

Beth Israel Deaconess Hospital – Milton (BID-Milton) is a non-profit community hospital located in the Metro Boston region. It is among the smaller acute hospitals in Massachusetts. It was purchased by Beth Israel Deaconess Medical Center in 2012 and at that time became a member of CareGroup. Between FY12 and FY16, there was a 13.1% increase in outpatient visits at the hospital, compared to a median increase of 4.3% in its peer cohort. It earned a profit each year in the five-year period, with a total margin of 5.1% in FY16, above its peer cohort median of 3.1%.

Overview / Size		Payer Mix	
Hospital System Affiliation:	CareGroup	Public Payer Mix:	57.7% (Non-HPP* Hospital)
Change in Ownership (FY12-16):	CareGroup - 2012	CY15 Commercial S-RP:	0.76
Total Staffed Beds:	68, among the smaller acute hospitals	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
% Occupancy:	82.1%, > cohort avg. (61%)	Utilization	
Special Public Funding:	CHART^	Inpatient Discharges in FY16:	5,041
Trauma Center Designation:	Not Applicable	Change FY15-FY16:	9.3%
Case Mix Index:	1.06, > cohort avg. (0.84); < statewide (1.07)	Emergency Department Visits in FY16:	27,334
		Change FY15-FY16:	9.8%
		Outpatient Visits in FY16:	38,840
		Change FY15-FY16:	11.7%
		Quality	
		Readmission Rate in FY15:	13.4%
		Change FY11-FY15 (percentage points):	-2.5%
		Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available
Financial			
Inpatient NPSR per CMAD:	\$10,086		
Change FY15-FY16:	0.3%		
Inpatient:Outpatient Revenue in FY16:	36%:64%		
Outpatient Revenue in FY16:	\$47,065,951		
Change FY15-FY16:	5.3%		
Total Revenue in FY16:	\$106,544,250		
Total Surplus (Loss) in FY16:	\$5,437,544		

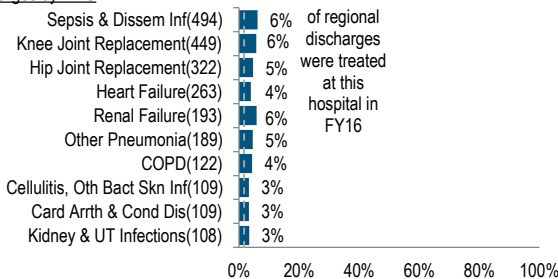
At a Glance

Services

Quality

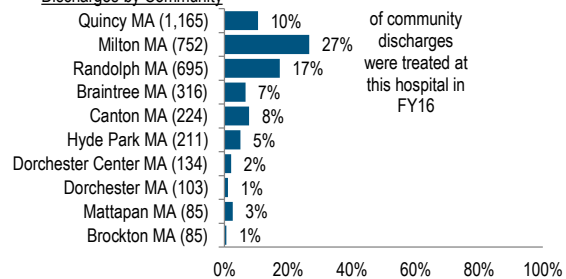
What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

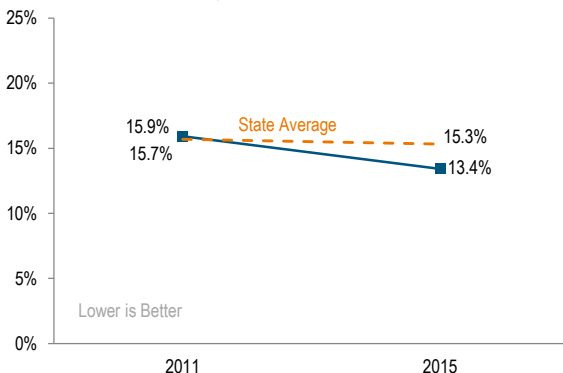


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

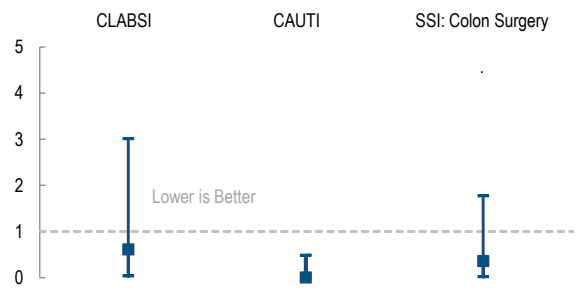
Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



