

NEW ENGLAND BAPTIST HOSPITAL

2017 Hospital Profile

Boston, MA
Specialty Hospital
Metro Boston

New England Baptist Hospital is a non-profit specialty hospital located in the Metro Boston region. New England Baptist focuses exclusively on orthopedic and musculoskeletal conditions. It is responsible for only 3% of the inpatient discharges in its region but accounts for 42% of the region's hip joint replacement and 40% of the region's knee joint replacements. It is a small acute hospital in Massachusetts and a member of CareGroup. New England Baptist Hospital is a teaching affiliate of Tufts University School of Medicine and conducts teaching programs in collaboration with the Harvard School of Public Health and the Harvard School of Medicine. New England Baptist had a total margin of 4.1% in FY17.

Overview / Size	
Hospital System Affiliation:	CareGroup
Change in Ownership (FY13-17):	Not Applicable
Total Staffed Beds:	98, among the smaller acute hospitals
% Occupancy:	61.9%
Special Public Funding:	Not Applicable
Trauma Center Designation:	Not Applicable
Case Mix Index:	1.38> statewide (1.12)

Financial	
Inpatient NPSR per CMAD:	\$14,583
Change FY16-FY17:	-0.2%
Inpatient:Outpatient Revenue in FY17:	61%:39%
Outpatient Revenue in FY17:	\$54,814,524
Change FY16-FY17:	-12.3%
Total Revenue in FY17:	\$244,175,301
Total Surplus (Loss) in FY17:	\$10,066,729

Payer Mix	
Public Payer Mix:	44.2% (Non-HPP* Hospital)
CY16 Commercial Statewide Relative Price:	0.91
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Harvard Pilgrim Health Care Tufts Associated HMO, Inc.

Utilization	
Inpatient Discharges in FY17:	8,364
Change FY16-FY17:	4.3%
Emergency Department Visits in FY17:	0
Change FY16-FY17:	
Outpatient Visits in FY17:	111,315
Change FY16-FY17:	-1.0%

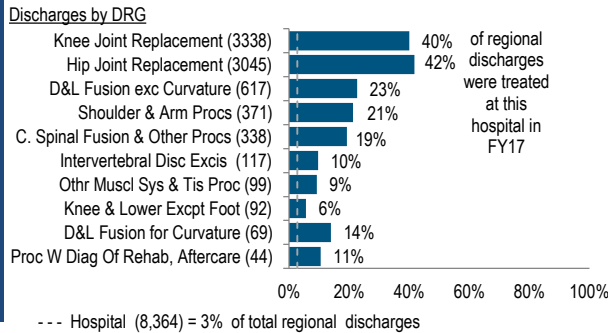
Quality	
Readmission Rate in FY16:	2.5%
Change FY12-FY16 (percentage points):	-1.1
Early Elective Deliveries Rate:	Not Applicable

At a Glance

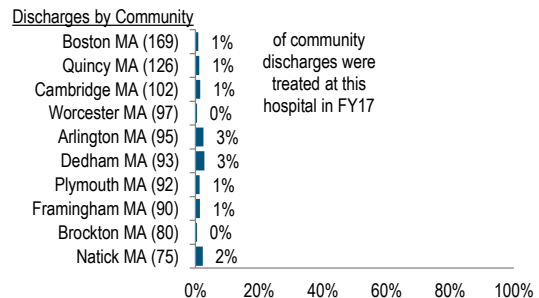
Services

Quality

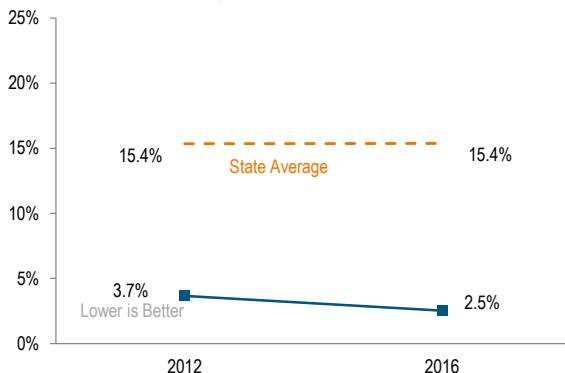
What were the most common inpatient cases (DRGs) treated at the hospital in FY17? What proportion of the region's cases did this hospital treat for each service?



Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



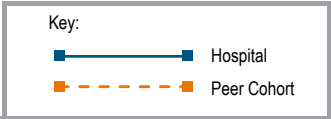
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

Data is not available for these measures.

