

Newton-Wellesley Hospital is a non-profit community hospital located in the Metro Boston region. It is a mid-size acute hospital and a member of Partners HealthCare. Outpatient visits increased 10.2% from FY12 to FY16, compared to the 4.3% median increase for its peer cohort. Newton-Wellesley incurred a loss of \$6.8M in FY16. It was profitable each year from FY12 to FY15. It had a total margin of -1.6% in FY16, compared to the 3.1% median total margin of its peer cohort. It receives the lowest percentage of business from public payers of any non-specialty acute hospital.

Overview / Size	
Hospital System Affiliation:	Partners HealthCare
Change in Ownership (FY12-16):	Not Applicable
Total Staffed Beds:	230, mid-size acute hospital
% Occupancy:	84.2%, > cohort avg. (61%)
Special Public Funding:	Not Applicable
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.78, < cohort avg. (0.84); < statewide (1.07)

Financial	
Inpatient NPSR per CMAD:	\$13,053
Change FY15-FY16:	-0.6%
Inpatient:Outpatient Revenue in FY16:	34%:66%
Outpatient Revenue in FY16:	\$220,679,879
Change FY15-FY16:	-1.0%
Total Revenue in FY16:	\$432,494,000
Total Surplus (Loss) in FY16:	(\$6,752,000)

Payer Mix	
Public Payer Mix:	42.0% (Non-HPP* Hospital)
CY15 Commercial S-RP:	1.01
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan

Utilization	
Inpatient Discharges in FY16:	18,789
Change FY15-FY16:	-6.7%
Emergency Department Visits in FY16:	55,850
Change FY15-FY16:	-1.5%
Outpatient Visits in FY16:	145,868
Change FY15-FY16:	-4.3%

Quality	
Readmission Rate in FY15:	12.5%
Change FY11-FY15 (percentage points):	-1.6%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	12.2%

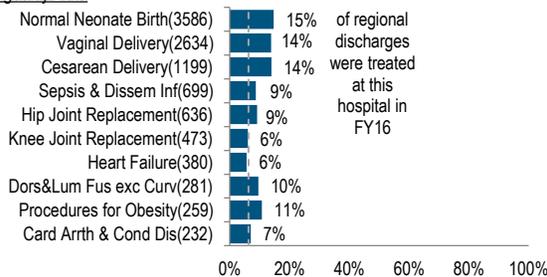
At a Glance

Services

Quality

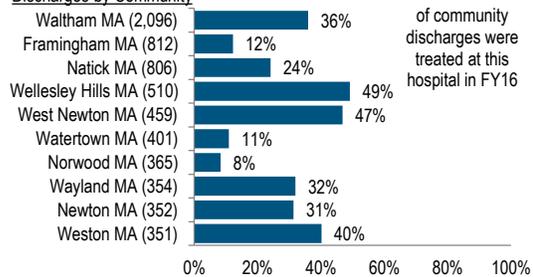
What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

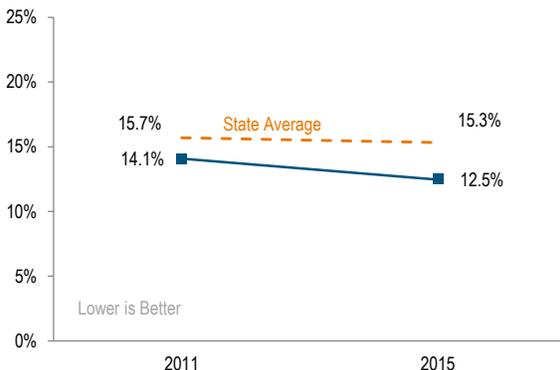


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

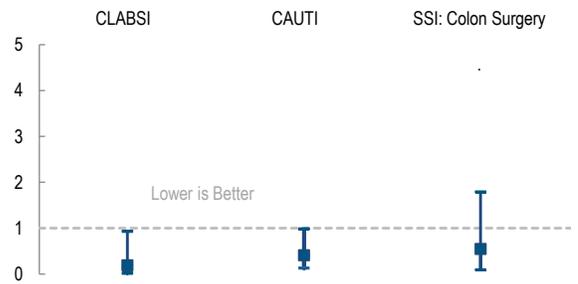
Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



