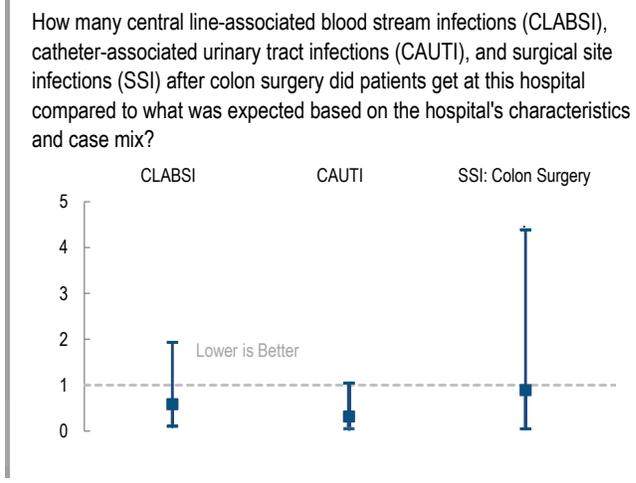
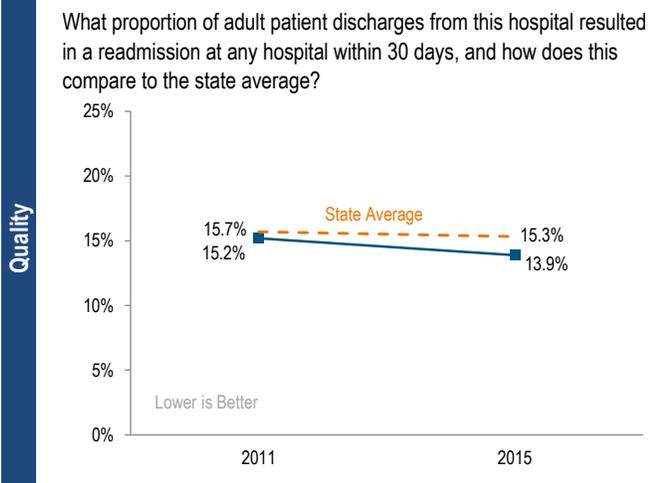
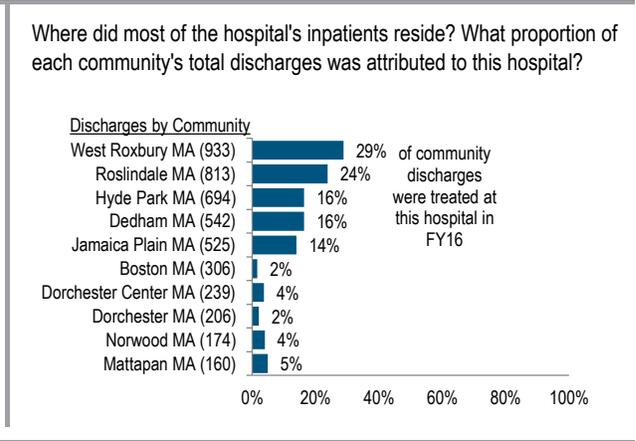
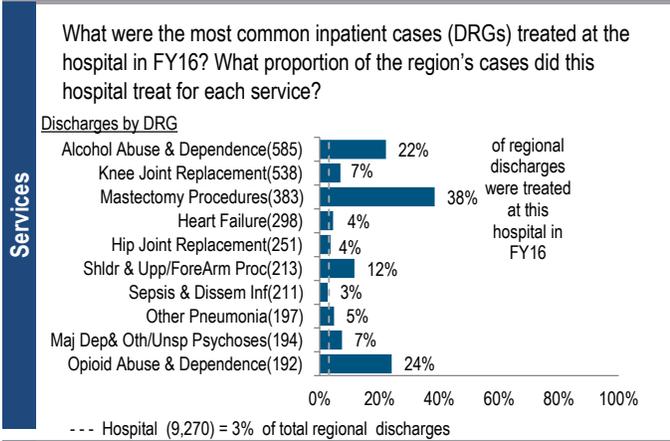


Brigham and Women's Faulkner Hospital is a non-profit community hospital located in the Metro Boston region. It is a mid-size acute hospital and a member of Partners HealthCare. Though it only accounted for 3% of total regional discharges in FY16, it treated 22% of Alcohol Abuse and Dependence cases and 38% of Mastectomy Procedures in Metro Boston. Outpatient visits at the hospital decreased 34.9% between FY12 and FY16, while there was a median increase of 4.3% in its peer cohort during that period. The hospital reported a profit for the third consecutive year and the fourth time in the past five years. In FY16, its total margin was 7.4%, above its peer cohort median of 3.1%.

