

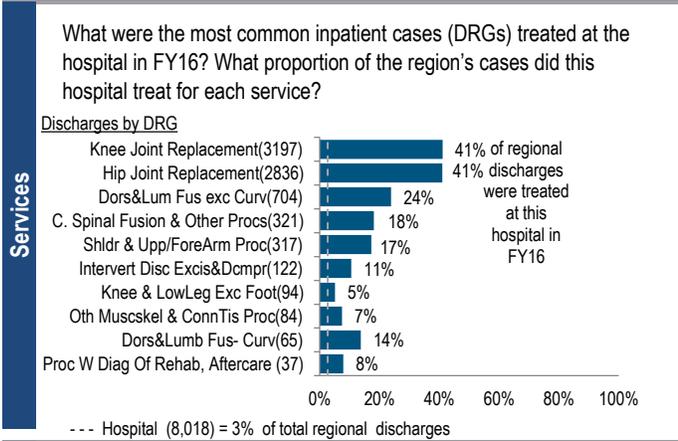
NEW ENGLAND BAPTIST HOSPITAL

2016 Hospital Profile

Boston, MA
Specialty Hospital
Metro Boston

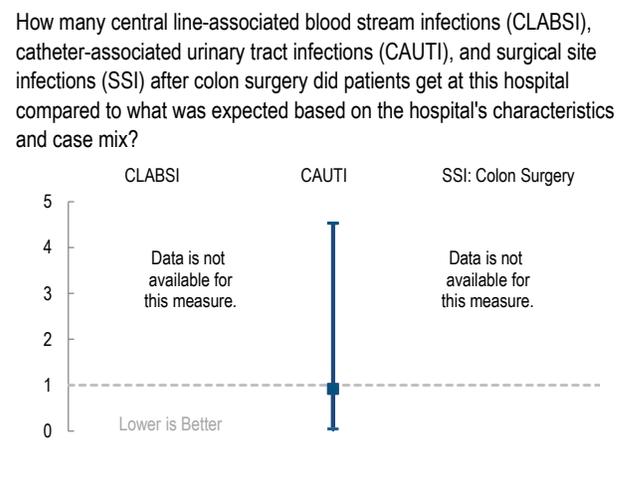
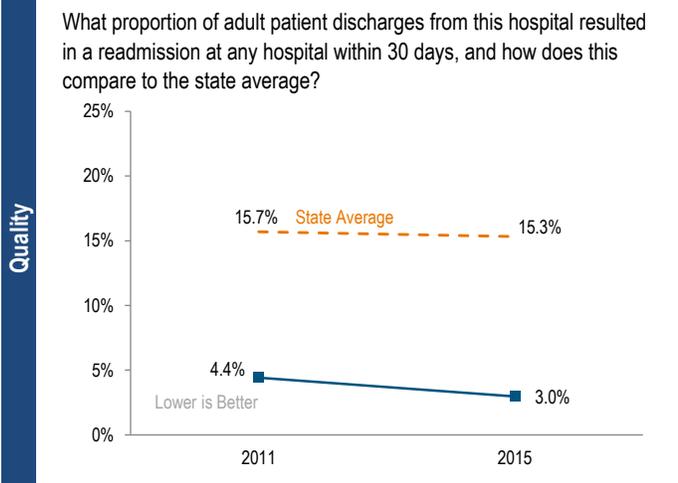
New England Baptist Hospital is a non-profit specialty hospital located in the Metro Boston region. New England Baptist focuses exclusively on orthopedic and musculoskeletal conditions. It is responsible for only 3% of the inpatient discharges in its region but accounts for 41% of both hip and knee joint replacements. It is a mid-size acute hospital in Massachusetts and a member of CareGroup. New England Baptist Hospital is a teaching affiliate of Tufts University School of Medicine and conducts teaching programs in collaboration with the Harvard School of Public Health and the Harvard School of Medicine. New England Baptist earned a profit each year from FY12 to FY16, with a total margin of 2.6% in FY16.

Overview / Size		Payer Mix	
Hospital System Affiliation:	CareGroup	Public Payer Mix:	44.2% (Non-HPP* Hospital)
Change in Ownership (FY12-16):	Not Applicable	CY15 Commercial S-RP:	0.93
Total Staffed Beds:	100, mid-size acute hospital	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
% Occupancy:	62.5%	Utilization	
Special Public Funding:	Not Applicable	Inpatient Discharges in FY16:	8,018
Trauma Center Designation:	Not Applicable	Change FY15-FY16:	-2.0%
Case Mix Index:	1.39, < cohort avg. (2.03); > statewide (1.07)	Emergency Department Visits in FY16:	00
		Change FY15-FY16:	
		Outpatient Visits in FY16:	112,452
		Change FY15-FY16:	-9.7%
		Quality	
		Readmission Rate in FY15:	3.0%
		Change FY11-FY15 (percentage points):	-1.5%
		Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Applicable



Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

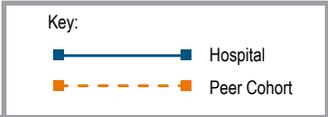
This graph has been suppressed as no single community accounted for more than 2% of the hospital's total discharges, however the hospital reports its patients are primarily from Eastern Massachusetts, including Boston, Quincy, Plymouth, Cambridge, Waltham, Worcester, Brookline, Braintree, West Roxbury, and Medford.



