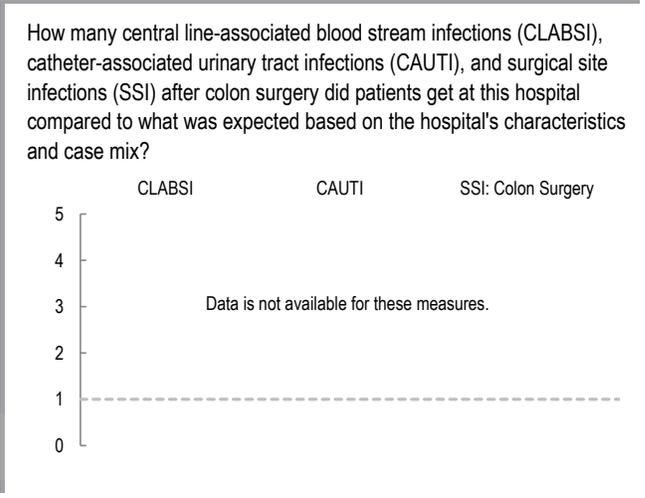
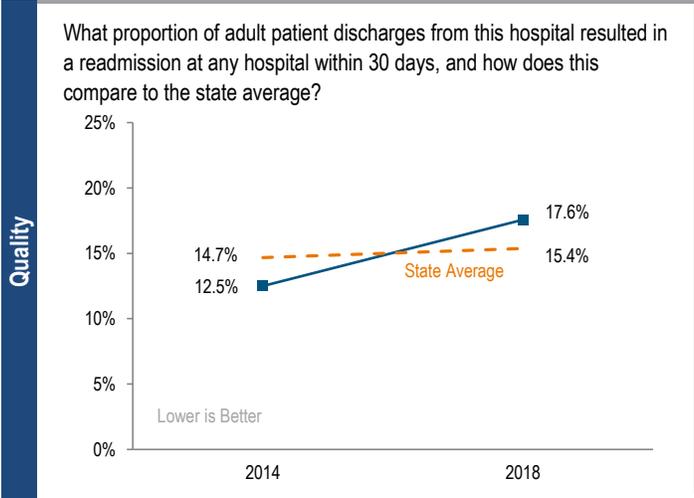
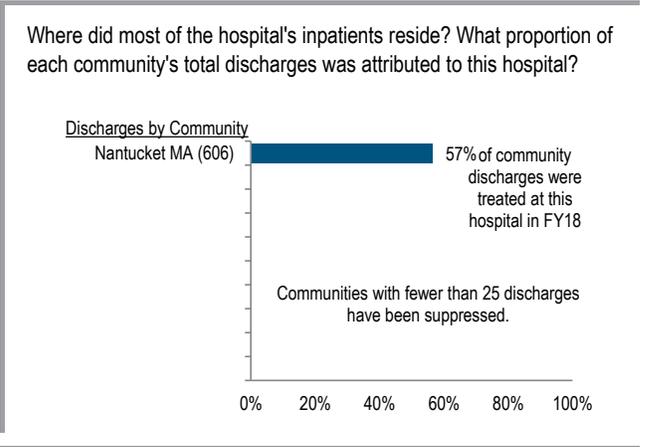
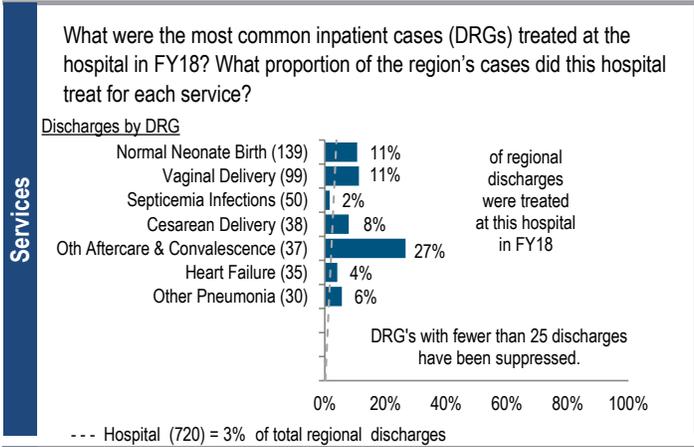


Nantucket Cottage Hospital is a non-profit community hospital located in the Cape and Islands region. Nantucket Cottage is the second smallest hospital in Massachusetts, with 23 staffed beds. It is a member of Partners HealthCare. Between FY14 and FY18, the volume of inpatient discharges at the hospital increased by 14.6% compared to a median increase of 10.7% at cohort hospitals. Outpatient visits decreased 23.8% for the hospital between FY14 and FY18, compared to a median increase of 5.8% for its peer cohort. Nantucket Cottage Hospital reported a loss of \$5.8M in FY18 and a total margin of -10.8%, lower than the median of its peer cohort of 2.1%.

