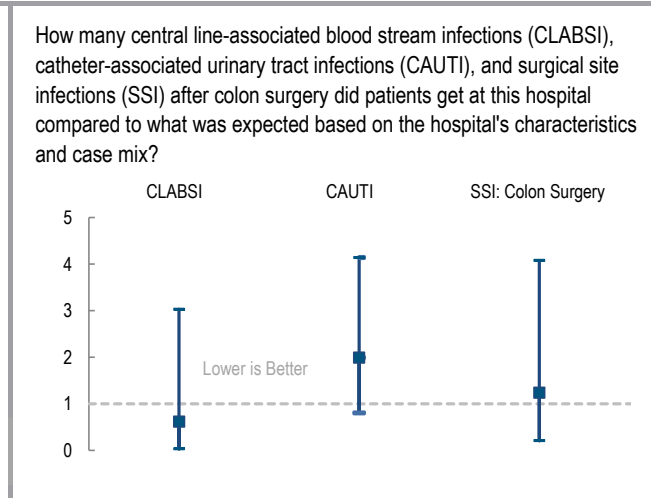
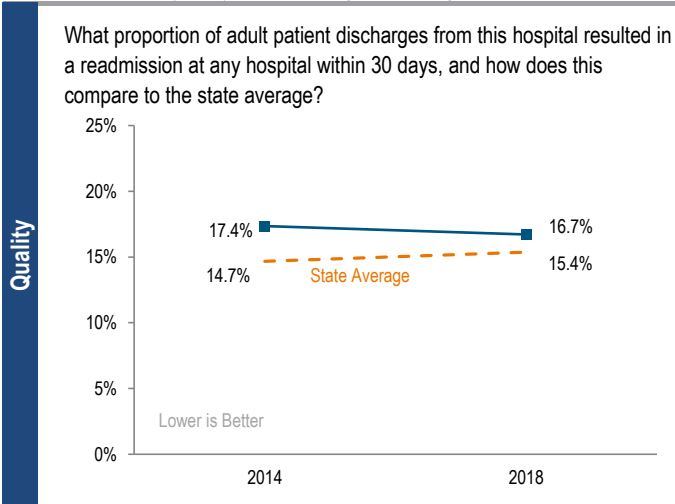
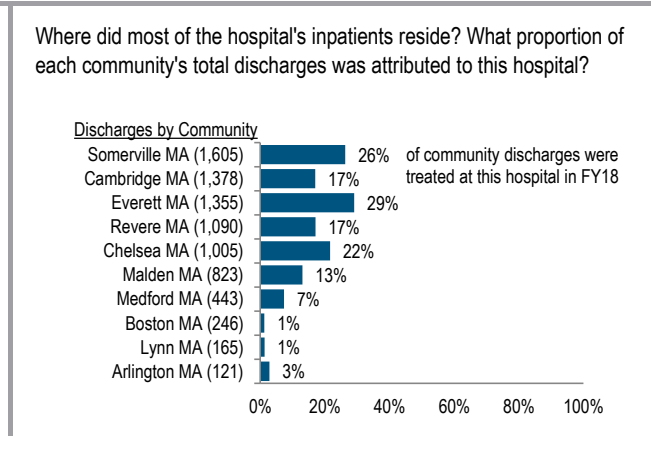
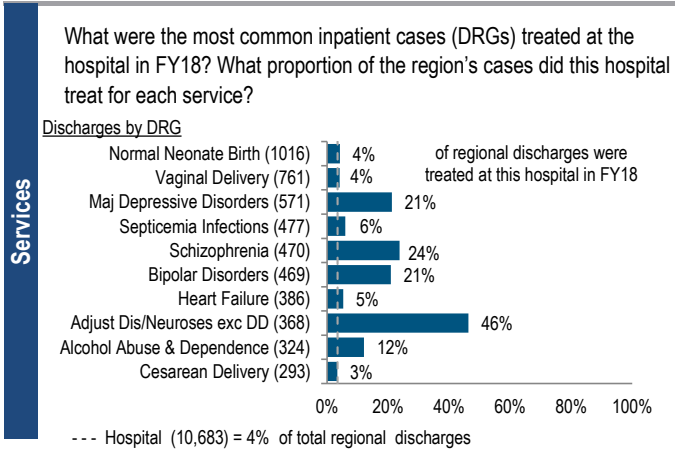


Cambridge Health Alliance (CHA) is a mid-size, municipal teaching hospital located in the Metro Boston region. It is the only municipality-owned hospital in Massachusetts. CHA includes Cambridge Hospital, Somerville Hospital, and Whidden Memorial Hospital campuses. It qualifies as a High Public Payer (HPP) hospital. Between FY14 and FY18, the volume of inpatient discharges at the hospital decreased by 11.3% compared to a median increase of 3.8% at cohort hospitals. Outpatient visits decreased by 0.9% for the hospital between FY14 and FY18, compared to a median decrease of 2.0% for its peer cohort. It reported a profit of \$7.5M in FY18 with a total margin of 1.1%.

