LAHEY HOSPITAL & MEDICAL CENTER

2019 Hospital Profile

Burlington & Peabody, MA Teaching Hospital Northeastern Massachusetts

Lahey Hospital & Medical Center is a non-profit teaching hospital located in the Northeastern Massachusetts region. It is among the larger acute hospitals in Massachusetts and one of nine transplant centers in the State. Between FY15 and FY19, the volume of inpatient discharges at the hospital increased by 7.5% compared to a median decrease of 1.5% at cohort hospitals. Outpatient visits decreased 5.9% for the hospital between FY15 and FY19, compared to a median decrease of 1.5% for its peer cohort. Lahey Hospital & Medical Center has been profitable each year from FY15 to FY19, with a total margin at or near the median of its peer cohort hospitals.

Overview / Size

Hospital System Affiliation:

Hospital System Surplus (Deficit) in FY19:

Change in Ownership (FY15-19):

Beth Israel Lahey Health 3/1/19

Total Staffed Beds:

345, among the larger acute hospitals

Charge:

93.3%, > cohort avg. (79%)

Special Public Funding:

CHRTF°

Trauma Center Designation:

Adult: Level 1

Case Mix Index: 1.58, > cohort avg. (1.15); > statewide (1.16)

Financial

 Inpatient NPSR per CMAD:
 \$12,559

 Change FY18-FY19:
 4.1%

 Inpatient:Outpatient Revenue in FY19:
 32%:68%

 Outpatient Revenue in FY19:
 \$562,977,868

 Change FY18-FY19:
 8.3%

 Total Revenue in FY19:
 \$652,368,000

 Total Surplus (Deficit) in FY19:
 \$74,693,000

Payer Mix

Public Payer Mix: 60.5% (Non-HPP* Hospital)
CY18 Commercial Statewide Relative Price: 0.98
Top 3 Commercial Payers: Blue Cross Blue Shield
Harvard Pilgrim

Tufts HMO

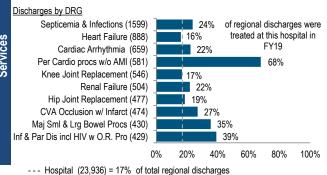
Utilization

Inpatient Discharges in FY19:	23,936
Change FY18-FY19:	-0.3%
Emergency Department Visits in FY19:	66,499
Change FY18-FY19:	0.8%
Outpatient Visits in FY19:	856,797
Change FY18-FY19:	5.0%

Quality

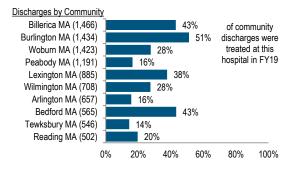
Readmission Rate in FY18: 15.0%
Change FY14-FY18 (percentage points): 0.4
Early Elective Deliveries Rate: Not Applicable

What were the most common inpatient cases (DRGs) treated at the hospital in FY19? What proportion of the region's cases did this hospital treat for each service?

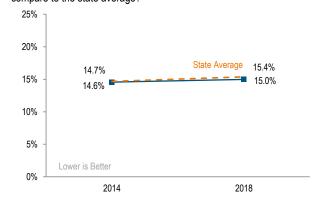


each community's total discharges was attributed to this hospital?

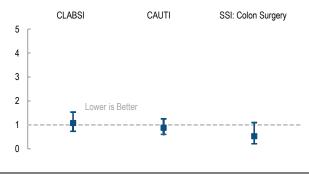
Where did most of the hospital's inpatients reside? What proportion of



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

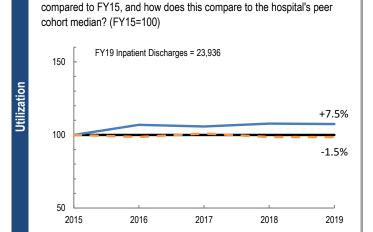


2019 HOSPITAL PROFILE: LAHEY HOSPITAL & MEDICAL CENTER

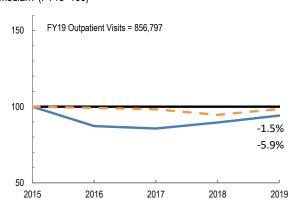
How has the volume of the hospital's inpatient discharges changed

Cohort: Teaching Hospital





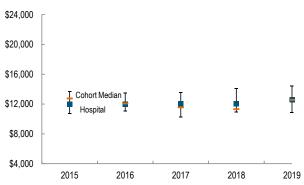
How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)



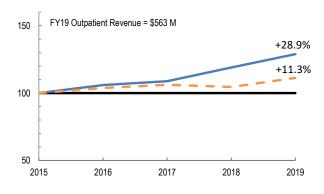
Patient Revenue Trends \$24,000 \$20,000 \$16,000 \$12,000 \$8,000

Financial Performance

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

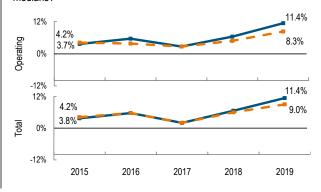


How have the hospital's total revenue and costs changed between FY15 and FY19?

Revenue, Cost, & Profit/Loss (in millions)**

FY	2015	2016	2017	2018	2019
Operating Revenue	\$ 836.9	\$ 923.6	\$ 949.2	\$ 1,010	\$ 652.1
Non-Operating Revenue	\$ 0.8	\$ 0.9	\$ (6.2)	\$ 1.3	\$ 0.3
Total Revenue	\$ 837.6	\$ 924.4	\$ 943.0	\$ 1,012	\$ 652.4
Total Costs	\$ 806.2	\$ 872.1	\$ 924.2	\$ 945.4	\$ 577.7
Total Profit (Loss)	\$ 31.4	\$ 52.4	\$ 18.8	\$ 66.4	\$ 74.7

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

9 For more information on Community Hospital Reinvestment Trust Fund (CHRTF) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

^{**} FY19 data reflects the seven months of data after the merger to Beth Israel Lahey Health.