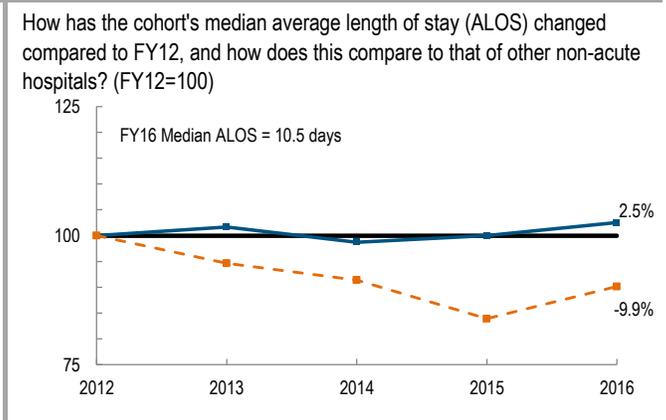
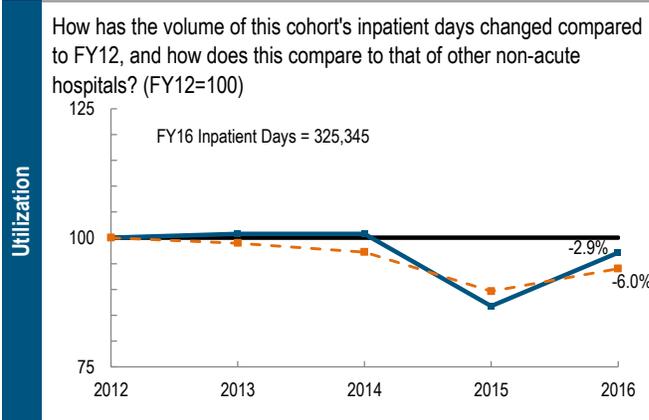
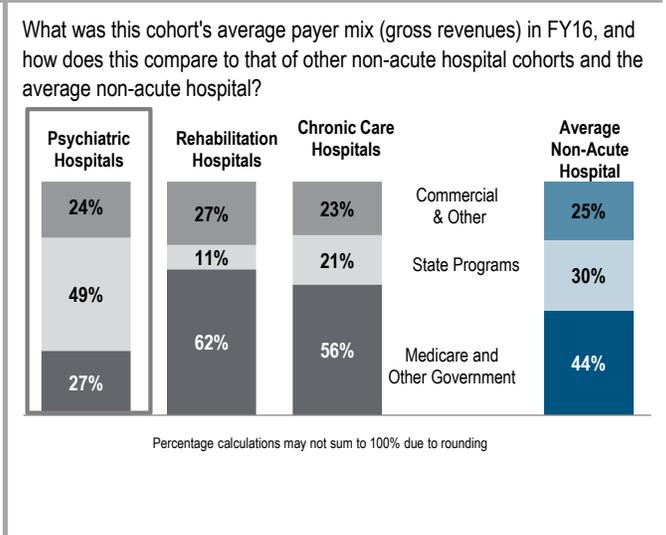
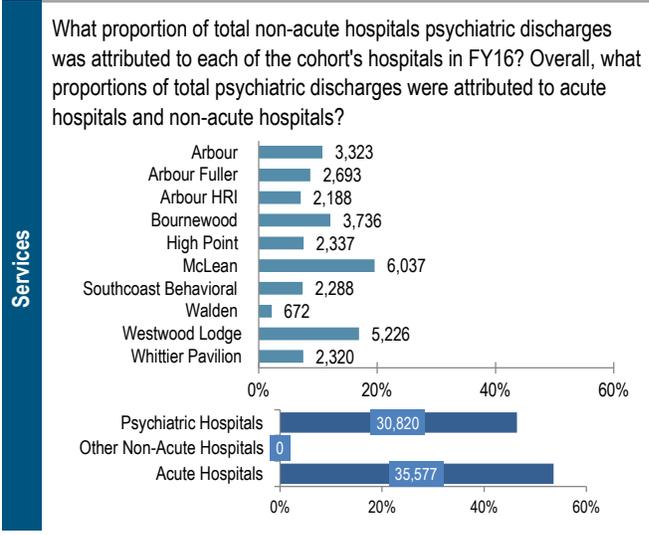


PSYCHIATRIC HOSPITALS

2016 Hospital Profile

Psychiatric hospitals are licensed by the Department of Mental Health (DMH) for psychiatric services, and by the Department of Public Health (DPH) for substance abuse services. Psychiatric hospitals offer mental health services, substance abuse disorder treatments, and inpatient, outpatient, and partial hospitalization. There were 10 Psychiatric hospitals in FY16 compared to 9 in FY15. In FY16, High Point Hospital and Southcoast Behavioral Hospital opened and Baldpate Hospital closed. Psychiatric hospitals treated roughly 46% of psychiatric discharges in FY16, while acute hospitals treated nearly 54% of the psychiatric discharges. Eight of the 10 psychiatric hospitals earned a profit in FY16. With TaraVista Behavioral Health opening in the Fall of 2016, there are now 11 psychiatric hospitals.

At a Glance	Hospitals in Cohort:	
	Arbour Hospital	McLean Hospital
	Arbour-Fuller Hospital	Southcoast Behavioral Hospital
	Arbour-HRI Hospital	Walden Behavioral Care
	BourneWood Hospital	Westwood Lodge
	High Point Hospital	Whittier Pavilion
	Total Beds:	
	1,132 (28.5% of total non-acute hospitals)	76.1%, > total non-acute hospitals (75.0%)
	Median % Occupancy:	
	84.2%, > total non-acute hospitals (77.5%)	Total Gross Patient Service Revenue:
\$703 million (25.9% of total non-acute hospitals)		
Total Inpatient Days:		
325,345 (30.8% of total non-acute hospitals)	Inpatient:Outpatient Gross Patient Service Revenue:	
83%:17% (total non-acute hospitals = 85%:15%)		
Total Inpatient Discharges:		
30,820 (52.8% of total non-acute hospitals)		



For descriptions of the metrics, please see Technical Appendix.

