

STEWARD HOLY FAMILY HOSPITAL

2016 Hospital Profile

Methuen, MA
Community High Public Payer Hospital
Northeastern Massachusetts

Steward Holy Family Hospital is a mid-size, for-profit community-High Public Payer (HPP) hospital located in the Northeastern Massachusetts region. Merrimack Hospital, another Steward Health Care System hospital, merged with Holy Family Hospital in FY14. Though Steward Holy Family Hospital accounted for only 8% of discharges in its region in FY16, it accounted for 30% of discharges for Major Depression & Other Unspecified Psychosis, 39% of discharges for Bipolar Disorders and 58% of discharges for Schizophrenia. Steward Holy Family reported a profit for the fourth consecutive fiscal year in FY16, and its total margin of 4.1% matched the median of its peer cohort.

At a Glance

Overview / Size

Hospital System Affiliation:	Steward Health Care System
Change in Ownership (FY12-16):	Not Applicable
Total Staffed Beds:	178, mid-size acute hospital
% Occupancy:	94.4%, highest in cohort avg. (65%)
Special Public Funding:	Not Applicable
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.91, > cohort avg. (0.90); < statewide (1.07)

Financial

Inpatient NPSR per CMAD:	\$10,937
Change FY15-FY16:	8.1%
Inpatient:Outpatient Revenue in FY16:	39%:61%
Outpatient Revenue in FY16:	\$107,450,099
Change FY15-FY16:	-0.6%
Total Revenue in FY16:	\$232,850,995
Total Surplus (Loss) in FY16:	\$9,620,235

Payer Mix

Public Payer Mix:	68.3% (HPP* Hospital)
CY15 Commercial S-RP:	0.86
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Tufts Health Plan Harvard Pilgrim Health Care

Utilization

Inpatient Discharges in FY16:	12,024
Change FY15-FY16:	-10.7%
Emergency Department Visits in FY16:	73,632
Change FY15-FY16:	-0.3%
Outpatient Visits in FY16:	129,483
Change FY15-FY16:	1.5%

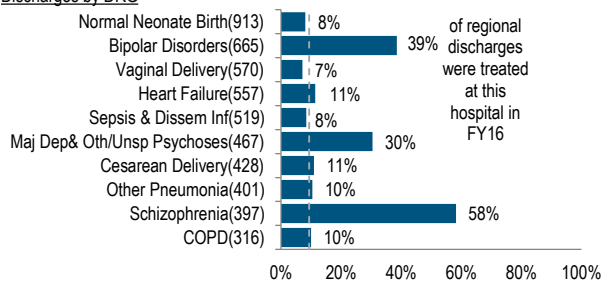
Quality

Readmission Rate in FY15:	15.6%
Change FY11-FY15 (percentage points):	0.4%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	13.5%

Services

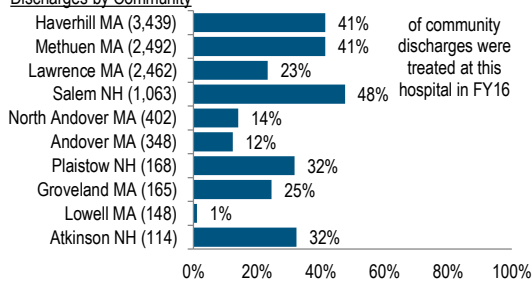
What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG



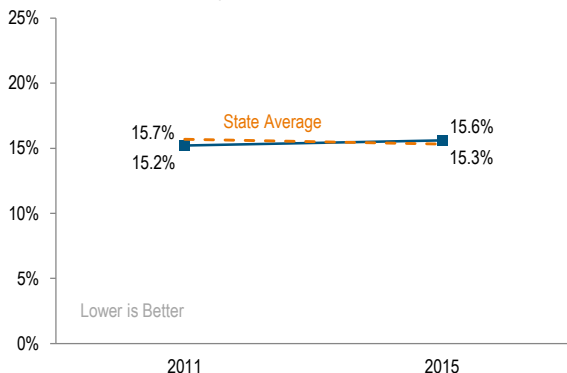
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

