# **BRIGHAM AND WOMEN'S HOSPITAL**

## 2018 Hospital Profile

Boston, MA Academic Medical Center Metro Boston

Brigham and Women's Hospital is a non-profit academic medical center (AMC) located in the Metro Boston region. At 849 staffed beds, it is the second-largest hospital in Massachusetts and one of nine organ transplant centers in the state. Between FY14 and FY18, the volume of inpatient discharges at the hospital increased by 5.5% compared to a median increase of 2.7% at AMCs. Outpatient visits increased 3.3% for the hospital between FY14 and FY18, compared to a median increase of 0.6% at AMCs. It earned a profit each year from FY14 to FY18, with a 5.6% total margin in FY18 compared to the AMC median total margin of 5.0%.

### Overview / Size

Hospital System Affiliation: Partners HealthCare System Hospital System Surplus (Loss) in FY18: \$826,605,000 Change in Ownership (FY14-18): Not Applicable Total Staffed Beds: 849, 2nd largest acute hospital 88.1%, > cohort avg. (86%) % Occupancy: Special Public Funding: Not Applicable Trauma Center Designation: Adult: Level 1 Case Mix Index: 1.61, > cohort avg. (1.54); > statewide (1.14)

#### **Financial**

Inpatient NPSR per CMAD:	\$17,409
Change FY17-FY18:	3.6%
Inpatient:Outpatient Revenue in FY18:	57%:43%
Outpatient Revenue in FY18:	\$829,450,454
Change FY17-FY18:	7.3%
Total Revenue in FY18:	\$3,095,566,000
Total Surplus (Loss) in FY18:	\$173,026,000

## **Payer Mix**

Public Payer Mix: 55.7% Non-HPP Hospital
CY17 Commercial Statewide Relative Price: 1.34
Top 3 Commercial Payers: Blue Cross Blue Shield of Massachusetts
Harvard Pilgrim Health Care
Tufts Associated HMO, Inc.

### Utilization

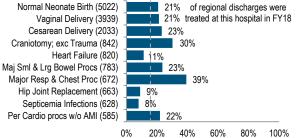
Inpatient Discharges in FY18:	47,392
Change FY17-FY18:	-0.1%
Emergency Department Visits in FY18:	59,712
Change FY17-FY18:	-1.1%
Outpatient Visits in FY18:	667,129
Change FY17-FY18:	5.4%

### Quality

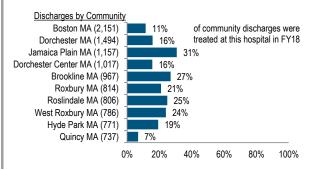
Readmission Rate in FY18:	16.2%
Change FY14-FY18 (percentage points):	0.8
Early Elective Deliveries Rate:	4.8%

What were the most common inpatient cases (DRGs) treated at the hospital in FY18? What proportion of the region's cases did this hospital treat for each service?

<u>Discharges by DRG</u> Normal Ne Vagir

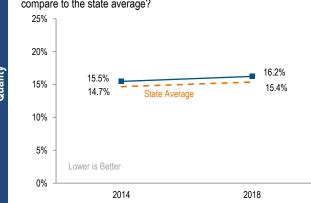


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

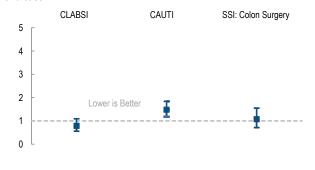


What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

--- Hospital (47,392) = 16% of total regional discharges



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



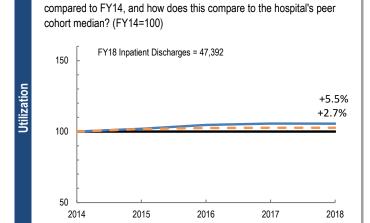
For descriptions of the metrics, please see the technical appendix.

## 2018 HOSPITAL PROFILE: BRIGHAM AND WOMEN'S HOSPITAL

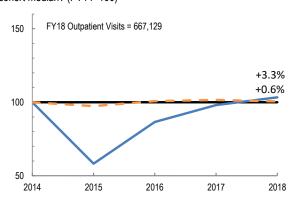
How has the volume of the hospital's inpatient discharges changed

### Cohort: Academic Medical Center

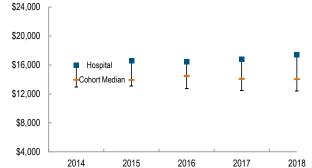




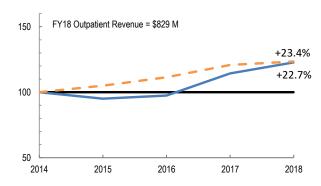
How has the volume of the hospital's outpatient visits changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY14 and FY18, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



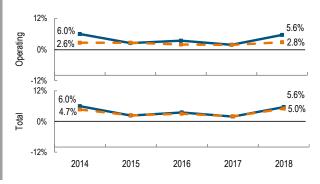
How have the hospital's total revenue and costs changed between FY14 and FY18?

## Revenue, Cost, & Profit/Loss (in millions)

Patient Revenue Trends

FY	2014	2015	2016	2017	2018
Operating Revenue	\$ 2,538	\$ 2,606	\$ 2,730	\$ 2,936	\$ 3,096
Non-Operating Revenue	\$ 0	\$ (3)	\$ 1	\$ 3	\$ (1)
Total Revenue	\$ 2,538	\$ 2,603	\$ 2,731	\$ 2,939	\$ 3,096
Total Costs	\$ 2,386	\$ 2,542	\$ 2,637	\$ 2,883	\$ 2,923
Total Profit (Loss)	\$ 151.7	\$ 60.8	\$ 94.4	\$ 55.9	\$ 173.0

What were the hospital's total margin and operating margins between FY14 and FY18, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>\*</sup> High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.