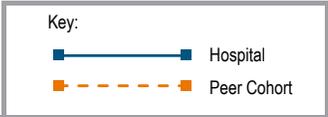
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

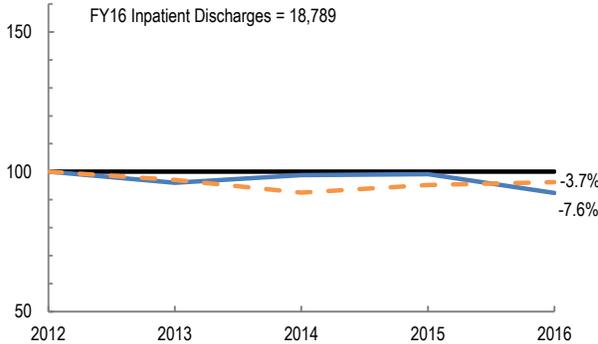
2016 HOSPITAL PROFILE: NEWTON-WELLESLEY HOSPITAL

Cohort: Community Hospital

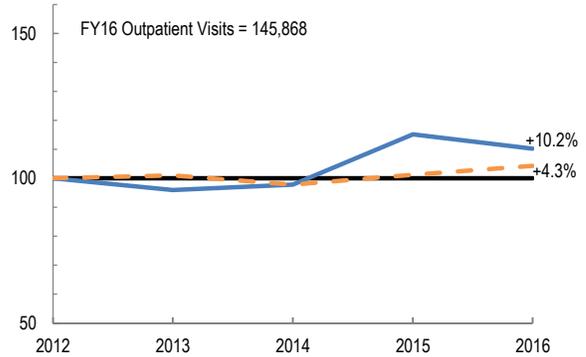


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

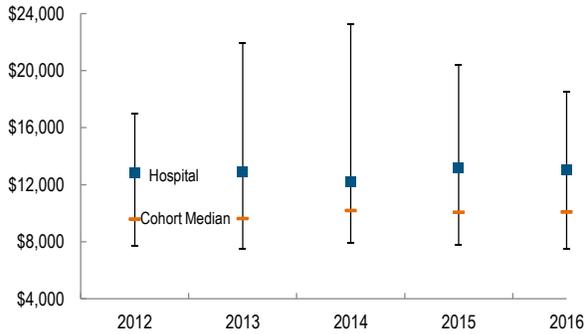


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

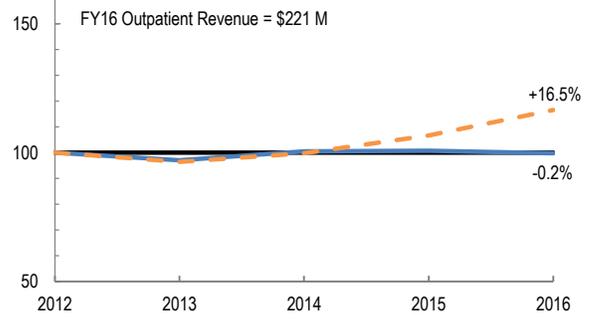


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



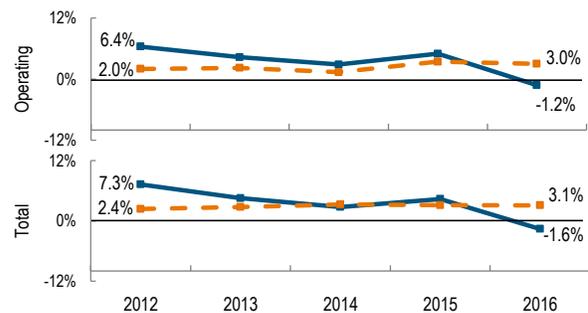
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 426	\$ 416	\$ 427	\$ 444	\$ 434
Non-Operating Revenue	\$ 4	\$ 1	\$(0)	\$(3)	\$(2)
Total Revenue	\$ 429	\$ 417	\$ 426	\$ 441	\$ 432
Total Costs	\$ 398	\$ 398	\$ 415	\$ 422	\$ 439
Total Profit (Loss)	\$ 31.2	\$ 18.8	\$ 11.8	\$ 19.2	\$ (6.8)

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.