# **BRIGHAM AND WOMEN'S HOSPITAL**

**2017 Hospital Profile** 

Boston, MA
Academic Medical Center
Metro Boston

Brigham and Women's Hospital is a non-profit academic medical center (AMC) located in the Metro Boston region. It is the second largest hospital in Massachusetts and is designated as one of nine organ transplant centers in the state. It is a member of Partners HealthCare. Brigham and Women's Hospital was profitable in each year of the five-year period. It reported a total margin of 1.9%, close to its peer cohort median of 2.0%.

# Overview / Size

Hospital System Affiliation: Partners HealthCare System Change in Ownership (FY13-17): Not Applicable Total Staffed Beds: 840, 2nd largest acute hospital % Occupancy: 86.9%, > cohort avg. (86%) Special Public Funding: Not Applicable Trauma Center Designation: Adult: Level 1 Case Mix Index: 1.58, > cohort avg. (1.50); > statewide (1.12)

### **Financial**

Inpatient NPSR per CMAD:	\$16,803
Change FY16-FY17:	2.1%
Inpatient:Outpatient Revenue in FY17:	58%:42%
Outpatient Revenue in FY17:	\$772,768,019
Change FY16-FY17:	17.3%
Total Revenue in FY17:	\$2,938,918,000
Total Surplus (Loss) in FY17:	\$55,854,000

#### **Payer Mix**

Public Payer Mix: 54.5% (Non-HPP\* Hospital)
CY16 Commercial Statewide Relative Price: 1.38
Top 3 Commercial Payers: Blue Cross Blue Shield of Massachusetts
Harvard Pilgrim Health Care
Tufts Associated HMO, Inc.

#### Utilization

Inpatient Discharges in FY17:	47,437
Change FY16-FY17:	0.9%
Emergency Department Visits in FY17:	60,377
Change FY16-FY17:	3.5%
Outpatient Visits in FY17:	633,183
Change FY16-FY17:	13.3%

#### Quality

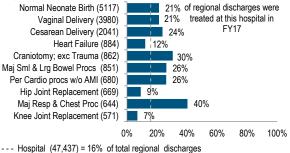
Readmission Rate in FY16:	16.4%
Change FY12-FY16 (percentage points):	-0.6
Early Elective Deliveries Rate:	4.8%

What were the most common inpatient cases (DRGs) treated at the hospital in FY17? What proportion of the region's cases did this hospital treat for each service?

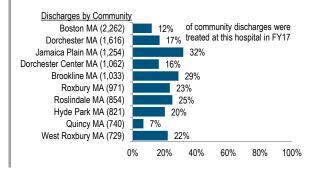
Discharges by DRG

Normal Ne

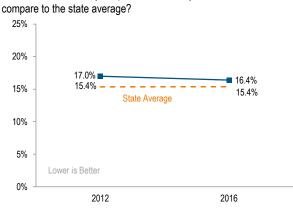
Vagir



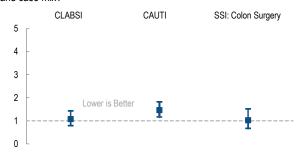
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

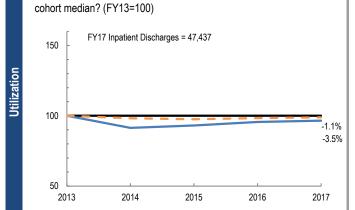
# 2017 HOSPITAL PROFILE: BRIGHAM AND WOMEN'S HOSPITAL

How has the volume of the hospital's inpatient discharges changed

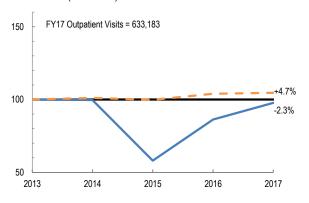
compared to FY13, and how does this compare to the hospital's peer

#### Cohort: Academic Medical Center

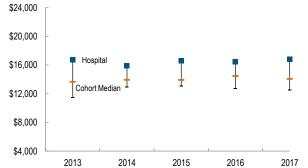




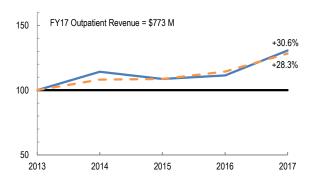
How has the volume of the hospital's outpatient visits changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY13 and FY17, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)



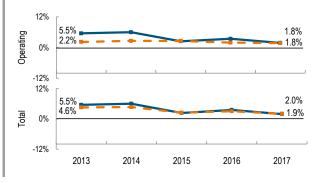
How have the hospital's total revenue and costs changed between FY13 and FY17?

### Revenue, Cost, & Profit/Loss (in millions)

Patient Revenue Trends

FY	2013	2014	2015	2016	2017
Operating Revenue	\$ 2,517	\$ 2,538	\$ 2,606	\$ 2,730	\$ 2,936
Non-Operating Revenue	\$ (0)	\$ 0	\$ (3)	\$ 1	\$ 3
Total Revenue	\$ 2,516	\$ 2,538	\$ 2,603	\$ 2,731	\$ 2,939
<b>Total Costs</b>	\$ 2,377	\$ 2,386	\$ 2,542	\$ 2,637	\$ 2,883
Total Profit (Loss)	\$ 139.0	\$ 151.7	\$ 60.8	\$ 94.4	\$ 55.9

What were the hospital's total margin and operating margins between FY13 and FY17, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>\*</sup> High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.