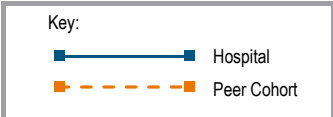
Overview / Size		Payer Mix	
Hospital System Affiliation:	Cambridge Health Alliance	Public Payer Mix:	70.9% HPP Hospital
Hospital System Surplus (Loss) in FY18:	\$10,419,495	CY17 Commercial Statewide Relative Price:	0.78
Change in Ownership (FY14-18):	Not Applicable	Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Network Health, LLC (Medicaid MCO) Tufts Associated HMO, Inc.
Total Staffed Beds:	229, mid-size acute hospital		
% Occupancy:	67.3%, lowest in cohort avg. (79%)		
Special Public Funding:	ICB*		
Trauma Center Designation:	Not Applicable		
Case Mix Index:	0.85, < cohort avg. (1.12); < statewide (1.14)		
Financial		Utilization	
Inpatient NPSR per CMAD:	\$17,636	Inpatient Discharges in FY18:	10,683
Change FY17-FY18:	16.4%	Change FY17-FY18:	-1.9%
Inpatient:Outpatient Revenue in FY18:	21%:79%	Emergency Department Visits in FY18:	90,849
Outpatient Revenue in FY18:	\$369,107,450	Change FY17-FY18:	-1.8%
Change FY17-FY18:	9.5%	Outpatient Visits in FY18:	658,611
Total Revenue in FY18:	\$660,544,986	Change FY17-FY18:	-0.8%
Total Surplus (Loss) in FY18:	\$7,520,736		
		Quality	
		Readmission Rate in FY18:	16.7%
		Change FY14-FY18 (percentage points):	-0.6
		Early Elective Deliveries Rate:	0.0%



For descriptions of the metrics, please see the technical appendix.

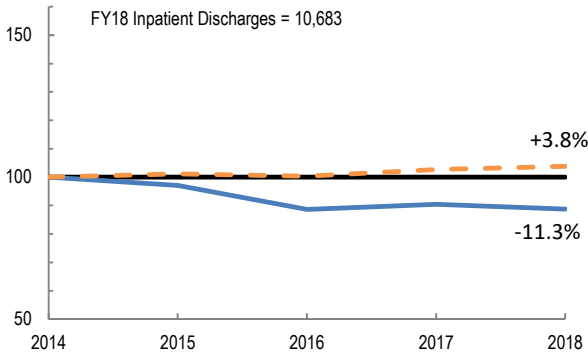
2018 HOSPITAL PROFILE: CAMBRIDGE HEALTH ALLIANCE

Cohort: Teaching Hospital

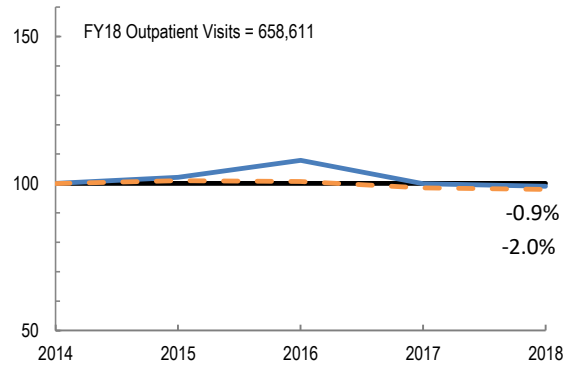


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

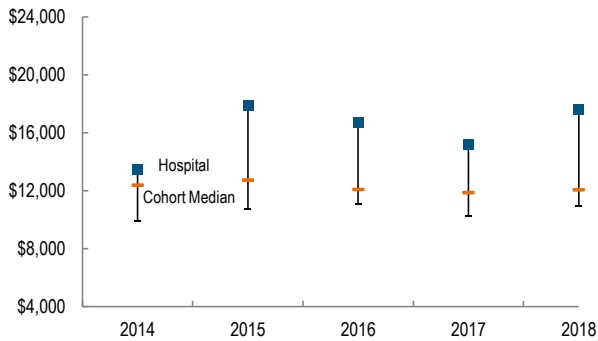


How has the volume of the hospital's outpatient visits changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

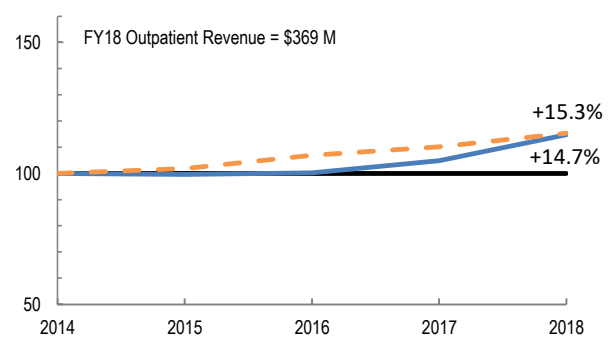


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY14 and FY18, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



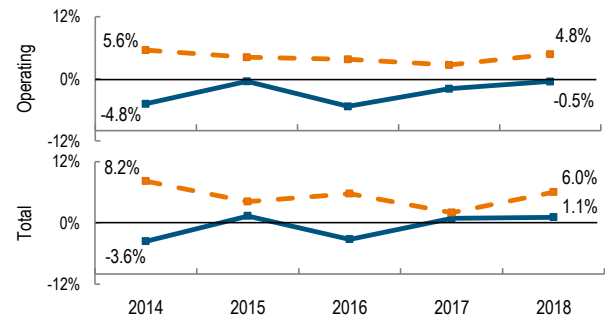
Financial Performance

How have the hospital's total revenue and costs changed between FY14 and FY18?

Revenue, Cost, & Profit/Loss (in millions)

FY	2014	2015	2016	2017	2018
Operating Revenue	\$ 530.3	\$ 574.4	\$ 571.7	\$ 589.8	\$ 649.6
Non-Operating Revenue	\$ 6.5	\$ 10.7	\$ 12.2	\$ 16.7	\$ 10.9
Total Revenue	\$ 536.8	\$ 585.1	\$ 583.9	\$ 606.5	\$ 660.5
Total Costs	\$ 556.2	\$ 577.1	\$ 602.8	\$ 601.1	\$ 653.0
Total Profit (Loss)	\$ (19.3)	\$ 7.9	\$ (18.8)	\$ 5.5	\$ 7.5

What were the hospital's total margin and operating margins between FY14 and FY18, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

° For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).