

Dana-Farber Cancer Institute is a non-profit specialty hospital dedicated to pediatric and adult cancer treatment and research, located in the Metro Boston region. It is a teaching affiliate of Harvard Medical School. It is one of 48 Comprehensive Cancer Centers in the US, designated by the National Cancer Institute. Dana-Farber Cancer Institute provides the majority of its care in an outpatient setting and had 1,270 inpatient discharges compared to 269,325 outpatient visits in FY16.

<b>At a Glance</b>	<b>Overview / Size</b>		<b>Payer Mix</b>		
	Hospital System Affiliation:	Not Applicable	Public Payer Mix:	45.9% (Non-HPP* Hospital)	
	Change in Ownership (FY12-16):	Not Applicable	CY15 Commercial S-RP:	1.50	
	Total Staffed Beds:	30	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Aetna Health	
	% Occupancy:	90.3%	<b>Utilization</b>		
	Special Public Funding:	Not Applicable	Inpatient Discharges in FY16:	1,270	
	Trauma Center Designation:	Not Applicable	Change FY15-FY16:	1.0%	
	Case Mix Index: 2.13, > cohort avg. (2.03); > statewide (1.07)		Emergency Department Visits in FY16:	0	
			Change FY15-FY16:		
			Outpatient Visits in FY16:	269,325	
<b>Financial</b>		Change FY15-FY16:	3.8%	<b>Quality</b>	
Inpatient NPSR per CMAD:	\$13,888	Readmission Rate in FY15:	Not Applicable	Change FY11-FY15 (percentage points):	
Change FY15-FY16:	-13.1%	Change FY15-FY16:		Early Elective Deliveries Rate (Jan 2015-Jun 2016):	
Inpatient:Outpatient Revenue in FY16:	4%:96%	Not Applicable			
Outpatient Revenue in FY16:	\$782,389,421				
Change FY15-FY16:	18.1%				
Total Revenue in FY16:	\$1,381,541,054				
Total Surplus (Loss) in FY16:	\$43,326,978				

<b>Services</b>	<p>What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?</p> <p>This graph has been suppressed, as the hospital provides the vast majority of its services on an outpatient basis. In FY16, this hospital reported 143,069 infusion treatments and over 269,000 outpatient visits.</p>	<p>Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?</p> <p>This graph has been suppressed, as no community accounted for more than 2% of the hospital's total discharges.</p>
	<p>--- Hospital (1,270) = 0% of total regional discharges</p>	

<b>Quality</b>	<p>What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?</p> <p>This measure is not applicable to the patient population treated at this specialty hospital.</p>	<p>How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?</p> <p>Data is not available for these measures.</p>

For descriptions of the metrics, please see the technical appendix.

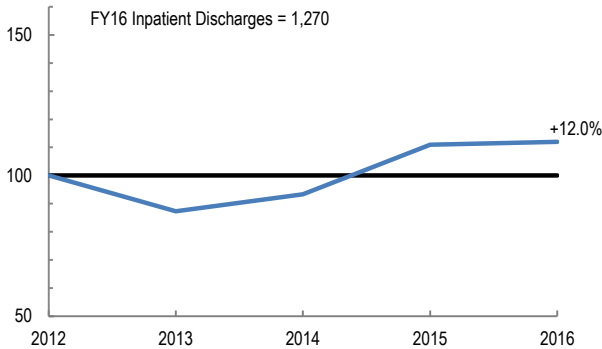
# 2016 HOSPITAL PROFILE: DANA-FARBER CANCER INSTITUTE

Cohort: Specialty Hospital

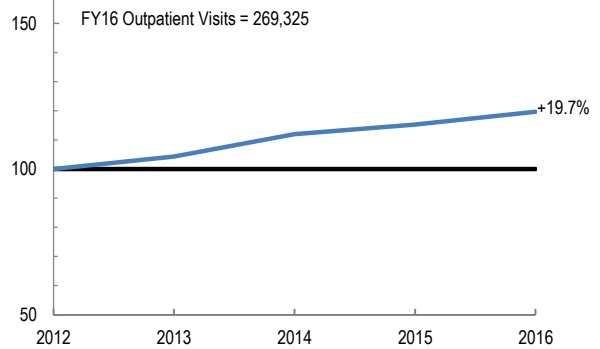


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

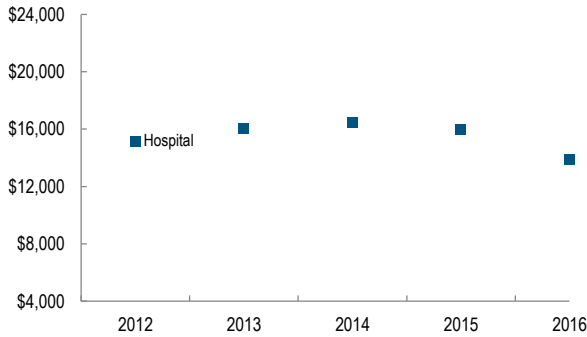


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

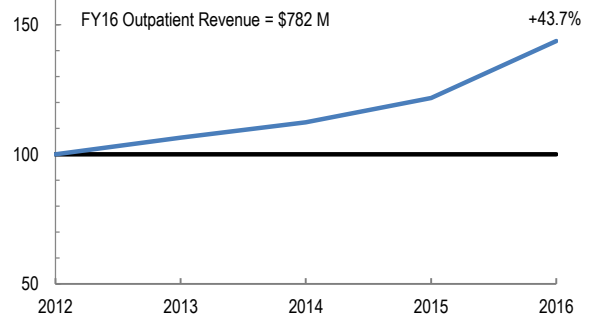


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



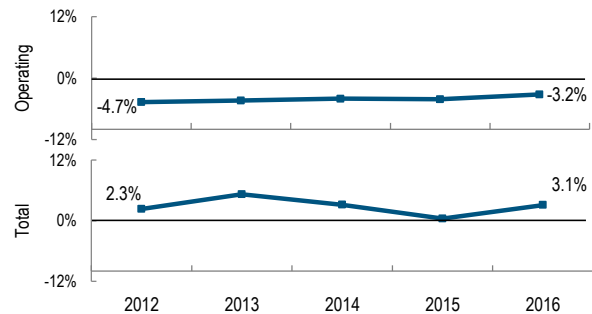
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
<b>Operating Revenue</b>	\$ 938	\$ 975	\$ 1,019	\$ 1,117	\$ 1,293
<b>Non-Operating Revenue</b>	\$ 71	\$ 104	\$ 79	\$ 53	\$ 88
<b>Total Revenue</b>	\$ 1,008	\$ 1,078	\$ 1,098	\$ 1,171	\$ 1,382
<b>Total Costs</b>	\$ 985	\$ 1,022	\$ 1,064	\$ 1,166	\$ 1,338
<b>Total Profit (Loss)</b>	\$ 23.4	\$ 56.2	\$ 34.6	\$ 4.7	\$ 43.3

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.