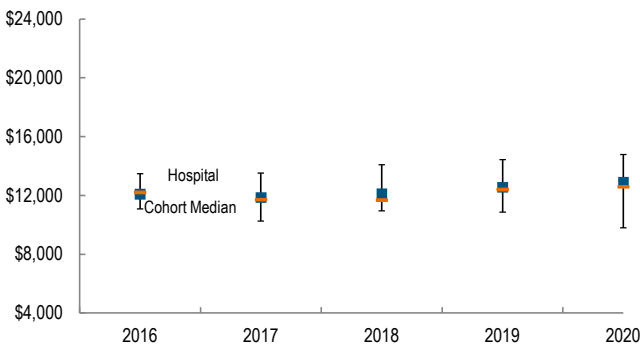


How has the volume of the hospital's outpatient visits changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

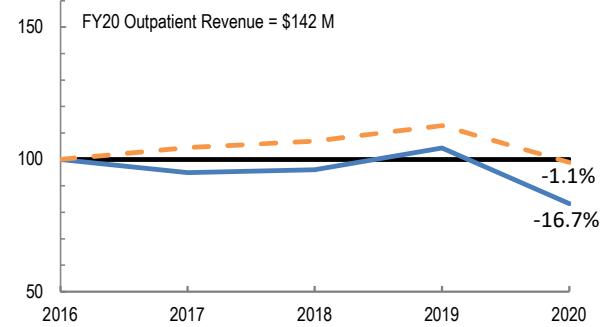


Patient Revenue Trends

What was the hospital's net inpatient service revenue³ per case mix adjusted discharge between FY16 and FY20, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue³ changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)



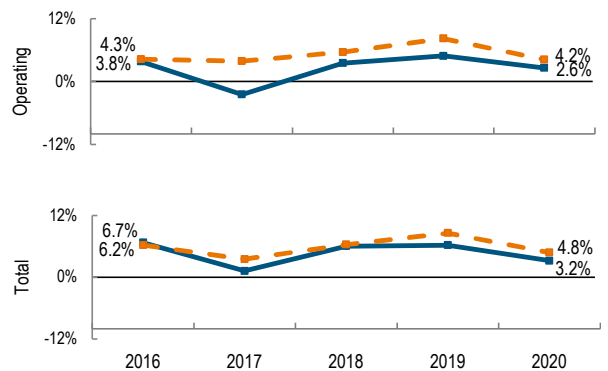
Financial Performance

How have the hospital's total revenue and costs changed between FY16 and FY20? (COVID funding affects FY20 only)

Revenue, Cost, & Profit/Loss (in millions)

FY	2016	2017	2018	2019	2020
Operating Revenue	\$ 343.3	\$ 321.7	\$ 338.7	\$ 203.5	\$ 327.8
COVID Funding Included in Operating Revenue					\$ 20.8
Non-Operating Revenue⁴	\$ 10.3	\$ 12.3	\$ 8.7	\$ 2.7	\$ 2.1
Total Revenue	\$ 353.5	\$ 333.9	\$ 347.5	\$ 206.2	\$ 329.9
Total Costs	\$ 329.8	\$ 330.0	\$ 326.5	\$ 193.4	\$ 319.3
Total Profit (Loss)	\$ 23.7	\$ 3.9	\$ 21.0	\$ 12.8	\$ 10.6

What were the hospital's total margin and operating margins between FY16 and FY20, and how do these compare to the hospital's peer cohort medians? (Note: FY20 margins include COVID funding)



For descriptions of the metrics, please see the technical appendix.

¹ High Public Payer Hospitals (HPP) reported a minimum of 63% of gross patient service revenue from public payers.

² For 2019 and 2020 readmission rates, a new methodology was used. These rates may not be comparable to earlier years. For more information, please see: <https://www.chiamass.gov/assets/docs/r/pubs/2022/Readmissions-Technical-Appendix-2011-2020.pdf>

³ Effective FY 2020 supplemental revenue is not included in net patient service revenue for all hospitals. Prior to FY 2020, reporting of supplemental revenue varied by hospital.

⁴ There was an accounting change adopted by most hospitals beginning in FY 2020 in which unrealized gains and losses on investments are now recognized as non-operating income