For descriptions of the metrics, please see the technical appendix.

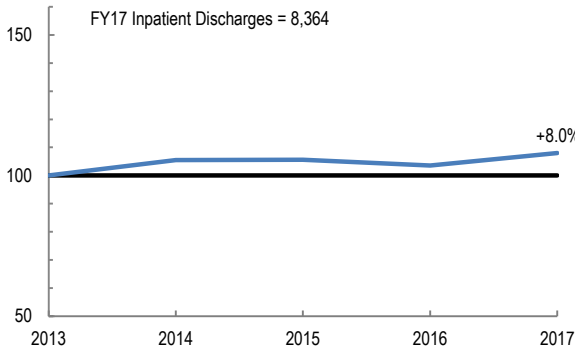
2017 HOSPITAL PROFILE: NEW ENGLAND BAPTIST HOSPITAL

Cohort: Specialty Hospital

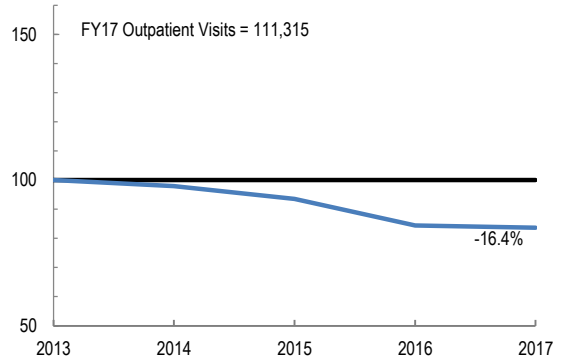


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

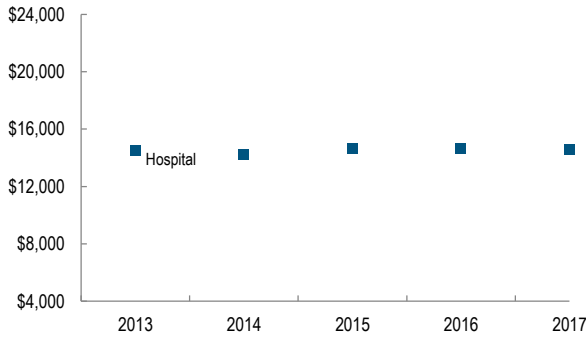


How has the volume of the hospital's outpatient visits changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

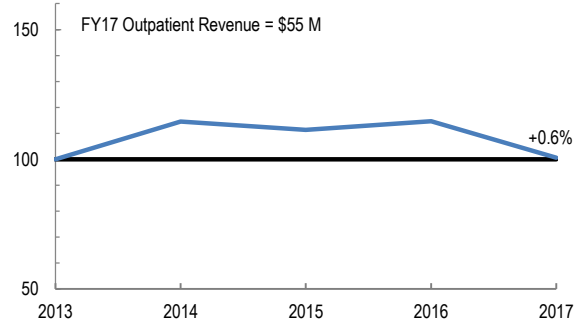


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY13 and FY17, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)



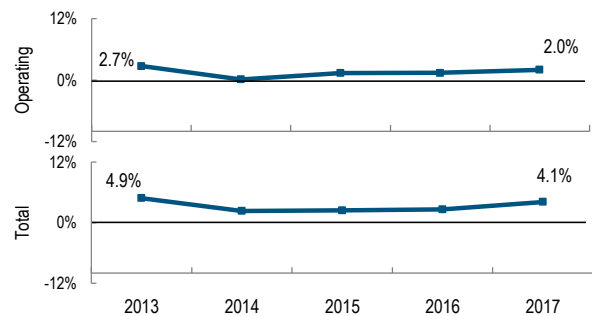
Financial Performance

How have the hospital's total revenue and costs changed between FY13 and FY17?

Revenue, Cost, & Profit/Loss (in millions)

FY	2013	2014	2015	2016	2017
Operating Revenue	\$ 220.3	\$ 234.0	\$ 242.1	\$ 239.6	\$ 239.0
Non-Operating Revenue	\$ 4.8	\$ 5.2	\$ 2.5	\$ 2.7	\$ 5.2
Total Revenue	\$ 225.1	\$ 239.2	\$ 244.6	\$ 242.4	\$ 244.2
Total Costs	\$ 214.2	\$ 233.7	\$ 238.7	\$ 236.1	\$ 234.1
Total Profit (Loss)	\$ 10.9	\$ 5.5	\$ 5.9	\$ 6.2	\$ 10.1

What were the hospital's total margin and operating margins between FY13 and FY17, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.