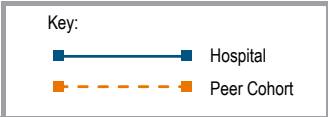
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

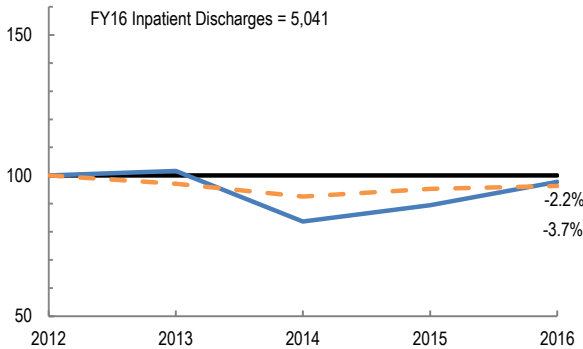
2016 HOSPITAL PROFILE: BETH ISRAEL DEACONESS HOSPITAL - MILTON

Cohort: Community Hospital

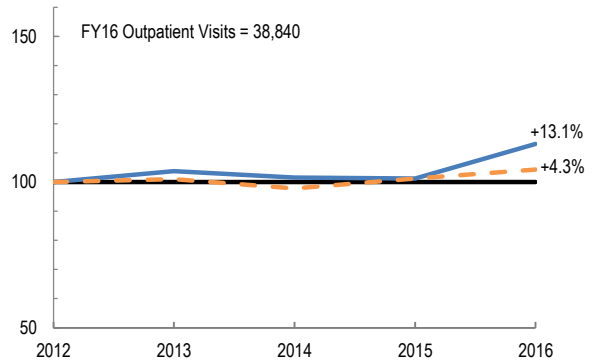


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

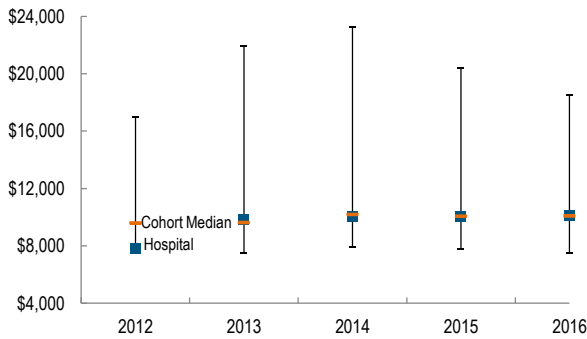


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

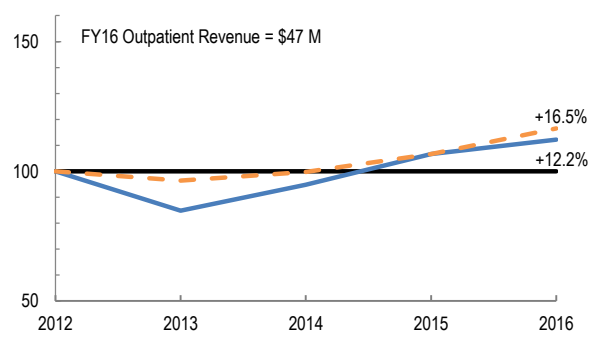


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



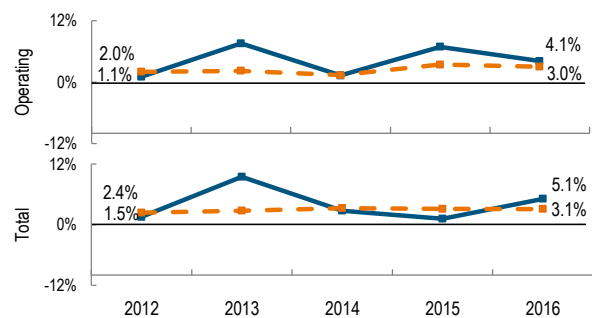
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 75	\$ 84	\$ 83	\$ 96	\$ 105
Non-Operating Revenue	\$ 0	\$ 2	\$ 1	\$ (5)	\$ 1
Total Revenue	\$ 75	\$ 86	\$ 84	\$ 91	\$ 107
Total Costs	\$ 74	\$ 78	\$ 82	\$ 90	\$ 101
Total Profit (Loss)	\$ 1.2	\$ 8.1	\$ 2.4	\$ 1.1	\$ 5.4

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

^ For more information on Community Hospital Acceleration, Revitalization and Transformation (CHART) special funding, please contact the Health Policy Commission (HPC).