Hyannis, MA Community-High Public Payer Hospital Cape and Islands

Cape Cod Hospital is a non-profit community-High Public Payer (HPP) hospital located in the Cape and Islands region. It is among the larger acute hospitals in Massachusetts and is a member of Cape Cod Healthcare. Between FY15 and FY19, inpatient discharges at the hospital have increased by 2.2%, compared with a median decrease of 2.7% among cohort hospitals. In the same period, outpatient visits increased by 4.2%, compared to a 2.1% median increase in its cohort. Cape Cod Hospital reported a profit of \$55.9M in FY19 and a total margin of 9.1% compared to the median of 3.3% at its cohort hospitals.

Overview / Size

Hospital System Affiliation:

Cape Cod Healthcare
Hospital System Surplus (Deficit) in FY19:

Change in Ownership (FY15-19):

Not Applicable
Total Staffed Beds:

269, among the larger acute hospitals

Coccupancy:

75.0%, > cohort avg. (66%)
Special Public Funding:

Not Applicable
Trauma Center Designation:

Not Applicable

Case Mix Index: 1.22, > cohort avg. (0.96); > statewide (1.16)

Financial

Inpatient NPSR per CMAD:	\$14,624
Change FY18-FY19:	14.1%
Inpatient:Outpatient Revenue in FY19:	40%:60%
Outpatient Revenue in FY19:	\$286,979,358
Change FY18-FY19:	-5.5%
Total Revenue in FY19:	\$615,477,247
Total Surplus (Deficit) in FY19:	\$55,864,961

Payer Mix

Public Payer Mix: 74.2% (HPP* Hospital)
CY18 Commercial Statewide Relative Price: 1.31
Top 3 Commercial Payers: Blue Cross Blue Shield
Tufts HMO
Harvard Pilgrim

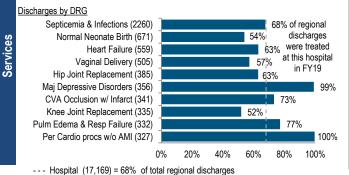
Utilization

Inpatient Discharges in FY19:	17,169
Change FY18-FY19:	1.0%
Emergency Department Visits in FY19:	78,294
Change FY18-FY19:	-1.6%
Outpatient Visits in FY19:	153,184
Change FY18-FY19:	2.1%

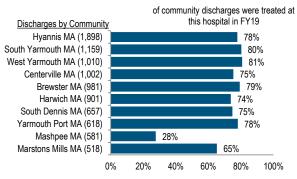
Quality

Readmission Rate in FY18: 12.5%
Change FY14-FY18 (percentage points): 0.5
Early Elective Deliveries Rate: 0.0%

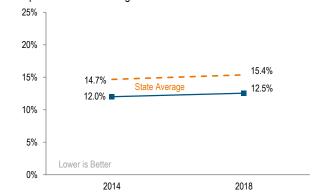
What were the most common inpatient cases (DRGs) treated at the hospital in FY19? What proportion of the region's cases did this hospital treat for each service?



Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



2019 HOSPITAL PROFILE: CAPE COD HOSPITAL

Cohort: Community-High Public Payer Hospital

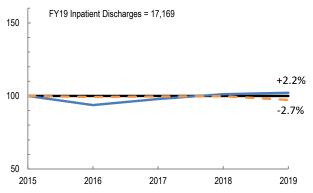
Utilization

Financial Performance

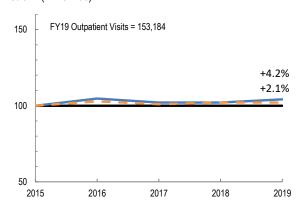


How has the volume of the hospital's inpatient discharges changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

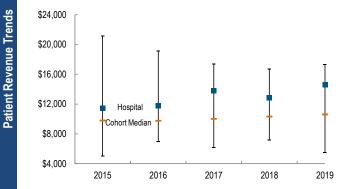
FY19 Inpatient Discharges = 17,169



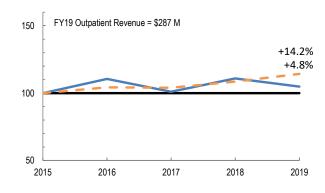
How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

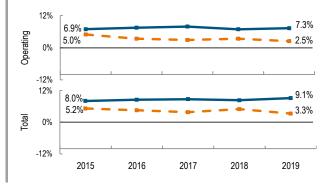


How have the hospital's total revenue and costs changed between FY15 and FY19?

Revenue, Cost, & Profit/Loss (in millions)

FY	2015	2016	2017	2018	2019
Operating Revenue	\$ 473.9	\$ 513.5	\$ 541.8 \$	570.8 \$	604.6
Non-Operating Revenue	\$ 5.2	\$ 5.2	\$ 4.3 \$	8.4 \$	10.9
Total Revenue	\$ 479.1	\$ 518.7	\$ 546.1 \$	579.2 \$	615.5
Total Costs	\$ 440.7	\$ 474.5	\$ 498.7 \$	531.1 \$	559.6
Total Profit (Loss)	\$ 38.5	\$ 44.2	\$ 47.4 \$	48.1 \$	55.9

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.