BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

2018 Hospital Profile

Boston, MA Community Hospital Metro Boston

Brigham and Women's Faulkner Hospital is a non-profit community hospital located in the Metro Boston region. It is a mid-size acute hospital and a member of Partners HealthCare. Between FY14 and FY18, the volume of inpatient discharges at the hospital increased by 32.4% compared to a median increase of 10.7% at cohort hospitals. Outpatient visits decreased 12.6% for the hospital between FY14 and FY18, compared to a median increase of 5.8% for its peer cohort. The hospital has reported a profit in each of the last five years. In FY18 it had a total margin of 10.9%, above the 2.1% median of its cohort hospitals.

Overview / Size

Hospital System Affiliation:		Partners HealthCare System				
Hospital System Surplus (I	\$826,605,000					
Change in Ownership (FY	14-18):	Not Applicable				
Total Staffed Beds:		171, mid-size acute hospital				
% Occupancy:		65.1%, > cohort avg. (63%)				
Special Public Funding:		ICB°				
Trauma Center Designatio	n:	Not Applicable				
Case Mix Index:	0.97. > cohort a	avg. (0.87): < statewide (1.14)				

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Financial	
Inpatient NPSR per CMAD:	\$13,069
Change FY17-FY18:	2.3%
Inpatient:Outpatient Revenue in FY18:	39%:61%
Outpatient Revenue in FY18:	\$143,574,397
Change FY17-FY18:	-1.0%
Total Revenue in FY18:	\$278,461,000
Total Surplus (Loss) in FY18:	\$30,228,000

Payer Mix

Public Payer Mix:	59.8% Non-HPP Hospital
CY17 Commercial Statewide	Relative Price: 1.05
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts
	Harvard Pilgrim Health Care
	Tufts Associated HMO, Inc.

Utilization

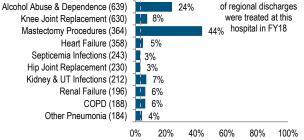
Inpatient Discharges in FY18:	10,018
Change FY17-FY18:	-0.1%
Emergency Department Visits in FY18:	28,267
Change FY17-FY18:	0.2%
Outpatient Visits in FY18:	32,634
Change FY17-FY18:	-1.6%

Quality

Readmission Rate in FY18:	15.5%
Change FY14-FY18 (percentage points):	1.4
Early Elective Deliveries Rate:	Not Available

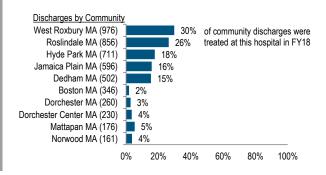
What were the most common inpatient cases (DRGs) treated at the hospital in FY18? What proportion of the region's cases did this hospital treat for each service?



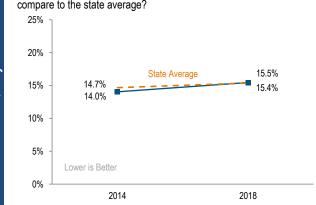


--- Hospital (10,018) = 3% of total regional discharges

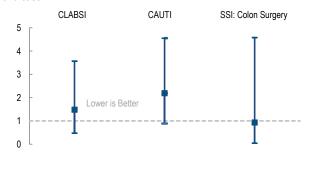
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



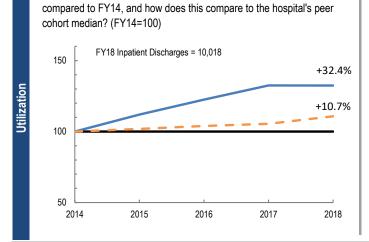
For descriptions of the metrics, please see the technical appendix.

2018 HOSPITAL PROFILE: BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

Cohort: Community Hospital

Patient Revenue Trends



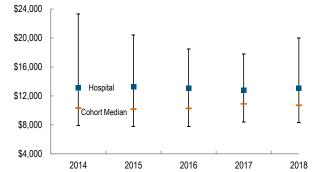


How has the volume of the hospital's inpatient discharges changed

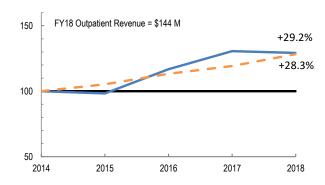
How has the volume of the hospital's outpatient visits changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY14 and FY18, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

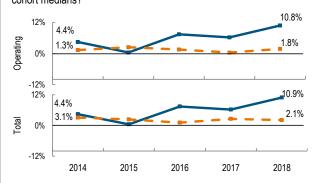


How have the hospital's total revenue and costs changed between FY14 and FY18?

Revenue, Cost, & Profit/Loss (in millions)

١.	FY	2014	2015	2016	2017	2018
	Operating Revenue	\$ 208.0	\$ 219.0	\$ 254.9	\$ 275.3	\$ 278.3
	Non-Operating Revenue	\$ (0.0)	\$ 0.1	\$ (0.1)	\$ 0.1	\$ 0.2
	Total Revenue	\$ 208.0	\$ 219.1	\$ 254.7	\$ 275.3	\$ 278.5
	Total Costs	\$ 198.8	\$ 218.2	\$ 235.9	\$ 258.2	\$ 248.2
	Total Profit (Loss)	\$ 9.2	\$ 1.0	\$ 18.8	\$ 17.1	\$ 30.2

What were the hospital's total margin and operating margins between FY14 and FY18, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

[°] For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).