Tufts Medical Center

2021 Hospital Profile

OVERVIEW

City/Town:	Boston, MA
Region:	Metro Boston
Hospital Type:	Academic Medical Center
Total Staffed Beds in HFY21:	288, Large Hospital
Hospital System Affiliation:	Tufts Medicine
Hospital System Surplus (Deficit) in HFY21:	\$165,227,000
Change in Ownership HFY17-HFY21:	Not Applicable

Tax Status:	Non-profit
Trauma Center Designation:	Adult: Level 1, Pedi: Level 1
Total FTE's in HFY21:	4,590.55
FY21 Case Mix Index:	1.82
Public Payer Mix ² :	63.2%: HPP Hospital
Percent of Total GPSR - Medicare/Medicaid/Commercial:	35% / 24% / 34%
CY20 Commercial Statewide Relative Price:	1.11

FINANCIAL

GROSS AND NET PATIENT SERVICE REVENUES (GPSR & NPSR)					
	HFY17	HFY18	HFY19	HFY20	HFY21
Inpatient GPSR	\$782.9M	\$995.4M	\$1,022.7M	\$974.8M	\$1,100.8M
Outpatient GPSR	\$911.3M	\$1,101.8M	\$1,196.5M	\$1,083.8M	\$1,305.0M
Total GPSR	\$1,694.2M	\$2,097.2M	\$2,219.2M	\$2,058.6M	\$2,405.7M
Inpatient NPSR per CMAD	\$12,959	\$14,177	\$15,436	\$16,239	\$16,366
Inpatient NPSR	\$418.9M	\$457.2M	\$483.7M	\$475.0M	\$518.6M
Outpatient NPSR	\$300.9M	\$330.1M	\$368.0M	\$375.5M	\$477.5M

REVENUE & EXPENSES

	HFY17	HFY18	HFY19	HFY20	HFY21
Operating Revenue	\$787.2M	\$874.0M	\$939.9M	\$1,001.6M	\$1,122.1M
Non-Operating Revenue ⁴	(\$1.9M)	\$13.2M	(\$1.0M)	\$19.1M	\$81.0M
COVID Funding Included in Operating Revenue ⁵	-	-	-	\$27.6M	\$7.6M
Total Revenue	\$785.4M	\$887.2M	\$938.9M	\$1,020.7M	\$1,203.1M
Total Expenses	\$773.1M	\$847.9M	\$904.9M	\$982.5M	\$1,067.7M
Total Surplus (Deficit)	\$12.3M	\$39.3M	\$33.9M	\$38.2M	\$135.3M
Operating Margin	1.8%	2.9%	3.7%	1.9%	4.5%
Non-Operating Margin	(0.2%)	1.5%	(0.1%)	1.9%	6.7%
Total Margin	1.6%	4.4%	3.6%	3.7%	11.2%

SOLVENCY AND LIQUIDITY

	HFY17	HFY18	HFY19	HFY20	HFY21
Total Net Assets or Equity	\$110.0M	\$155.4M	\$143.3M	\$184.7M	\$387.9M
Current Ratio	1.5	1.4	1.2	1.1	1.4
Debt Service Coverage Ratio	1.9	3.1	2.7	2.8	5.8
Cash Flow to Total Debt	7.7%	13.6%	10.2%	8.4%	23.5%
Equity Financing Ratio	15.6%	21.2%	17.0%	16.4%	31.9%
Average Age of Plant	15.0	16.0	16.0	16.0	16.0

UTILIZATION

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Licensed Beds in HFY21:	439
Available Beds in HFY21:	428
Staffed Beds in HFY21:	288
HFY21 Percentage Occupancy:	100.7%
Inpatient Discharges in HFY21:	17,438
Change HFY20-HFY21:	7.3%
Percent of Total Region Discharges in HFY21:	6.2%
Percent of Statewide Total Discharges in HFY21:	2.3%
Inpatient Days in HFY21:	105,882
Change HFY20-HFY21:	10.6%
Percent of Total Region Inpatient Days in HFY21:	6.2%
Percent of Statewide Total Inpatient Days in HFY21:	2.7%
Average Length of Stay in HFY21:	6.07
Change HFY20-HFY21:	3.1%
Emergency Department Visits in HFY21:	37,753
Change HFY20-HFY21:	5.7%
Percent of Total Region Emergency Department Visits in HFY21:	5.2%
Percent of Statewide Total Emergency Department Visits in HFY21:	1.5%
Outpatient Visits in HFY21:	374,679
Change HFY20-HFY21:	13.3%

TOP DISCHARGES BY INPATIENT CASE (DRG) IN FY21

	Percent of Total Hospital
Discharges	Discharges
960	5.43%
668	3.78%
494	2.79%
453	2.56%
362	2.04%
320	1.81%
288	1.63%
288	1.63%
283	1.60%
277	1.56%
	960 668 494 453 362 320 288 288

TOP DISCHARGES BY COMMUNITY IN FY21

	F	ercent of Total Community	
Community ⁶	Discharges	Discharges	
Boston, MA	2,395	13%	
Lowell, MA	878	7%	
Quincy, MA	730	7%	
Brockton, MA	621	4%	
Dorchester, MA	558	6%	
Lawrence, MA	466	5%	
Malden, MA	444	7%	
Framingham, MA	399	5%	
Dorchester Center, MA	334	5%	
Dracut, MA	232	7%	

For descriptions of the metrics, please see the technical appendix.

- Data from the FY2017 through FY2021 CHIA Cost Reports and Financial Statements.
- $^2\,$ High Public Payer Hospitals (HPP) reported a minimum of 63% of gross patient service revenue from public payers.
- Effective FY 2020 supplemental revenue is not included in net patient service revenue for all hospitals. Prior to FY 2020, reporting of supplemental revenue varied by hospital.
- ⁴ There was an accounting change adopted by most hospitals beginning in FY 2020 in which unrealized gains and losses on investments are now recognized as non-operating income
- 5 Federal and State COVID-19 relief funding was distributed to hospitals as part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act beginning in FY2020. A portion of this funding was reported as operating revenue.

6 Inpatient cases and communities with less than 25 discharges have been omitted from the Top Discharges by Inpatient Case (DRG) and Top Discharges By Community charts.