Overview / Size		Payer Mix	
Hospital System Affiliation:	Partners HealthCare	Public Payer Mix:	58.1% (Non-HPP* Hospital)
Change in Ownership (FY12-16):	Not Applicable	CY15 Commercial S-RP:	1.05
Total Staffed Beds:	162, mid-size acute hospital	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
% Occupancy:	63.9%, > cohort avg. (61%)		
Special Public Funding:	Not Applicable		
Trauma Center Designation:	Not Applicable		
Case Mix Index:	0.95, > cohort avg. (0.84); < statewide (1.07)		
Financial		Utilization	
Inpatient NPSR per CMAD:	\$13,039	Inpatient Discharges in FY16:	9,270
Change FY15-FY16:	-1.9%	Change FY15-FY16:	9.5%
Inpatient:Outpatient Revenue in FY16:	38%:62%	Emergency Department Visits in FY16:	27,560
Outpatient Revenue in FY16:	\$129,770,030	Change FY15-FY16:	-12.3%
Change FY15-FY16:	18.8%	Outpatient Visits in FY16:	31,953
Total Revenue in FY16:	\$254,745,000	Change FY15-FY16:	-5.6%
Total Surplus (Loss) in FY16:	\$18,822,000		
		Quality	
		Readmission Rate in FY15:	13.9%
		Change FY11-FY15 (percentage points):	-1.3%
		Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available



For descriptions of the metrics, please see the technical appendix.

2016 HOSPITAL PROFILE: BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

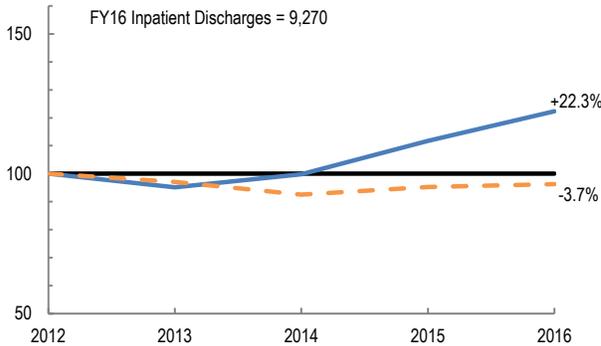
Cohort: Community Hospital

Key:

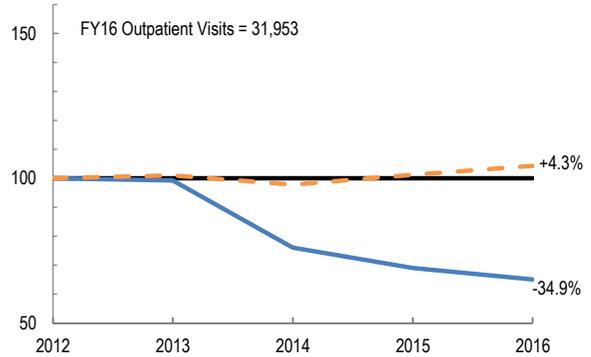
- Hospital
- Peer Cohort

Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

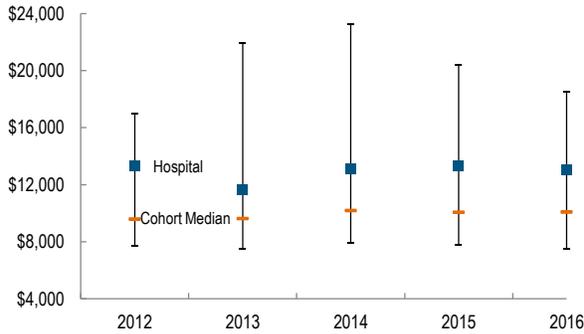


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

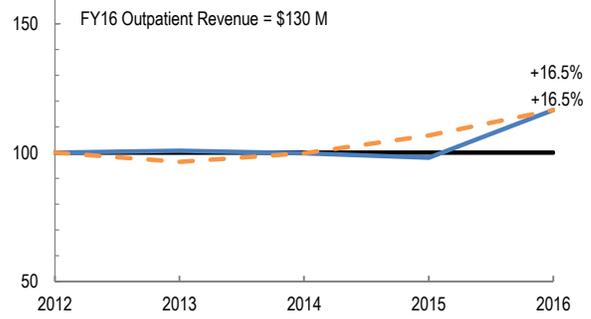


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



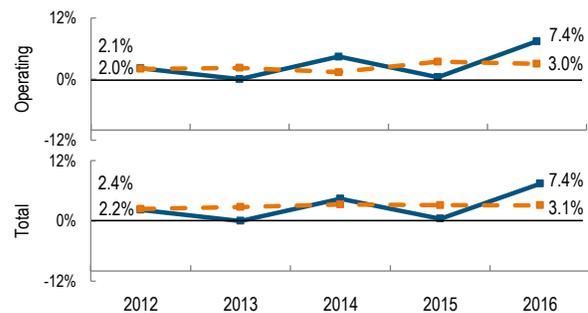
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 198	\$ 193	\$ 208	\$ 219	\$ 255
Non-Operating Revenue	\$ 0	\$ 0	\$ (0)	\$ 0	\$ (0)
Total Revenue	\$ 198	\$ 193	\$ 208	\$ 219	\$ 255
Total Costs	\$ 194	\$ 193	\$ 199	\$ 218	\$ 236
Total Profit (Loss)	\$ 4.4	\$ (0.0)	\$ 9.2	\$ 1.0	\$ 18.8

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.