

## Acute Specialty Hospitals - Shriners Hospitals for Children

### 2016 Hospital Profile

Until 2011, Shriners Hospital did not collect payments from insurers and relied solely on donations, thus they were not subject to the same filing requirements as other acute and non-acute hospitals in Massachusetts.

**Shriners Hospital for Children** is a health care system dedicated to pediatric specialty care, research and teaching programs for medical professionals. Children up to age 18 with orthopedic conditions, burns, spinal cord injuries, and cleft lip and palate are eligible for care and receive all services regardless of the families' ability to pay. The hospital system was founded by Shriners International, a fraternity with nearly 200 chapters and thousands of clubs around the world. Shriners Hospitals for Children has 22 facilities in the United States, Canada, and Mexico.

**Shriners Hospital for Children - Boston** is a 30-bed pediatric specialty hospital, research, and teaching center located in Boston. It treats children with severe burn injuries, complex skin conditions, reconstructive and plastic surgery needs, and cleft lip and palate. It is the only exclusively pediatric, verified burn center in New England. Fifty percent of its revenue comes from inpatient services, and the hospital reported 223 inpatient discharges in FY16, 28% more than in the prior year. Its most prominent cases in the region were partial thickness burns with or without skin graft and skin graft for skin and subcutaneous tissue diagnoses.

**Shriners Hospital for Children - Springfield** is a 40-bed pediatric specialty acute care hospital dedicated to providing inpatient and outpatient specialty care for orthopedic and developmental conditions including scoliosis, clubfoot, cerebral palsy, spina bifida, cleft lip and palate, rheumatology, and others. Following a strategic plan developed in 2015, the hospital has reinvested in its core service line of pediatric orthopedics and initiated new services in 2016 including post-acute fracture care management, sports health and medicine, and urology. Thirty-two percent of its revenue comes from inpatient services, and it had 91 discharges in FY16, a 6% increase from FY15.

**Shriners Hospitals for Children - Boston**  
Boston, MA

At a Glance	Payer Mix
TOTAL STAFFED BEDS: 30	What was the hospital's overall payer mix (gross charges) and how does this hospital compare to the average acute hospital's payer mix? 
% OCCUPANCY: 23.88	
INPATIENT DISCHARGES in FY16: 223	
PUBLIC PAYER MIX: 26.8%	
TOTAL REVENUE in FY16: \$5,220,897	
TAX STATUS: Non-profit	
INPATIENT:OUTPATIENT REVENUE in FY16: 50%:50%	
INPATIENT NPSR PER CMAD: \$1,789	Commercial & Other: 38% State Programs: 19% Medicare and Other Federal Programs: 43%
CHANGE in OWNERSHIP (FY12-FY16): N/A	

Percentage calculations may not sum to 100% due to rounding.

	FY13	FY14	FY15	FY16
Average Length of Stay	6.9	8.2	12.2	11.8
Inpatient Discharges	456	332	174	223
Outpatient Visits	5362	5362	4492	6608
Net Inpatient Revenue per Case Mix Adjusted Discharge	\$ 2,907	\$ 2,734	\$ 2,044	\$ 1,789
Outpatient Revenue (millions)	\$0.5	\$1.8	\$1.4	\$1.1
Operating Margin		-420%	-699%	-694%
Total Margin		-401%	-673%	-694%

**Revenue, Cost, & Profit/Loss (in millions)**

FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2013	Data is not displayed due to differences in reporting methods between years.				
2014	\$8.0	\$6.5	\$1.5	\$39.9	-\$32.0
2015	\$5.1	\$3.7	\$1.3	\$39.2	-\$34.1
2016	\$5.2	\$5.2	\$0.0	\$41.5	-\$36.2

**Shriners Hospitals for Children - Springfield**  
Springfield, MA

At a Glance	Payer Mix
TOTAL STAFFED BEDS: 40	What was the hospital's overall payer mix (gross charges) and how does this hospital compare to the average acute hospital's payer mix? 
% OCCUPANCY: 2.79	
INPATIENT DISCHARGES in FY16: 91	
PUBLIC PAYER MIX: 53.0%	
TOTAL REVENUE in FY16: \$8,818,836	
TAX STATUS: Non-profit	
INPATIENT:OUTPATIENT REVENUE in FY15:32%:68%	
INPATIENT NPSR PER CMAD: \$9,315	Commercial & Other: 38% State Programs: 19% Medicare and Other Federal Programs: 43%
CHANGE in OWNERSHIP (FY12-FY16): N/A	

Percentage calculations may not sum to 100% due to rounding.

	FY13	FY14	FY15	FY16
Average Length of Stay	5.1	4.1	5.7	4.5
Inpatient Discharges	152	126	86	91
Outpatient Visits	12413	6568	9980	13765
Net Inpatient Revenue per Case Mix Adjusted Discharge	\$ 8,272	\$ 6,303	\$ 12,850	\$ 9,315
Outpatient Revenue (millions)	\$2.0	\$3.0	\$3.2	\$4.7
Operating Margin		-223%	-163%	-111%
Total Margin		-198%	-141%	-111%

**Revenue, Cost, & Profit/Loss (in millions)**

FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2013	Data is not displayed due to differences in reporting methods between years.				
2014	\$6.5	\$4.9	\$1.6	\$19.4	-\$12.9
2015	\$7.2	\$5.6	\$1.5	\$17.3	-\$10.1
2016	\$8.8	\$8.8	\$0.0	\$18.6	-\$9.8