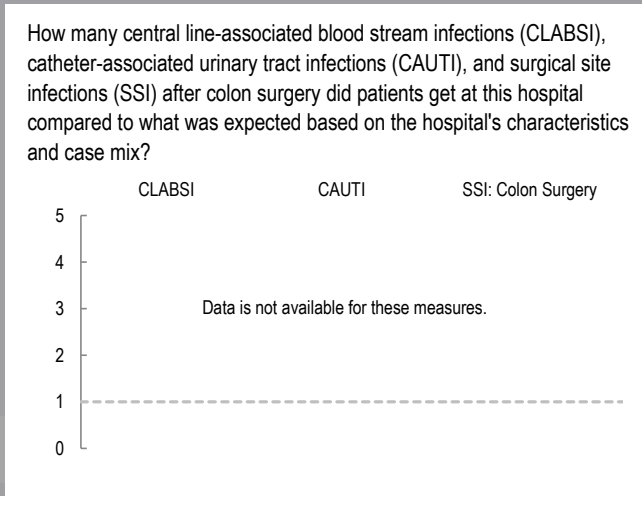
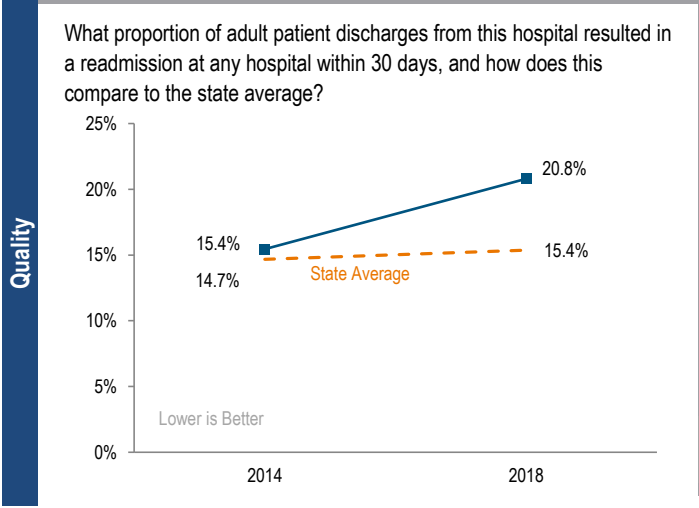
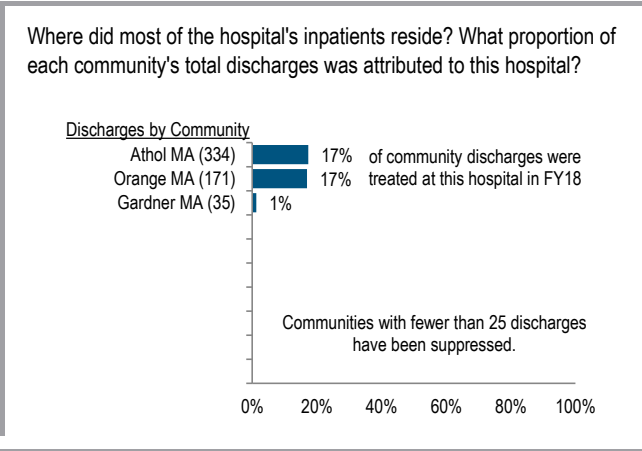
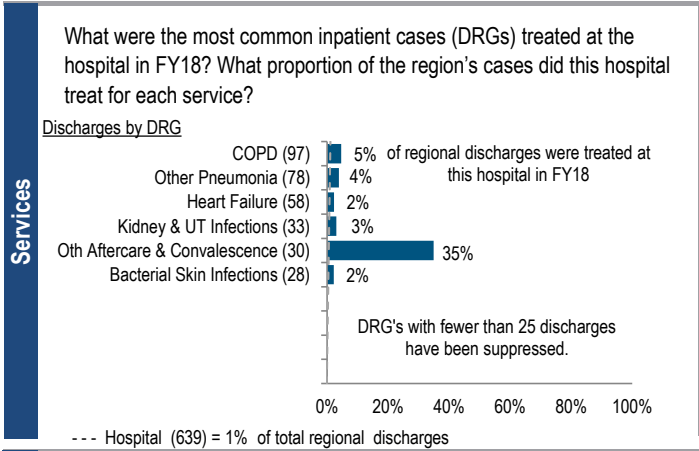


Athol Hospital is a non-profit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. It is the smallest acute hospital in Massachusetts, with 21 staffed beds. It is a member of Heywood Healthcare and is designated by the Centers for Medicare & Medicaid Services (CMS) as one of three Critical Access Hospitals (CAH) in Massachusetts. Athol Hospital reported a total margin of 4.5% in FY18, below the cohort median of 5.0%.

<b>At a Glance</b>	<b>Overview / Size</b>		<b>Payer Mix</b>	
	Hospital System Affiliation:	Heywood Healthcare	Public Payer Mix:	72.5% HPP Hospital
	Hospital System Surplus (Loss) in FY18:	(\$1,532,091)	CY17 Commercial Statewide Relative Price:	0.90
	Change in Ownership (FY14-18):	Not Applicable	Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Fallon Community Health Plan Network Health, LLC (Medicaid MCO)
	Total Staffed Beds:	21, the smallest acute hospital		
	% Occupancy:	48.6%, < cohort avg. (67%)		
	Special Public Funding:	ICB*		
	Trauma Center Designation:	Not Applicable		
	Case Mix Index:	0.73, < cohort avg. (0.93); < statewide (1.14)		
		<b>Financial</b>		<b>Utilization</b>
Inpatient NPSR per CMAD:	\$10,796	Inpatient Discharges in FY18:	639	
Change FY17-FY18:	-33.6%	Change FY17-FY18:	-2.6%	
Inpatient:Outpatient Revenue in FY18:	12%:88%	Emergency Department Visits in FY18:	11,261	
Outpatient Revenue in FY18:	\$21,284,977	Change FY17-FY18:	4.1%	
Change FY17-FY18:	18.9%	Outpatient Visits in FY18:	14,606	
Total Revenue in FY18:	\$27,043,726	Change FY17-FY18:	13.2%	
Total Surplus (Loss) in FY18:	\$1,223,341			
		<b>Quality</b>		
		Readmission Rate in FY18:	20.8%	
		Change FY14-FY18 (percentage points):	5.4	
		Early Elective Deliveries Rate:	Not Available	



For descriptions of the metrics, please see the technical appendix.

