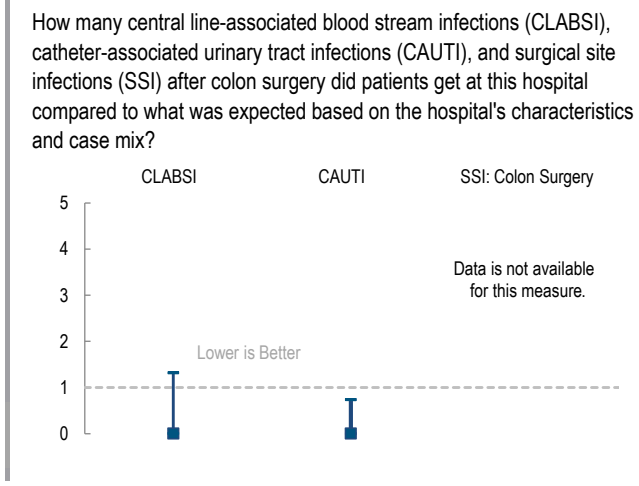
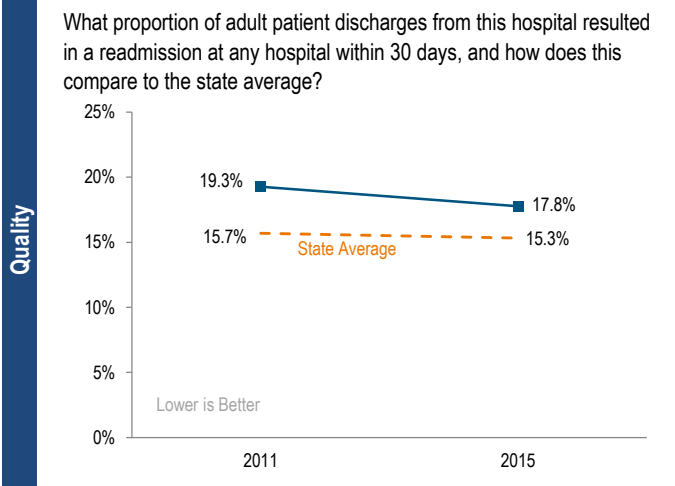
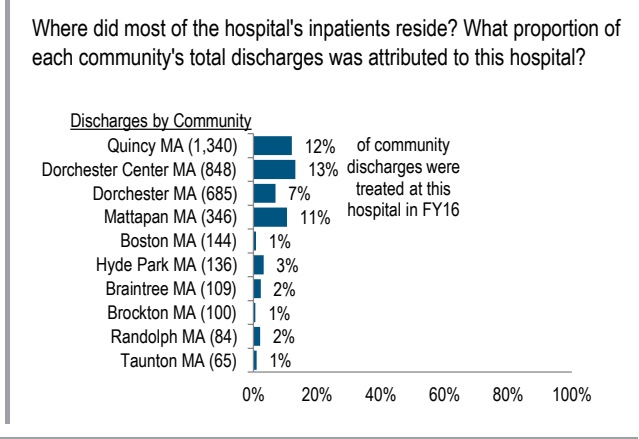
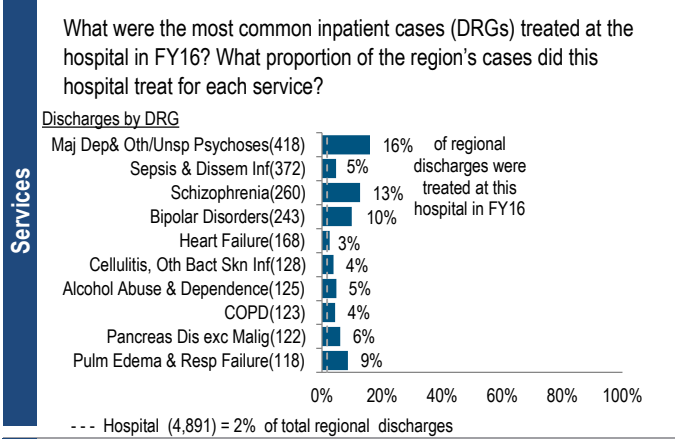


Steward Carney Hospital is a for-profit teaching hospital located in the Metro Boston region. Steward Carney is a member of Steward Health Care. It is among the smaller acute hospitals in Massachusetts and qualifies as a High Public Payer (HPP) hospital. Steward Carney had 9.5% fewer inpatient discharges in FY16 than in FY12, compared to a cohort median decrease of 3.8%. Steward Carney reported a loss in each fiscal year from FY12 to FY16, with a total margin of -7.7% in FY16, compared with a median total margin of 5.7% in its cohort.

