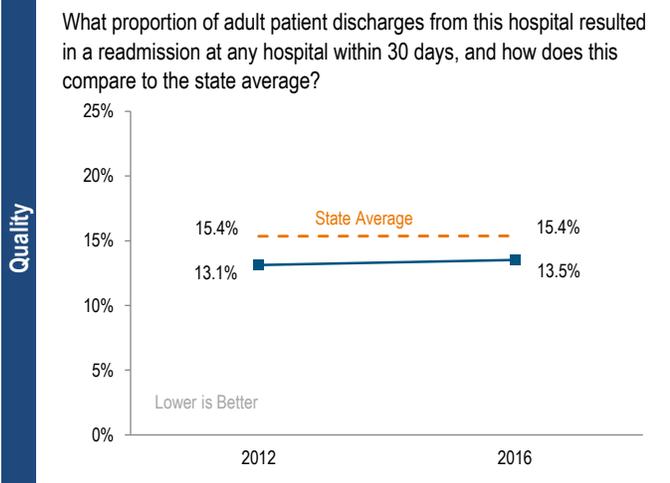
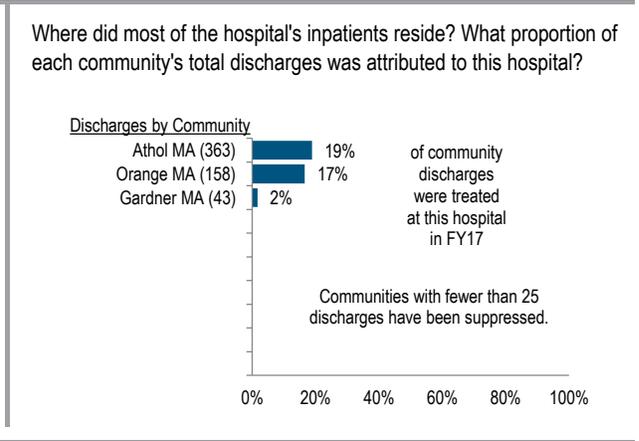
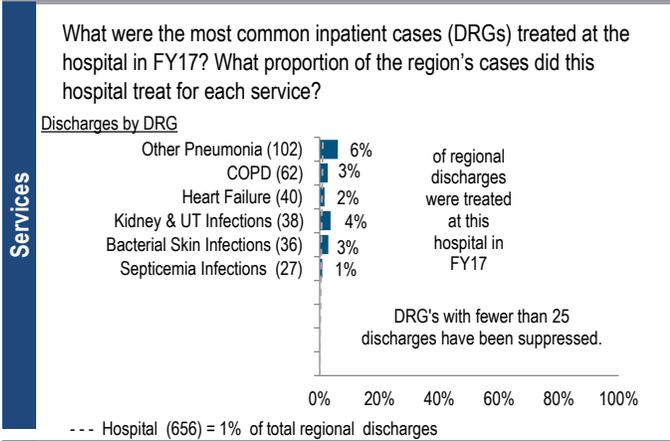


Athol Hospital is a non-profit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. It is the smallest acute hospital in Massachusetts, with 18 staffed beds. It is a member of Heywood Healthcare and is designated by the Centers for Medicare & Medicaid Services (CMS) as one of three Critical Access Hospitals (CAH) in Massachusetts. Athol Hospital reported a total margin of 7.1% in FY17, above the cohort median of 3.8%.

At a Glance	Overview / Size	
	Hospital System Affiliation:	Heywood Healthcare
	Change in Ownership (FY13-17):	Not Applicable
	Total Staffed Beds:	18, the smallest acute hospital
	% Occupancy:	57.1%, < cohort avg. (66%)
	Special Public Funding:	CHART [^] , ICB ^o
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.76, < cohort avg. (0.92); < statewide (1.12)
	Financial	
	Inpatient NPSR per CMAD:	\$16,250
Change FY16-FY17:	3.0%	
Inpatient:Outpatient Revenue in FY17:	13%:87%	
Outpatient Revenue in FY17:	\$17,908,651	
Change FY16-FY17:	6.3%	
Total Revenue in FY17:	\$27,028,827	
Total Surplus (Loss) in FY17:	\$1,923,862	
Payer Mix		
Public Payer Mix:	70.9% (HPP* Hospital)	
CY16 Commercial Statewide Relative Price:	0.91	
Top 3 Commercial Payers:	Fallon Community Health Plan Blue Cross Blue Shield of Massachusetts Tufts Associated HMO, Inc.	
Utilization		
Inpatient Discharges in FY17:	656	
Change FY16-FY17:	29.1%	
Emergency Department Visits in FY17:	10,821	
Change FY16-FY17:	-2.2%	
Outpatient Visits in FY17:	12,907	
Change FY16-FY17:	0.6%	
Quality		
Readmission Rate in FY16:	13.5%	
Change FY12-FY16 (percentage points):	0.4	
Early Elective Deliveries Rate:	Not Available	



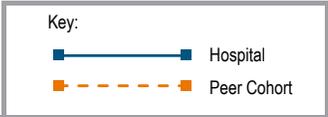
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

Data is not available for these measures.