Discharges by Community

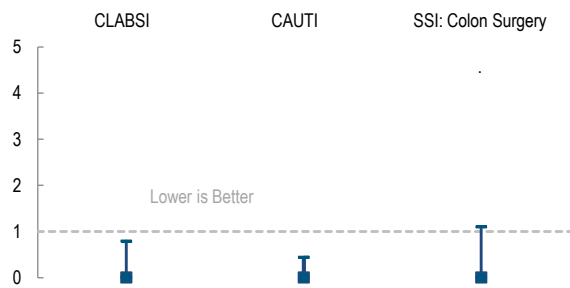


Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

2016 HOSPITAL PROFILE: STEWARD HOLY FAMILY HOSPITAL

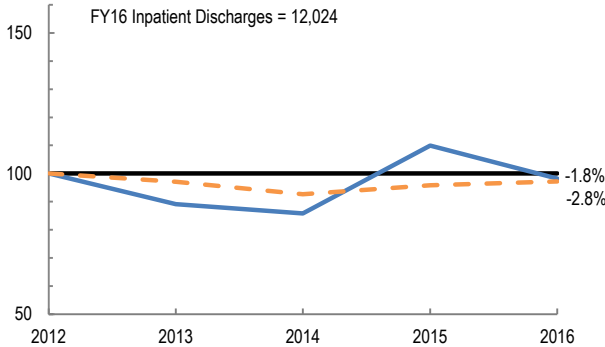
Cohort: Community High Public Payer Hospital

Key:

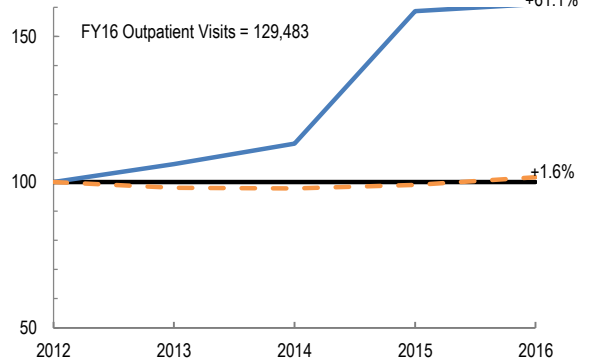
- Hospital
- Peer Cohort

Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

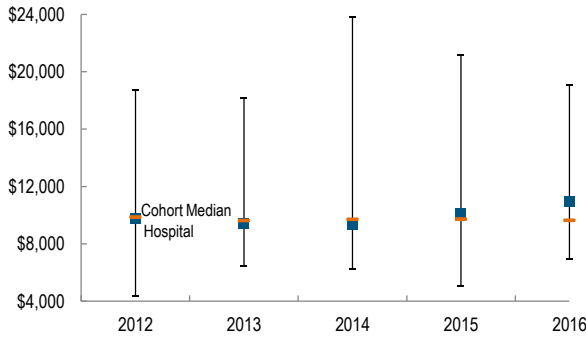


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

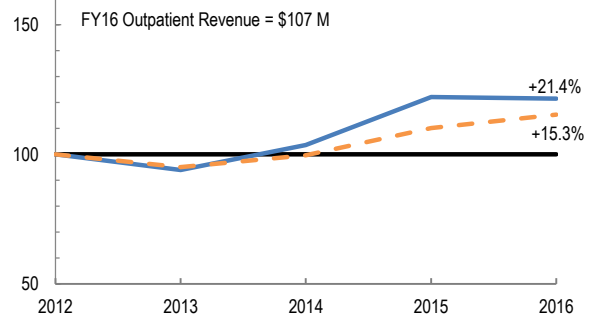


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



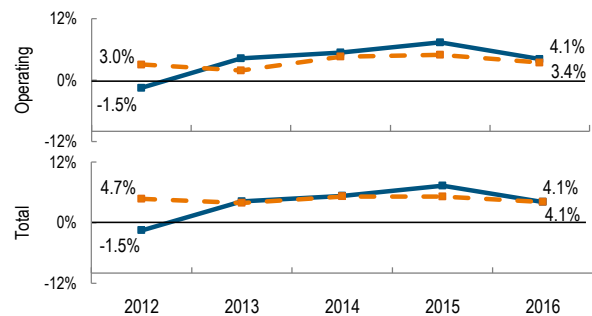
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 188	\$ 182	\$ 202	\$ 235	\$ 233
Non-Operating Revenue	\$ 0	\$ (0)	\$ (0)	\$ 0	\$ 0
Total Revenue	\$ 188	\$ 182	\$ 202	\$ 235	\$ 233
Total Costs	\$ 191	\$ 174	\$ 191	\$ 218	\$ 223
Total Profit (Loss)	\$ (2.9)	\$ 7.7	\$ 10.7	\$ 17.2	\$ 9.6

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.