

MetroWest Medical Center is a for-profit community-High Public Payer (HPP) hospital located in the Metro West region. It is among the larger acute hospitals in Massachusetts. Between FY12 and FY16, MetroWest Medical Center's inpatient discharges decreased by 12.3%, compared with a median decrease of 2.8% among cohort hospitals. MetroWest earned a profit for the second year in a row in FY16 after operating at a loss each year from FY12 to FY14. It had a total margin of 0.3% in FY16, compared with a median total margin of 4.1% in its cohort.

Overview / Size

Hospital System Affiliation:	Tenet Healthcare
Change in Ownership (FY12-16):	Tenet - 2013
Total Staffed Beds:	337, among the larger acute hospitals
% Occupancy:	46.7%, < cohort avg. (65%)
Special Public Funding:	Not Applicable
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.93, > cohort avg. (0.90); < statewide (1.07)

Financial

Inpatient NPSR per CMAD:	\$10,806
Change FY15-FY16:	11.2%
Inpatient:Outpatient Revenue in FY16:	34%:66%
Outpatient Revenue in FY16:	\$132,856,455
Change FY15-FY16:	2.5%
Total Revenue in FY16:	\$249,771,705
Total Surplus (Loss) in FY16:	\$785,866

Payer Mix

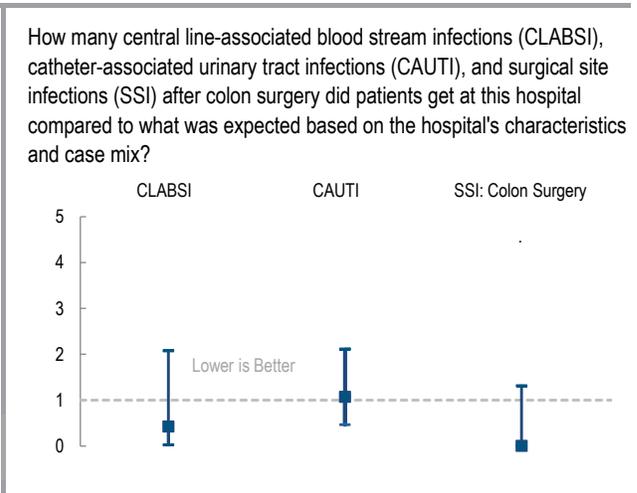
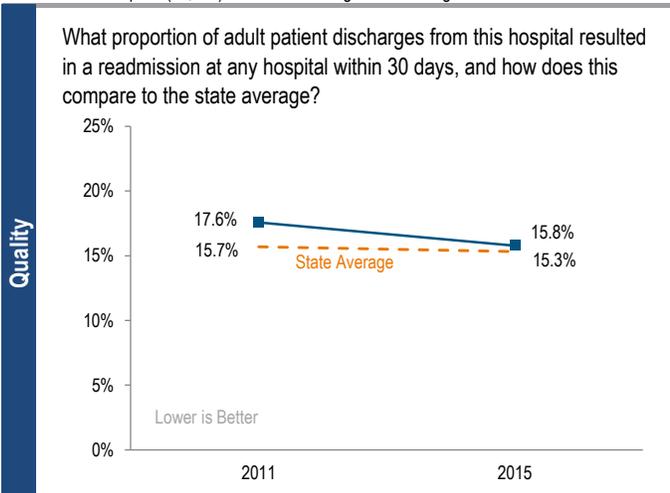
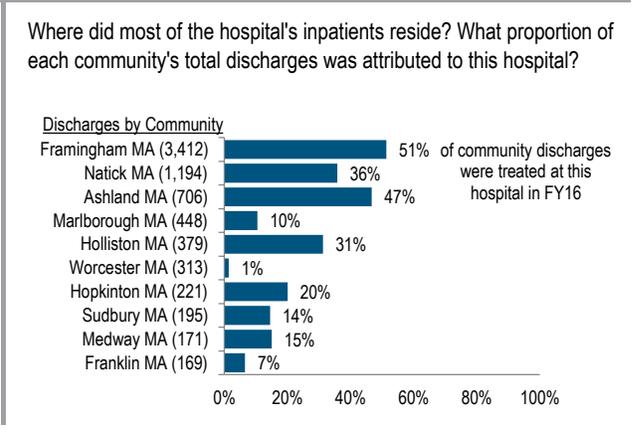
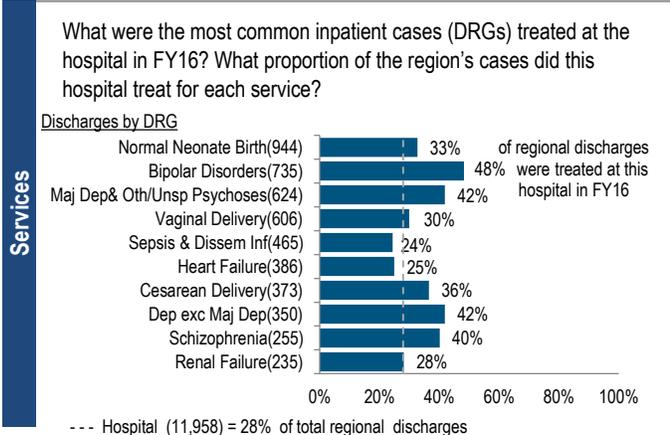
Public Payer Mix:	65.7% (HPP* Hospital)
CY15 Commercial S-RP:	0.86
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan

