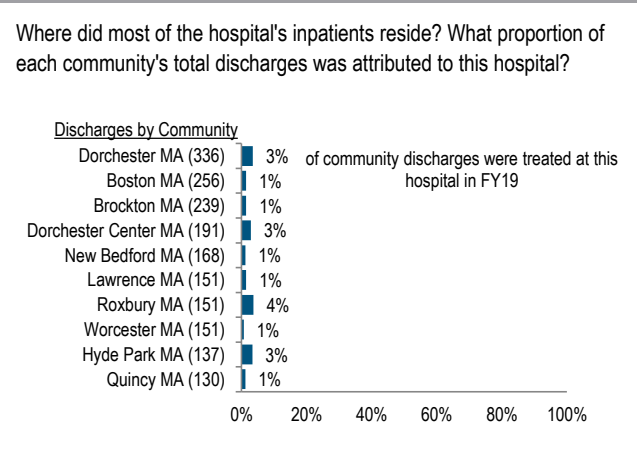
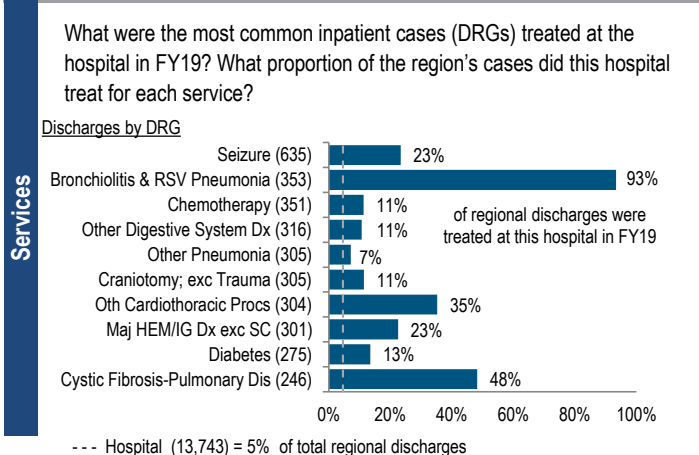


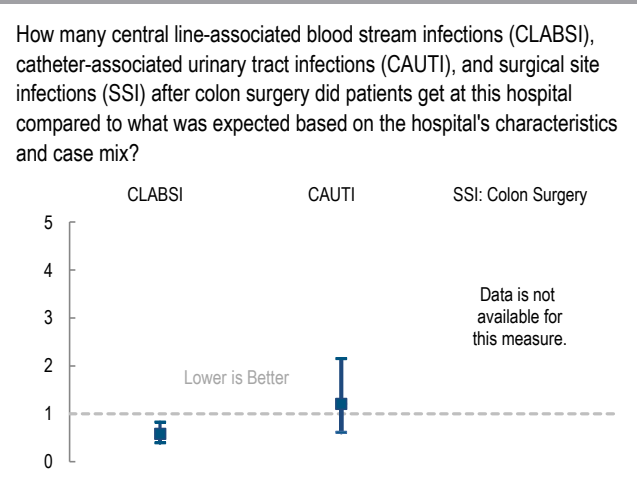
Boston Children's Hospital is a large, non-profit specialty hospital dedicated to pediatric health care. It is located in the Metro Boston region. Boston Children's is a teaching hospital for Harvard Medical School and has research partnerships with numerous institutions in Massachusetts and elsewhere. It is one of nine organ transplant centers in Massachusetts. It is the ninth-largest acute hospital, with 415 beds. After reporting losses in each FY15 and FY16, the hospital has reported a profit in each of the last three years, including a \$4.8M profit in FY19. In FY19 it reported a 0.3% total margin.

<b>At a Glance</b>	<b>Overview / Size</b>	Hospital System Affiliation:	Boston Children's Hospital and Subsid.	<b>Payer Mix</b>	Public Payer Mix:	35.7% (Non-HPP* Hospital)
	Hospital System Surplus (Deficit) in FY19:	\$234,975,000	CY18 Commercial Statewide Relative Price:	1.56		
	Change in Ownership (FY15-19):	Not Applicable	Top 3 Commercial Payers:	Blue Cross Blue Shield		
	Total Staffed Beds:	415, 9th largest acute hospital	Harvard Pilgrim			
	% Occupancy:	80.6%	Cigna East			
	Special Public Funding:	Not Applicable	<b>Utilization</b>			
	Trauma Center Designation:	Pedi: Level 1	Inpatient Discharges in FY19:	13,743		
	Case Mix Index:	2.26 > statewide (1.16)	Change FY18-FY19:	-3.4%		
	<b>Financial</b>	Inpatient NPSR per CMAD:	\$25,291	Emergency Department Visits in FY19:	60,734	
	Change FY18-FY19:	5.6%	Change FY18-FY19:	1.1%		
Inpatient:Outpatient Revenue in FY19:	51%:49%	Outpatient Visits in FY19:	295,127			
Outpatient Revenue in FY19:	\$611,452,234	Change FY18-FY19:	15.1%			
Change FY18-FY19:	4.4%	<b>Quality</b>				
Total Revenue in FY19:	\$1,805,480,000	Readmission Rate in FY18:	Not Available			
Total Surplus (Deficit) in FY19:	\$4,751,000	Change FY14-FY18 (percentage points):				
		Early Elective Deliveries Rate:	Not Available			



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

Data for this measure is not available for the patient population at this specialty hospital.