Overview / Size		Payer Mix	
Hospital System Affiliation:	Steward Health Care System	Public Payer Mix:	74.8% (HPP* Hospital)
Change in Ownership (FY12-16):	Not Applicable	CY15 Commercial S-RP:	0.89
Total Staffed Beds:	83, among the smaller acute hospitals	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
% Occupancy:	90.6%, > cohort avg. (79%)	Utilization	
Special Public Funding:	DSTI ⁿ	Inpatient Discharges in FY16:	4,891
Trauma Center Designation:	Not Applicable	Change FY15-FY16:	-1.4%
Case Mix Index:	0.96, < cohort avg. (1.07); < statewide (1.07)	Emergency Department Visits in FY16:	52,170
		Change FY15-FY16:	3.5%
		Outpatient Visits in FY16:	106,914
		Change FY15-FY16:	3.7%
		Quality	
		Readmission Rate in FY15:	17.8%
		Change FY11-FY15 (percentage points):	-1.5%
		Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available



For descriptions of the metrics, please see the technical appendix.

2016 HOSPITAL PROFILE: STEWARD CARNEY HOSPITAL

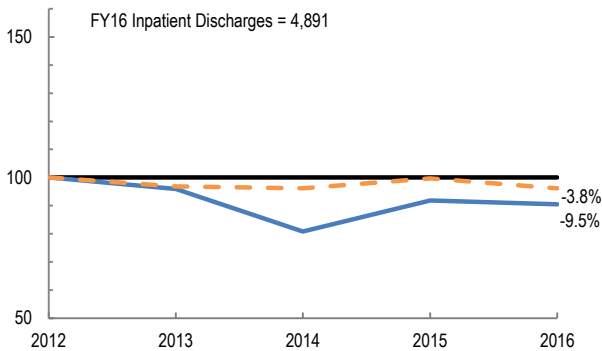
Cohort: Teaching Hospital

Key:

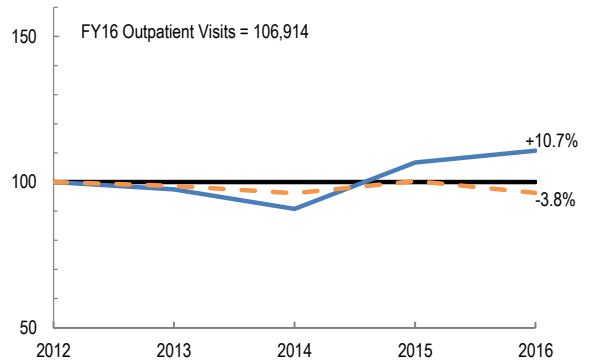
- Hospital
- - - Peer Cohort

Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

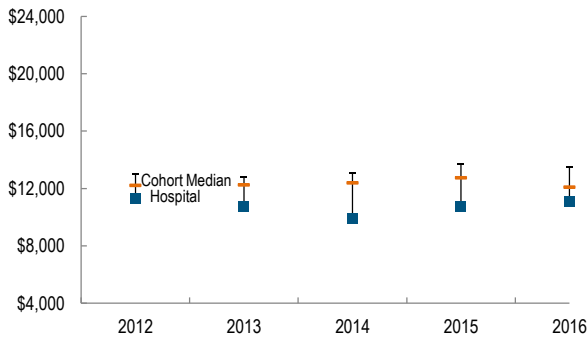


How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

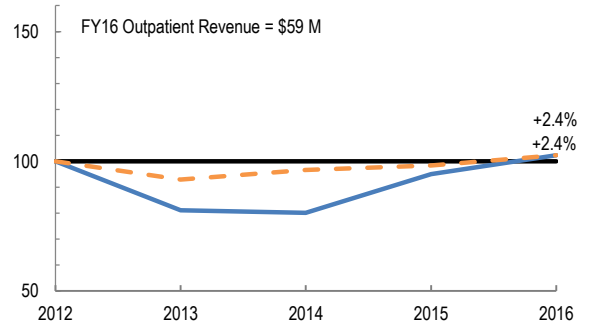


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



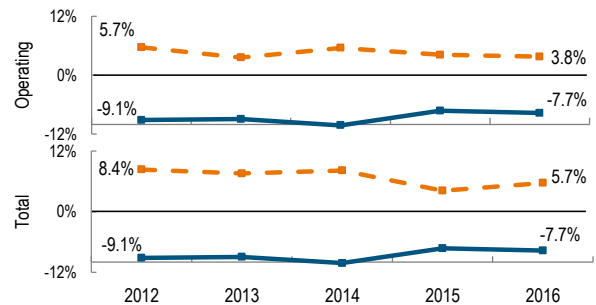
Financial Performance

How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 110	\$ 101	\$ 91	\$ 115	\$ 123
Non-Operating Revenue	\$ 0	\$ 0	\$ (0)	\$ 0	\$ 0
Total Revenue	\$ 110	\$ 101	\$ 91	\$ 115	\$ 123
Total Costs	\$ 120	\$ 110	\$ 101	\$ 123	\$ 133
Total Profit (Loss)	\$ (10.0)	\$ (9.0)	\$ (9.3)	\$ (8.3)	\$ (9.5)

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

η For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).