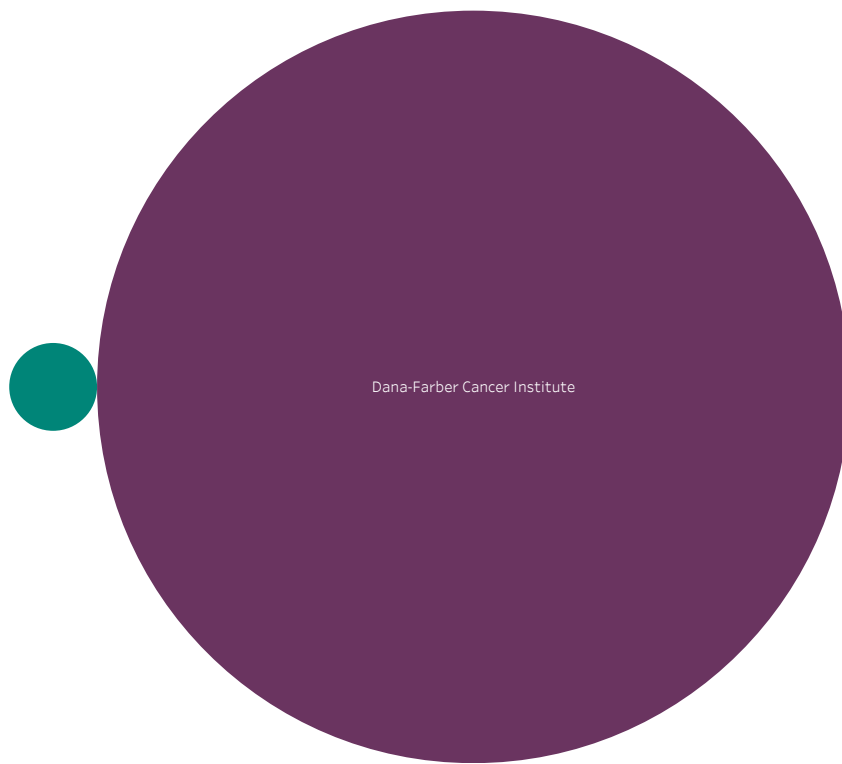


## Dana-Farber Cancer Institute and Subsidiaries

■ Physician Organization  
■ Specialty Hospital



Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

		Operating Revenue	COVID Relief Funds in Operating Revenue	Profit (Loss)	Operating Margin	Total Margin	Net Assets
Hospital Health System	Dana-Farber Cancer Institute, Inc. and Subsidiaries	\$1,757.1	\$24.0	\$49.2	-11.8%	2.4%	\$2,113.3
Acute Hospital	Dana-Farber Cancer Institute	\$1,730.8	\$23.3	\$50.8	-11.9%	2.5%	\$2,153.2
Physician Organization	Dana-Farber Cancer Care Network, Inc	\$23.6	\$0.7	(\$3.7)	-15.6%	-15.6%	

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

\*All dollar values are in millions.