

Dana-Farber Cancer Institute is a nonprofit specialty hospital dedicated to pediatric and adult cancer treatment and research, located in the Metro Boston region. It is a teaching affiliate of Harvard Medical School. It is one of 49 Comprehensive Cancer Centers in the US, designated by the National Cancer Institute. Dana-Farber Cancer Institute provides the majority of its care in an outpatient setting and had 1,043 inpatient discharges compared to 286,582 outpatient visits in FY17. Dana-Farber has posted profits in each year of the five-year period.

At a Glance	Overview / Size	Payer Mix
	Hospital System Affiliation: Dana-Farber Cancer Institute and Subsid.	Public Payer Mix: 45.9% (Non-HPP* Hospital)
	Change in Ownership (FY13-17): Not Applicable	CY16 Commercial Statewide Relative Price: 1.37
	Total Staffed Beds: 30	Top 3 Commercial Payers: Blue Cross Blue Shield of Massachusetts
	% Occupancy: 93.2%	Harvard Pilgrim Health Care
	Special Public Funding: Not Applicable	Tufts Associated HMO, Inc.
	Trauma Center Designation: Not Applicable	Utilization
	Case Mix Index: 4.04 > statewide (1.12)	Inpatient Discharges in FY17: 1,043
		Change FY16-FY17: -17.9%
		Emergency Department Visits in FY17: 0
	Change FY16-FY17:	
Financial	Outpatient Visits in FY17: 286,582	
Inpatient NPSR per CMAD: \$11,342	Change FY16-FY17: 6.4%	
Change FY16-FY17: -18.3%	Quality	
Inpatient:Outpatient Revenue in FY17: 5%:95%	Readmission Rate in FY16: Not Applicable	
Outpatient Revenue in FY17: \$836,977,392	Change FY12-FY16 (percentage points):	
Change FY16-FY17: 7.0%	Early Elective Deliveries Rate: Not Applicable	
Total Revenue in FY17: \$1,570,742,696		
Total Surplus (Loss) in FY17: \$29,886,837		

Services	<p>What were the most common inpatient cases (DRGs) treated at the hospital in FY17? What proportion of the region's cases did this hospital treat for each service?</p> <p>This graph has been suppressed, as the hospital provides the vast majority of its services on an outpatient basis. In FY17, this hospital reported 148,671 infusion treatments and over 286,000 outpatient visits.</p>	<p>Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?</p> <p>This graph has been suppressed, as no community accounted for more than 2% of the hospital's total discharges.</p>
	<p>--- Hospital (1,043) = 0% of total regional discharges</p>	

Quality	<p>What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?</p> <p>This measure is not applicable to the patient population treated at this specialty hospital</p>	<p>How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?</p> <p>Data is not available for these measures.</p>

For descriptions of the metrics, please see the technical appendix.

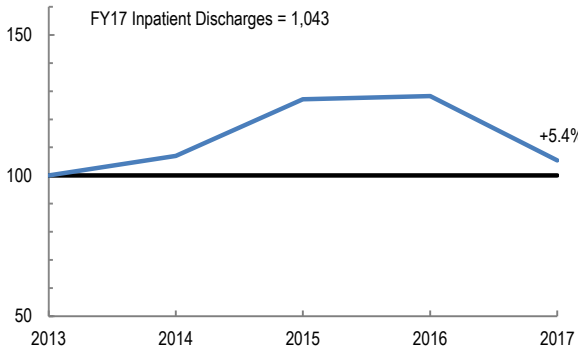
2017 HOSPITAL PROFILE: DANA-FARBER CANCER INSTITUTE

Cohort: Specialty Hospital

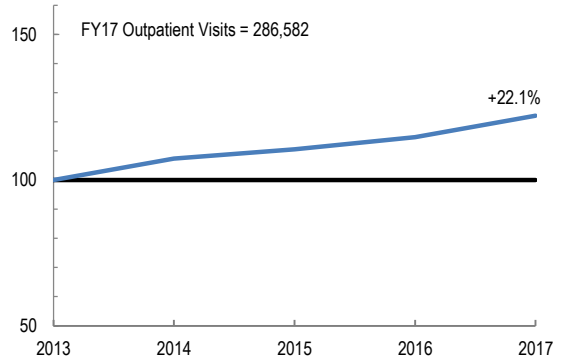


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

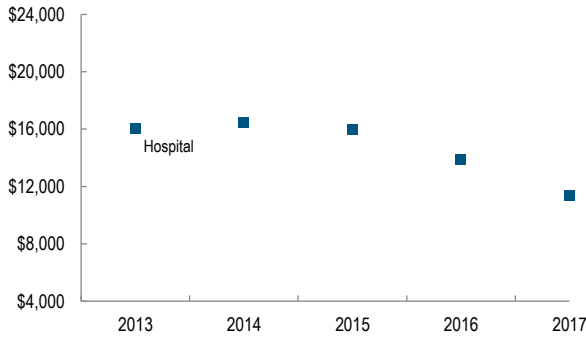


How has the volume of the hospital's outpatient visits changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

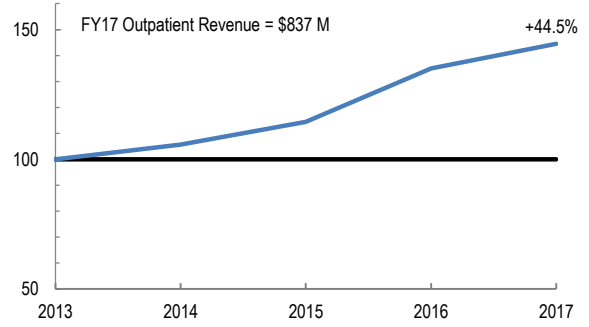


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY13 and FY17, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)



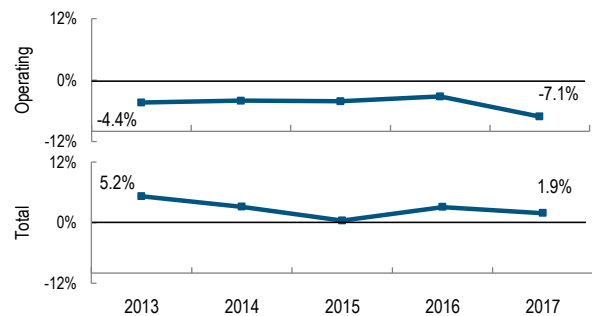
Financial Performance

How have the hospital's total revenue and costs changed between FY13 and FY17?

Revenue, Cost, & Profit/Loss (in millions)

FY	2013	2014	2015	2016	2017
Operating Revenue	\$ 974.6	\$ 1,019	\$ 1,117	\$ 1,293	\$ 1,429
Non-Operating Revenue	\$ 103.6	\$ 78.7	\$ 53.2	\$ 88.1	\$ 141.4
Total Revenue	\$ 1,078	\$ 1,098	\$ 1,171	\$ 1,382	\$ 1,571
Total Costs	\$ 1,022	\$ 1,064	\$ 1,166	\$ 1,338	\$ 1,541
Total Profit (Loss)	\$ 56.2	\$ 34.6	\$ 4.7	\$ 43.3	\$ 29.9

What were the hospital's total margin and operating margins between FY13 and FY17, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.