For descriptions of the metrics, please see the technical appendix.

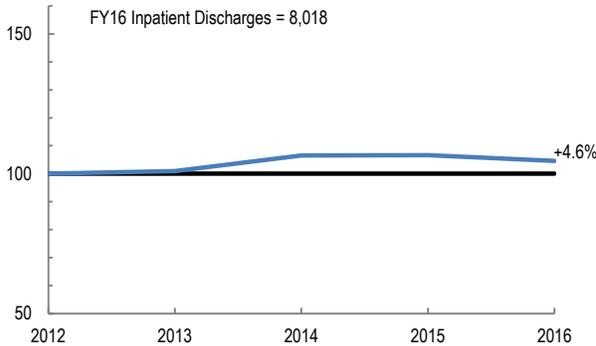
2016 HOSPITAL PROFILE: NEW ENGLAND BAPTIST HOSPITAL

Cohort: Specialty Hospital

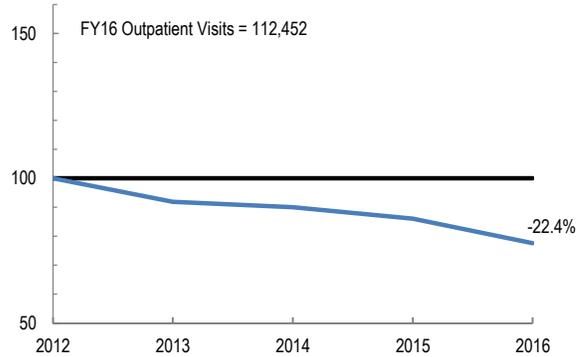


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

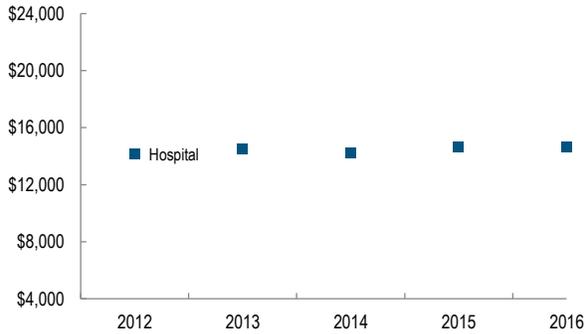


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

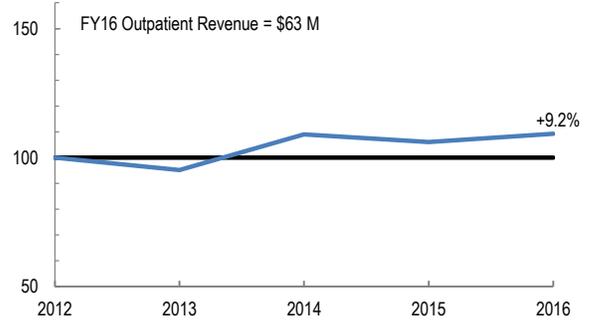


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



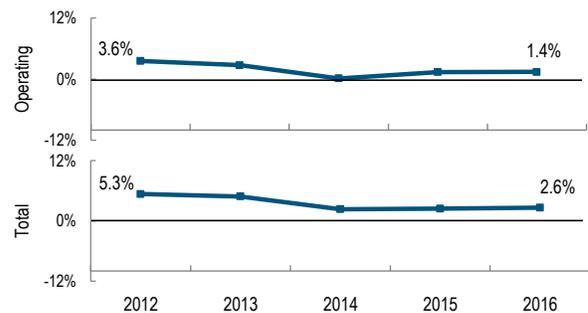
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 215	\$ 220	\$ 234	\$ 242	\$ 240
Non-Operating Revenue	\$ 4	\$ 5	\$ 5	\$ 3	\$ 3
Total Revenue	\$ 219	\$ 225	\$ 239	\$ 245	\$ 242
Total Costs	\$ 207	\$ 214	\$ 234	\$ 239	\$ 236
Total Profit (Loss)	\$ 11.7	\$ 10.9	\$ 5.5	\$ 5.9	\$ 6.2

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.