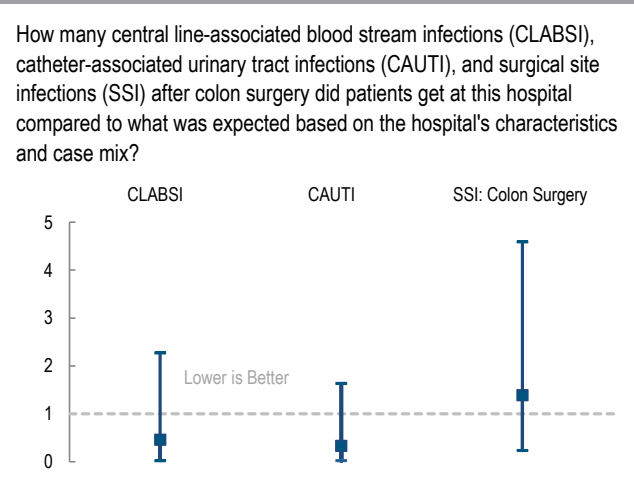
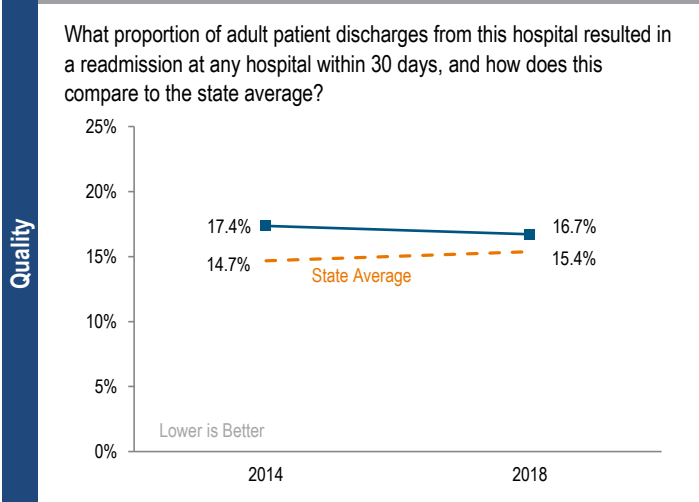
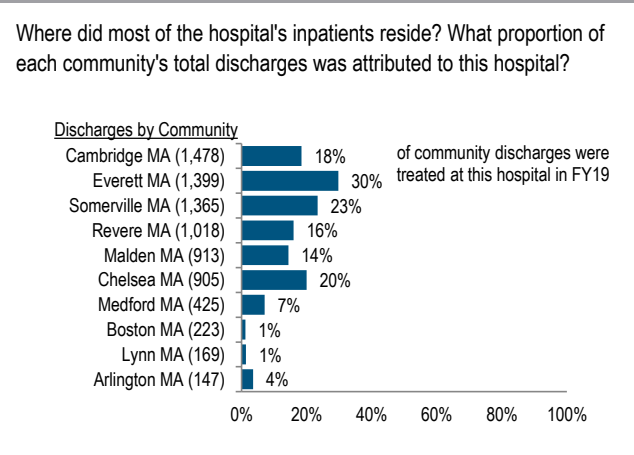
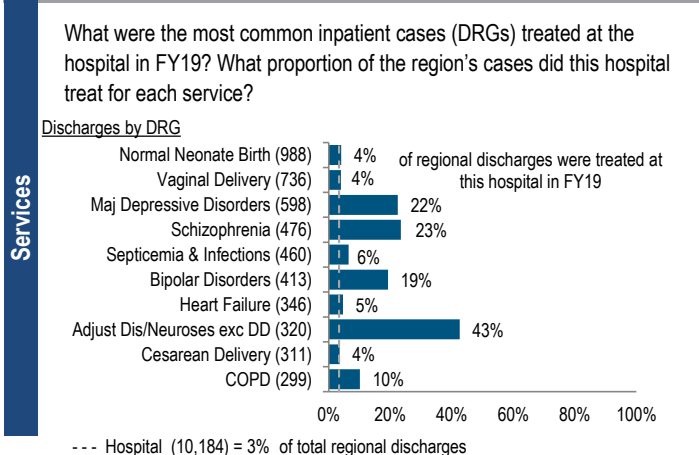


Cambridge Health Alliance (CHA) is a mid-size, municipal teaching hospital located in the Metro Boston region. It is the only municipality-owned hospital in Massachusetts. CHA includes Cambridge Hospital, Somerville Hospital, and Whidden Memorial Hospital campuses. It qualifies as a High Public Payer (HPP) hospital. Between FY15 and FY19, the volume of inpatient discharges at the hospital decreased by 13.0% compared to a median decrease of 1.5% at cohort hospitals. Outpatient visits decreased by 0.6% for the hospital between FY15 and FY19, compared to the median decrease of 1.5% for its peer cohort. It reported a profit of \$4.4M in FY19 with a total margin of 0.6%.

