STEWARD CARNEY HOSPITAL

2018 Hospital Profile

Dorchester, MA Teaching Hospital Metro Boston

Steward Carney Hospital is a for-profit teaching hospital located in the Metro Boston region. Steward Carney is a member of Steward Health Care. Outpatient visits increased by 6.6% for the hospital between FY14 and FY18, compared to a median decrease of 2.0% for its peer cohort. Steward Carney reported a loss in each of the last five years, including a loss of \$23.3M in FY18 and a total margin of -19.7%, compared with a median total margin of 6.0% in its cohort. Its operating and total margin were below the cohort median in each year during this period.

Overview / Size

Hospital System Affiliation	n:	Steward Health Care					
Hospital System Surplus ((Loss) in FY18:	(\$271,104,000)					
Change in Ownership (FY	′14-18):	Not Applicable					
Total Staffed Beds:	83, among t	83, among the smaller acute hospital					
% Occupancy:	91.8%, hi	ghest in cohort avg. (79%)					
Special Public Funding:		ICB°					
Trauma Center Designation	on:	Not Applicable					
Case Mix Index:	0.99, < cohort avg	. (1.12); < statewide (1.14)					

Financial

Inpatient NPSR per CMAD:	\$10,954
Change FY17-FY18:	6.8%
Inpatient:Outpatient Revenue in FY18:	32%:68%
Outpatient Revenue in FY18:	\$52,915,911
Change FY17-FY18:	-8.4%
Total Revenue in FY18:	\$118,616,146
Total Surplus (Loss) in FY18:	(\$23,311,320)

Payer Mix

Public Payer Mix:	77.3% HPP Hospital
CY17 Commercial Statewide	Relative Price: 0.89
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts
	Harvard Pilgrim Health Care
	Tufts Associated HMO. Inc.

Utilization

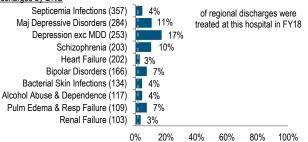
Inpatient Discharges in FY18:	4,751
Change FY17-FY18:	-5.2%
Emergency Department Visits in FY18:	52,803
Change FY17-FY18:	0.3%
Outpatient Visits in FY18:	93,474
Change FY17-FY18:	-7.9%

Quality

Readmission Rate in FY18:	16.9%
Change FY14-FY18 (percentage points):	-1.4
Early Elective Deliveries Rate:	Not Available

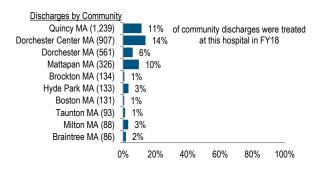
What were the most common inpatient cases (DRGs) treated at the hospital in FY18? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

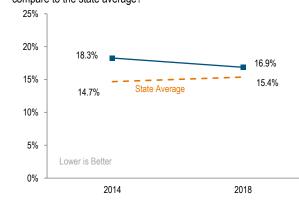


--- Hospital (4,751) = 2% of total regional discharges

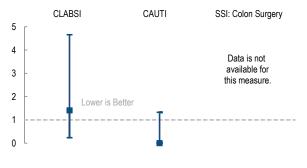
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

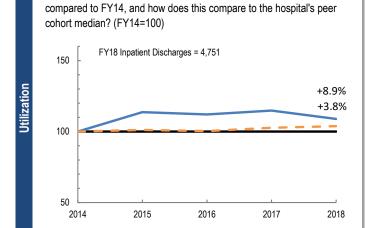
2018 HOSPITAL PROFILE: STEWARD CARNEY HOSPITAL

How has the volume of the hospital's inpatient discharges changed

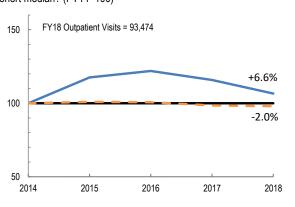
Cohort: Teaching Hospital

Patient Revenue Trends

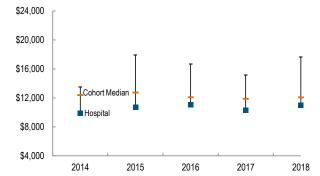




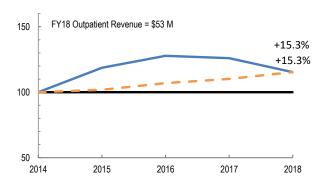
How has the volume of the hospital's outpatient visits changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY14 and FY18, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

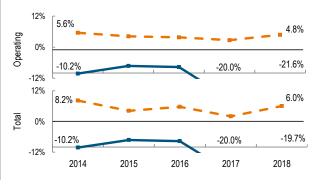


How have the hospital's total revenue and costs changed between FY14 and FY18?

Revenue, Cost, & Profit/Loss (in millions)

FY	2014	2015	2016	2017	2018
Operating Revenue	\$ 91.3	\$ 114.6	\$ 123.4	\$ 119.8	\$ 116.3
Non-Operating Revenue	\$ (0.0)	\$ 0.0	\$ 0.0	\$ 0.0	\$ 2.3
Total Revenue	\$ 91.3	\$ 114.6	\$ 123.4	\$ 119.8	\$ 118.6
Total Costs	\$ 100.7	\$ 122.9	\$ 132.9	\$ 143.8	\$ 141.9
Total Profit (Loss)	\$ (9.3)	\$ (8.3)	\$ (9.5)	\$ (24.0)	\$ (23.3)

What were the hospital's total margin and operating margins between FY14 and FY18, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

[°] For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).