PSYCHIATRIC HOSPITALS

2016 Hospital Profile

Utilization Trends	Volume of Inpatient Days				
	FY12	FY13	FY14	FY15	FY16
Arbour	40,719	44,642	44,074	42,121	39,681
Arbour Fuller	30,180	32,149	32,176	31,014	32,239
Arbour HRI	23,176	21,591	18,672	19,280	20,898
Bournemouth	27,924	27,880	30,903	31,495	31,819
High Point	New hospital-first year data FY16				13,760
McLean	57,988	56,910	58,070	59,988	65,845
Southcoast Behavioral	New hospital-first year data FY16				23,139
Walden	15,377	15,505	16,479	16,554	16,564
Westwood Lodge	79,407	80,757	79,849	71,348	61,064
Whittier Pavilion	18,216	18,792	19,525	18,806	20,336

Utilization Trends	Average Length of Stay (Days)				
	FY12	FY13	FY14	FY15	FY16
Arbour	10.5	11.1	12.2	11.8	11.9
Arbour Fuller	10.5	11.0	11.0	11.9	12.0
Arbour HRI	10.3	9.6	9.4	9.4	9.6
Bournemouth	7.6	8.1	8.3	8.3	8.5
High Point	New hospital-first year data FY16				5.9
McLean	9.6	9.5	10.1	10.4	10.9
Southcoast Behavioral	New hospital-first year data FY16				10.1
Walden	9.7	11.0	10.1	10.8	24.7
Westwood Lodge	11.2	11.4	10.8	11.3	11.7
Whittier Pavilion	10.7	10.4	10.2	10.1	8.8

Utilization Trends	Volume of Outpatient Visits				
	FY12	FY13	FY14	FY15	FY16
Arbour	26,953	37,093	38,436	40,470	38,934
Arbour Fuller	16,520	17,405	16,071	18,410	22,071
Arbour HRI	15,060	14,251	13,912	13,493	20,956
Bournemouth	25,238	25,771	22,876	27,593	29,322
High Point	New hospital-first year data FY16				0
McLean	103,306	104,813	107,244	115,719	107,208
Southcoast Behavioral	New hospital-first year data FY16				0
Walden	12,406	13,398	16,820	18,853	22,777
Westwood Lodge	15,792	14,219	14,832	20,436	32,426
Whittier Pavilion	0	102	2,287	5,338	7,687

Patient Revenue Trends	Net Inpatient Revenue per patient Day				
	FY12	FY13	FY14	FY15	FY16
Arbour	\$711	\$698	\$723	\$728	\$782
Arbour Fuller	\$608	\$627	\$650	\$644	\$651
Arbour HRI	\$710	\$727	\$738	\$743	\$819
Bournemouth	\$747	\$776	\$757	\$753	\$817
High Point	New hospital-first year data FY16				\$815
McLean	\$1,052	\$1,111	\$1,156	\$1,184	\$1,238
Southcoast Behavioral	New hospital-first year data FY16				\$770
Walden	\$1,003	\$1,070	\$1,087	\$1,119	\$873
Westwood Lodge	\$697	\$717	\$742	\$747	\$784
Whittier Pavilion	\$1,042	\$825	\$905	\$834	\$833

Utilization Trends	Total Net Outpatient Revenue (in millions)				
	FY12	FY13	FY14	FY15	FY16
Arbour	\$5.6	\$7.3	\$7.4	\$6.4	\$5.2
Arbour Fuller	\$4.0	\$4.4	\$4.3	\$4.8	\$5.0
Arbour HRI	\$5.2	\$5.2	\$5.2	\$5.0	\$4.8
Bournemouth	\$2.3	\$2.5	\$3.1	\$4.3	\$2.7
High Point	New hospital-first year data FY16				\$0.0
McLean	\$43.1	\$40.7	\$40.5	\$45.4	\$50.0
Southcoast Behavioral	New hospital-first year data FY16				\$0.0
Walden	\$3.1	\$3.6	\$6.1	\$6.1	\$14.7
Westwood Lodge	\$7.4	\$7.4	\$7.7	\$7.7	\$7.4
Whittier Pavilion	\$0.0	\$0.0	\$0.3	\$0.6	\$0.5

Financial Performance	Total Revenue, Cost, and Profit (Loss) in FY2016				
	Operating Revenue	Total Revenue	Costs	Income (Loss)	Total Margin
Arbour	\$36.5	\$36.5	\$33.2	\$3.4	9.2%
Arbour Fuller	\$26.0	\$26.0	\$24.7	\$1.3	5.1%
Arbour HRI	\$21.9	\$21.9	\$17.8	\$4.1	18.8%
Bournemouth	\$29.7	\$29.8	\$26.8	\$3.0	10.0%
High Point	\$11.2	\$11.2	\$12.2	-\$1.0	-8.7%
McLean	\$218.1	\$248.8	\$212.3	\$36.5	14.7%
Southcoast Behavioral	\$17.9	\$17.9	\$20.6	-\$2.8	-15.6%
Walden	\$29.3	\$29.3	\$28.8	\$0.5	1.6%
Westwood Lodge	\$55.4	\$55.4	\$54.5	\$0.9	1.7%
Whittier Pavilion	\$20.7	\$20.7	\$20.4	\$0.3	1.6%

For descriptions of the metrics, please see Technical Appendix.