<b>At a Glance</b>	<b>Overview / Size</b>		<b>Payer Mix</b>	
	Hospital System Affiliation:	Cambridge Health Alliance	Public Payer Mix:	70.9% (HPP* Hospital)
	Hospital System Surplus (Deficit) in FY19:	\$7,122,118	CY18 Commercial Statewide Relative Price:	0.81
	Change in Ownership (FY15-19):	Not Applicable	Top 3 Commercial Payers:	Blue Cross Blue Shield Tufts Health Public Plans Harvard Pilgrim
	Total Staffed Beds:	229, mid-size acute hospital	<b>Utilization</b>	
	% Occupancy:	67.5%, < cohort avg. (79%)	Inpatient Discharges in FY19:	10,184
	Special Public Funding:	CHRTF°	Change FY18-FY19:	-4.7%
	Trauma Center Designation:	Not Applicable	Emergency Department Visits in FY19:	91,524
	Change FY18-FY19:	19.1%	Change FY18-FY19:	0.7%
	Case Mix Index:	0.88, < cohort avg. (1.15); < statewide (1.16)	Outpatient Visits in FY19:	674,918
Change FY18-FY19:	-7.2%	Change FY18-FY19:	2.5%	
<b>Financial</b>		<b>Quality</b>		
Inpatient NPSR per CMAD: see footnote *	\$13,497	Readmission Rate in FY18:	16.7%	
Inpatient:Outpatient Revenue in FY19:	21%:79%	Change FY14-FY18 (percentage points):	-0.6	
Outpatient Revenue in FY19:	\$220,157,223	Early Elective Deliveries Rate:	0.0%	
Change FY18-FY19:	-7.2%			
Total Revenue in FY19:	\$696,074,124			
Total Surplus (Deficit) in FY19:	\$4,390,419			



For descriptions of the metrics, please see the technical appendix.

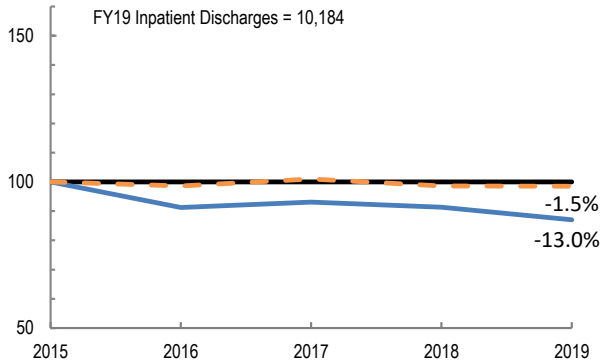
# 2019 HOSPITAL PROFILE: CAMBRIDGE HEALTH ALLIANCE

Cohort: Teaching Hospital

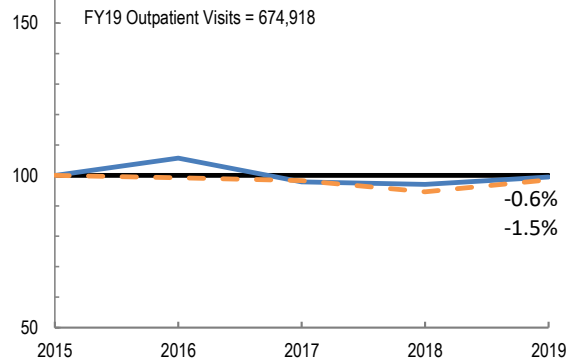


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

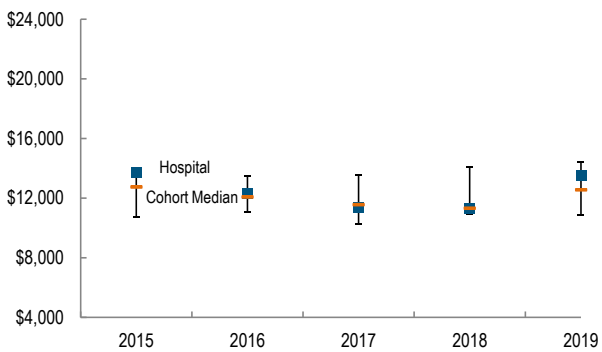


How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

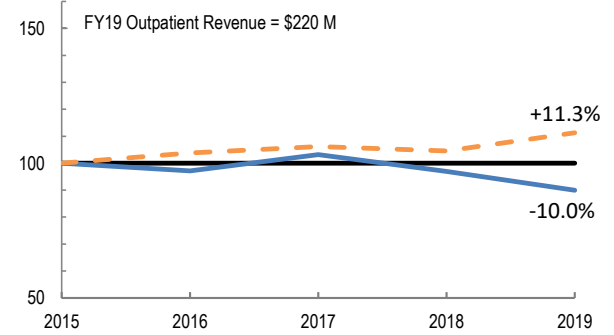


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)



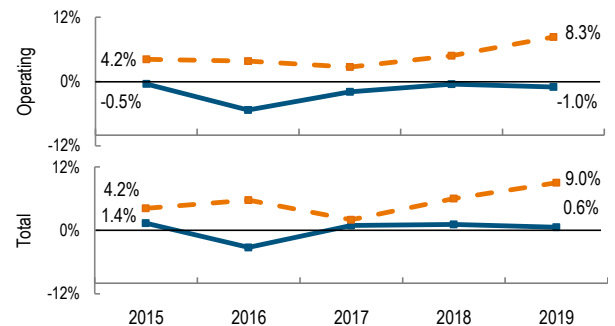
Financial Performance

How have the hospital's total revenue and costs changed between FY15 and FY19?

Revenue, Cost, & Profit/Loss (in millions)

FY	2015	2016	2017	2018	2019
<b>Operating Revenue</b>	\$ 574.4	\$ 571.7	\$ 589.8	\$ 649.6	\$ 684.5
<b>Non-Operating Revenue</b>	\$ 10.7	\$ 12.2	\$ 16.7	\$ 10.9	\$ 11.6
<b>Total Revenue</b>	\$ 585.1	\$ 583.9	\$ 606.5	\$ 660.5	\$ 696.1
<b>Total Costs</b>	\$ 577.1	\$ 602.8	\$ 601.1	\$ 653.0	\$ 691.7
<b>Total Profit (Loss)</b>	\$ 7.9	\$ (18.8)	\$ 5.5	\$ 7.5	\$ 4.4

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

† For more information on Community Hospital Reinvestment Trust Fund (CHRTF) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

\*NPSR does not include the federal and state support received by the hospital.