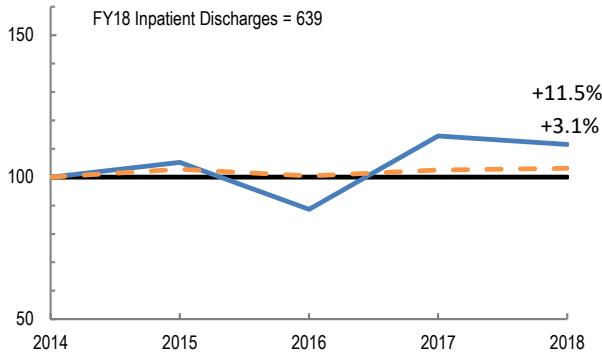
# 2018 HOSPITAL PROFILE: ATHOL HOSPITAL

Cohort: Community-High Public Payer Hospital

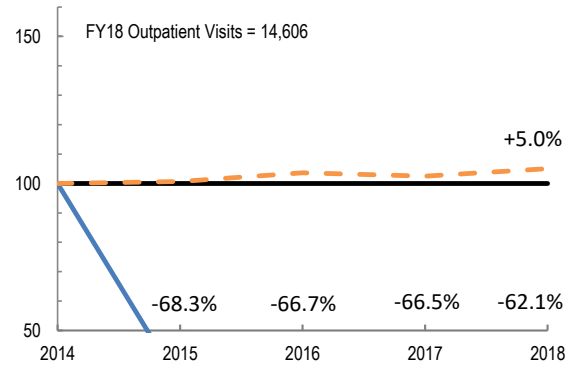


## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

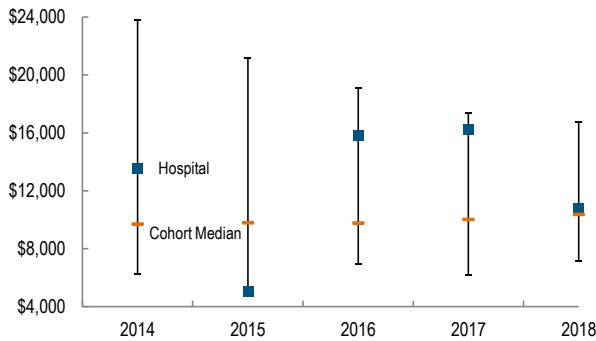


How has the volume of the hospital's outpatient visits changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)

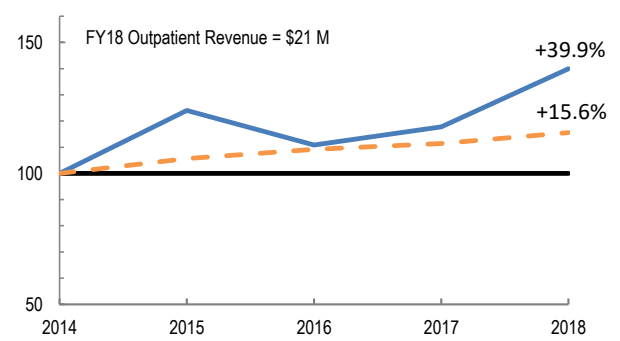


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY14 and FY18, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY14, and how does this compare to the hospital's peer cohort median? (FY14=100)



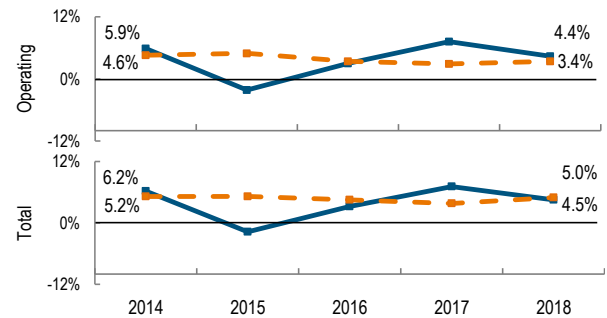
## Financial Performance

How have the hospital's total revenue and costs changed between FY14 and FY18?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2014	2015	2016	2017	2018
<b>Operating Revenue</b>	\$ 22.8	\$ 22.9	\$ 23.7	\$ 27.1	\$ 27.0
<b>Non-Operating Revenue</b>	\$ 0.1	\$ 0.1	\$ 0.1	\$ (0.0)	\$ 0.0
<b>Total Revenue</b>	\$ 22.8	\$ 23.0	\$ 23.8	\$ 27.0	\$ 27.0
<b>Total Costs</b>	\$ 21.4	\$ 23.4	\$ 23.0	\$ 25.1	\$ 25.8
<b>Total Profit (Loss)</b>	\$ 1.4	\$ (0.4)	\$ 0.8	\$ 1.9	\$ 1.2

What were the hospital's total margin and operating margins between FY14 and FY18, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

° For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).