For descriptions of the metrics, please see the technical appendix.

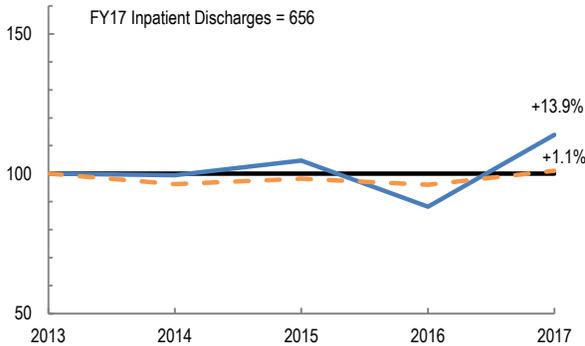
2017 HOSPITAL PROFILE: ATHOL HOSPITAL

Cohort: Community High Public Payer Hospital

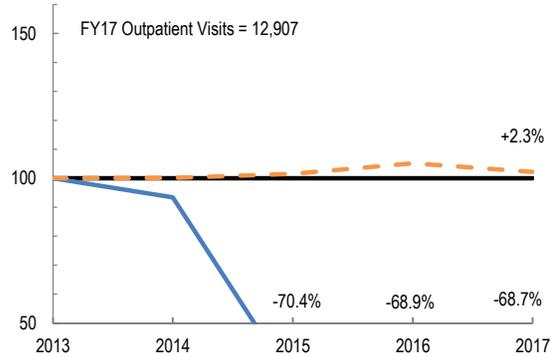


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

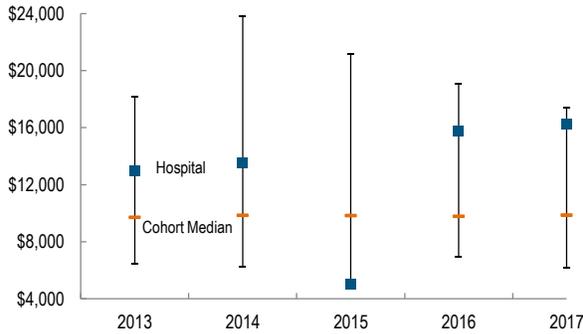


How has the volume of the hospital's outpatient visits changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

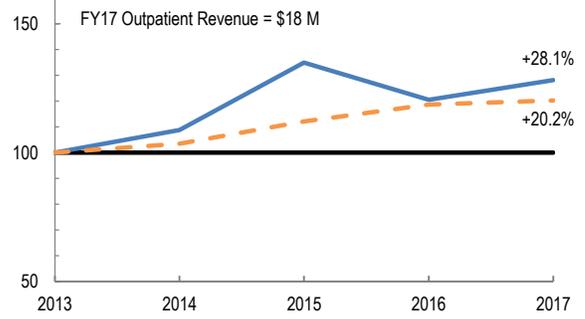


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY13 and FY17, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)



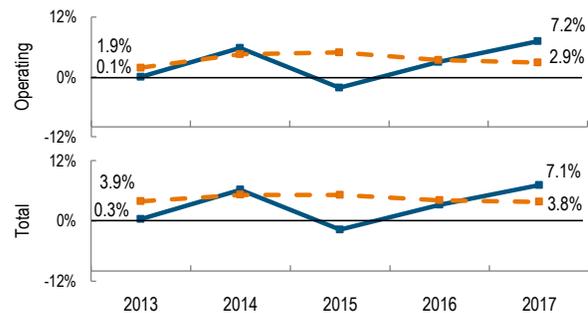
Financial Performance

How have the hospital's total revenue and costs changed between FY13 and FY17?

Revenue, Cost, & Profit/Loss (in millions)

FY	2013	2014	2015	2016	2017
Operating Revenue	\$ 19.5	\$ 22.8	\$ 22.9	\$ 23.7	\$ 27.1
Non-Operating Revenue	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ (0.0)
Total Revenue	\$ 19.5	\$ 22.8	\$ 23.0	\$ 23.8	\$ 27.0
Total Costs	\$ 19.5	\$ 21.4	\$ 23.4	\$ 23.0	\$ 25.1
Total Profit (Loss)	\$ 0.1	\$ 1.4	\$ (0.4)	\$ 0.8	\$ 1.9

What were the hospital's total margin and operating margins between FY13 and FY17, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

^ For more information on Community Hospital Acceleration, Revitalization and Transformation (CHART) special funding, please contact the Health Policy Commission (HPC).

° For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).