<b>At a Glance</b>	<b>Overview / Size</b>		<b>Payer Mix</b>	
	Hospital System Affiliation:	Partners HealthCare System	Public Payer Mix:	51.6% Non-HPP Hospital
	Hospital System Surplus (Loss) in FY18:	\$826,605,000	CY17 Commercial Statewide Relative Price:	1.92
	Change in Ownership (FY14-18):	Not Applicable	Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts AllWays Health Partners, Inc. Harvard Pilgrim Health Care
	Total Staffed Beds:	23, among the smallest acute hospitals		
	% Occupancy:	29.6%, lowest in cohort avg. (63%)		
	Special Public Funding:	Not Applicable		
	Trauma Center Designation:	Not Applicable		
	Case Mix Index:	0.64, < cohort avg. (0.87); < statewide (1.14)		
		<b>Financial</b>		<b>Utilization</b>
Inpatient NPSR per CMAD:	\$19,986	Inpatient Discharges in FY18:	720	
Change FY17-FY18:	13.8%	Change FY17-FY18:	9.9%	
Inpatient:Outpatient Revenue in FY18:	15%:85%	Emergency Department Visits in FY18:	10,051	
Outpatient Revenue in FY18:	\$37,639,796	Change FY17-FY18:	-4.0%	
Change FY17-FY18:	15.3%	Outpatient Visits in FY18:	18,367	
Total Revenue in FY18:	\$53,603,000	Change FY17-FY18:	2.2%	
Total Surplus (Loss) in FY18:	(\$5,773,000)			
		<b>Quality</b>		
		Readmission Rate in FY18:	17.6%	
		Change FY14-FY18 (percentage points):	5.1	
		Early Elective Deliveries Rate:	Not Available	



For descriptions of the metrics, please see the technical appendix.

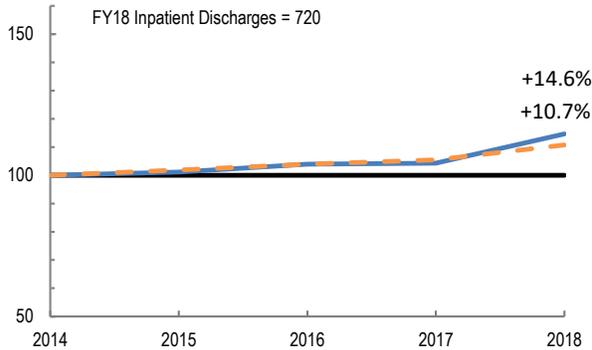
# 2018 HOSPITAL PROFILE: NANTUCKET COTTAGE HOSPITAL

Cohort: Community Hospital

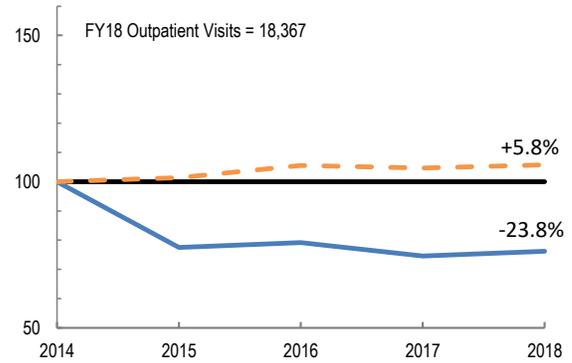


## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

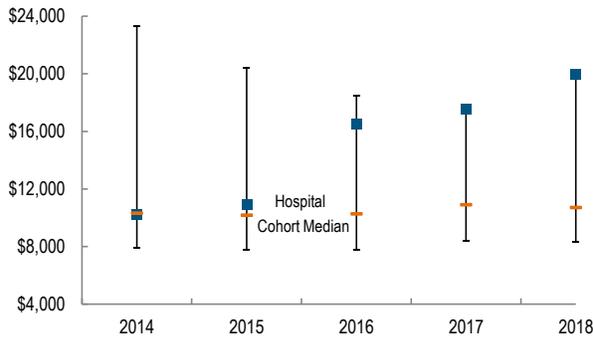


How has the volume of the hospital's outpatient visits changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

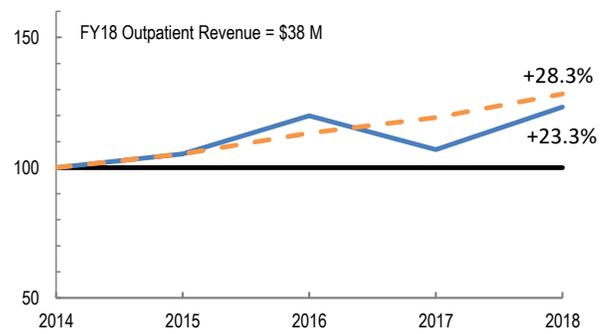


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY14 and FY18, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



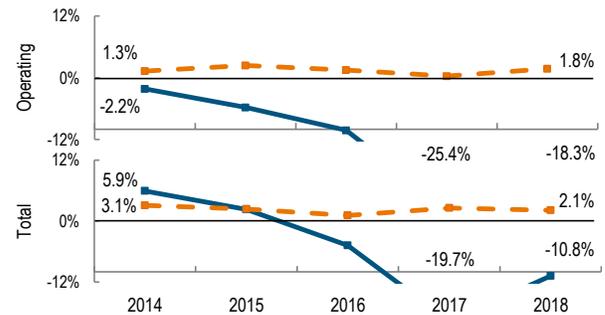
## Financial Performance

How have the hospital's total revenue and costs changed between FY14 and FY18?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2014	2015	2016	2017	2018
<b>Operating Revenue</b>	\$ 36.6	\$ 40.8	\$ 45.2	\$ 43.3	\$ 49.6
<b>Non-Operating Revenue</b>	\$ 3.2	\$ 3.6	\$ 2.6	\$ 2.6	\$ 4.0
<b>Total Revenue</b>	\$ 39.8	\$ 44.4	\$ 47.8	\$ 45.9	\$ 53.6
<b>Total Costs</b>	\$ 37.4	\$ 43.4	\$ 50.1	\$ 54.9	\$ 59.4
<b>Total Profit (Loss)</b>	\$ 2.3	\$ 1.0	\$ (2.3)	\$ (9.0)	\$ (5.8)

What were the hospital's total margin and operating margins between FY14 and FY18, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.