For descriptions of the metrics, please see the technical appendix.

# 2019 HOSPITAL PROFILE: BOSTON CHILDREN'S HOSPITAL

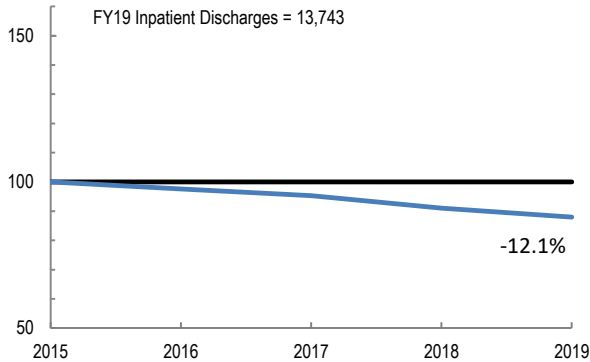
Cohort: Specialty Hospital

Key:

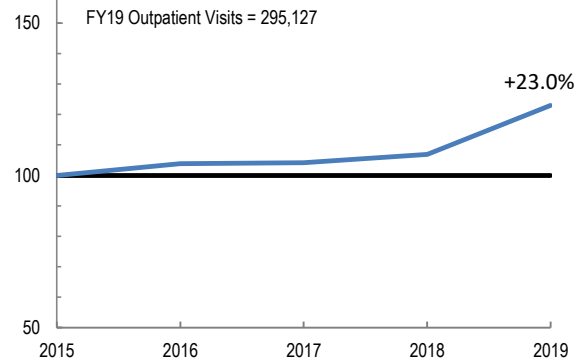
- Hospital
- Peer Cohort

## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

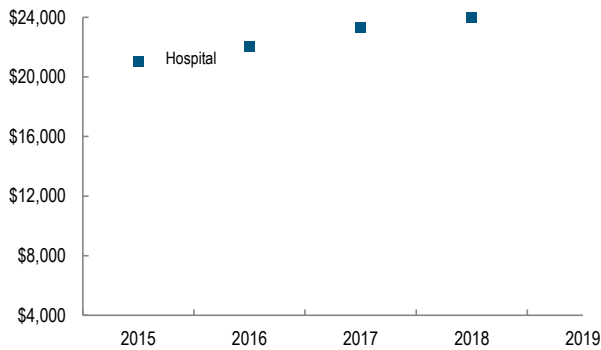


How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

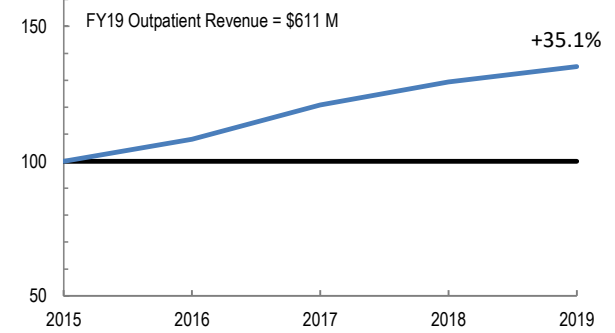


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)



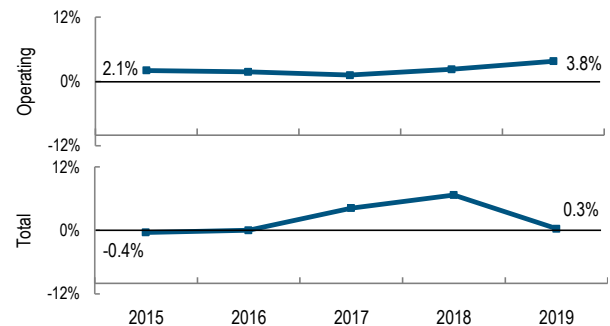
## Financial Performance

How have the hospital's total revenue and costs changed between FY15 and FY19?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2015	2016	2017	2018	2019
<b>Operating Revenue</b>	\$ 1,412	\$ 1,533	\$ 1,665	\$ 1,754	\$ 1,869
<b>Non-Operating Revenue</b>	\$ (34.1)	\$ (27.3)	\$ 53.0	\$ 81.3	\$ (63.5)
<b>Total Revenue</b>	\$ 1,378	\$ 1,506	\$ 1,718	\$ 1,835	\$ 1,805
<b>Total Costs</b>	\$ 1,383	\$ 1,506	\$ 1,645	\$ 1,712	\$ 1,801
<b>Total Profit (Loss)</b>	\$ (5.5)	\$ (0.3)	\$ 72.8	\$ 122.9	\$ 4.8

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