Utilization

Inpatient Discharges in FY16:	11,958
Change FY15-FY16:	-4.3%
Emergency Department Visits in FY16:	22,569
Change FY15-FY16:	-1.3%
Outpatient Visits in FY16:	438,729
Change FY15-FY16:	-1.4%

Quality

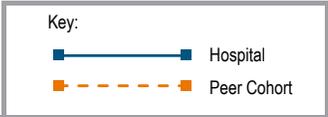
Readmission Rate in FY15:	15.8%
Change FY11-FY15 (percentage points):	-1.8%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	1.5%



For descriptions of the metrics, please see the technical appendix.

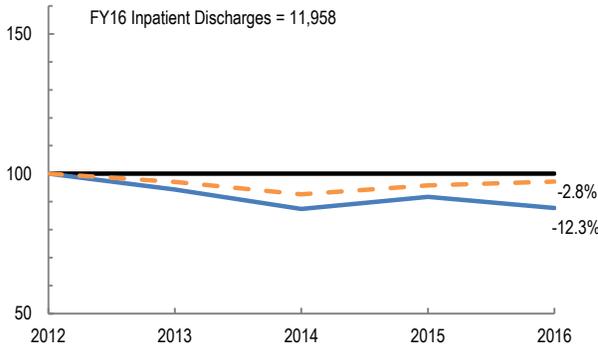
2016 HOSPITAL PROFILE: METROWEST MEDICAL CENTER

Cohort: Community High Public Payer Hospital

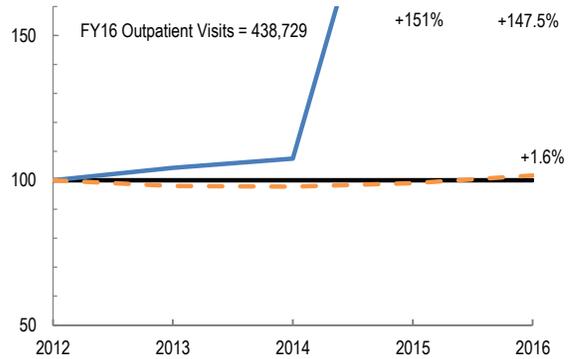


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

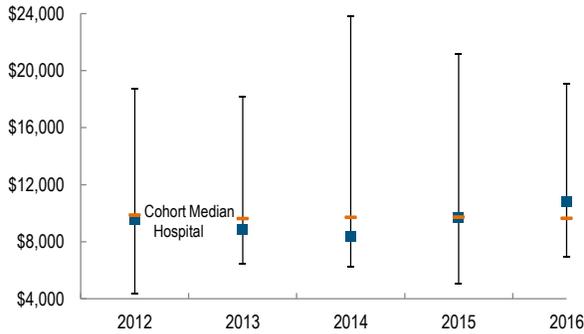


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

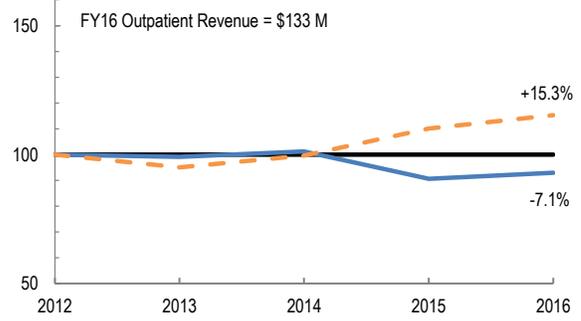


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



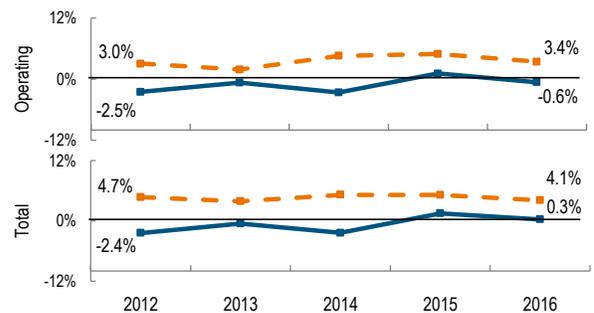
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 259	\$ 256	\$ 249	\$ 258	\$ 248
Non-Operating Revenue	\$ 0	\$ 0	\$ 1	\$ 1	\$ 2
Total Revenue	\$ 259	\$ 256	\$ 249	\$ 259	\$ 250
Total Costs	\$ 266	\$ 257	\$ 255	\$ 255	\$ 249
Total Profit (Loss)	\$ (6.3)	\$ (1.4)	\$ (6.0)	\$ 3.9	\$ 0.8

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.