CHRONIC CARE HOSPITALS

2020 Hospital Profile

Chronic care hospitals are non-acute hospitals with an average length of patient stay greater than 25 days. These hospitals typically provide longer-term care, such as ventilator dependent care. Medicare classifies chronic hospitals as Long-Term Care Hospitals, using the same 25-day threshold. In FY20 there were four chronic care hospitals operating in Massachusetts. Those facilities were responsible for 17% of all chronic and rehabilitation discharges in FY20, while other non-acute hospitals accounted for 76% and acute hospitals accounted for 7% of chronic care discharges. Two of the four chronic care hospitals reported a loss in FY20. Inpatient days at chronic care hospitals decreased 20% between FY16 and FY20.

Hospitals in Cohort:

Curahealth Stoughton

New England Sinai Hospital

Spaulding Rehabilitation Hospital Cambridge

Vibra Hospital of Western Massachusetts

Total Beds: 548 (14.6

548 (14.6% of total non-acute hospitals)

546 (14.0 % Of total flori-acute flospita

Median % Occupancy:

61.0%, < total non-acute hospitals (82.4%)

Total Inpatient Days:

123,432 (11.7% of total non-acute hospitals)

Total Inpatient Discharges:

3,241 (5.7% of total non-acute hospitals)

Average Public Payer Mix:

86.0%, > total non-acute hospitals (77.4%)

Total Gross Patient Service Revenue:

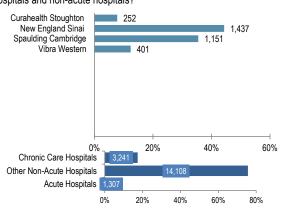
\$684 million (24.5% of total non-acute hospitals)

Inpatient:Outpatient Gross Patient Service Revenue:

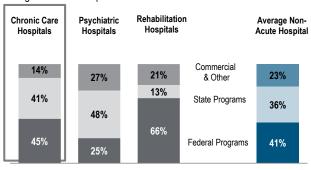
100%:0% (total non-acute hospitals = 88%:12%)

What proportion of total non-acute hospitals chronic/rehab discharges was attributed to each of the cohort's hospitals in FY20? Overall, what

proportions of total chronic/rehab discharges were attributed to acute hospitals and non-acute hospitals?

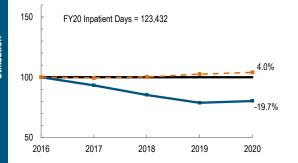


What was this cohort's average payer mix (gross revenues) in FY20, and how does this compare to that of other non-acute hospital cohorts and the average non-acute hospital?

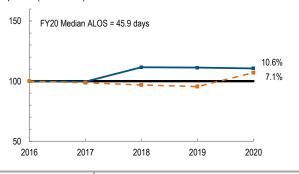


Percentage calculations may not sum to 100% due to rounding

How has the volume of this cohort's inpatient days changed compared to FY16, and how does this compare to that of other non-acute hospitals? (FY16=100)



How has the cohort's median average length of stay (ALOS) changed compared to FY16, and how does this compare to that of other non-acute hospitals? (FY16=100)



Key:

Cohort

Total Non-Acute

CHRONIC CARE HOSPITALS

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Volume of Inpatient Days					
	FY16	FY17	FY18	FY19	FY20
Curahealth Stoughton	28,761	21,261	19,604	18,606	19,371
New England Sinai	31,287	32,695	33,824	39,428	40,694
Spaulding Cambridge	43,987	42,475	42,776	40,854	40,716
Vibra Western	49,729	46,924	34,918	22,295	22,651

	Average Length of Stay (Days)					
		FY16	FY17	FY18	FY19	FY20
	Curahealth Stoughton	64.8	86.4	87.5	82.3	76.9
	New England Sinai	34.3	27.0	30.0	27.2	28.3
2	Spaulding Cambridge	32.3	31.8	36.0	37.4	35.4
5	Vibra Western	48.8	51.0	56.7	55.1	56.5

Volume of Outpatient Visits	;				
	FY16	FY17	FY18	FY19	FY20
Curahealth Stoughton	0	0	0	0	0
New England Sinai	21,316	13,388	14,734	16,797	5,804
Spaulding Cambridge	0	0	0	0	0
Vibra Western	0	0	0	0	0

	Net Inpatient Revenue per Patient Day							
		FY16	FY17	FY18	FY19	FY20		
Irends	Curahealth Stoughton	\$1,062	\$963	\$1,336	\$1,055	\$1,044		
	New England Sinai	\$1,192	\$1,380	\$1,374	\$1,208	\$1,348		
ends	Spaulding Cambridge	\$1,414	\$1,448	\$1,605	\$1,634	\$1,560		
ne L	Vibra Western	\$976	\$952	\$772	\$1,165	\$1,109		

Total Net Outpatient Revenue (in millions)					
16 FY17	FY18	FY19	FY20		
.0 \$0.0	\$0.0	\$0.0	\$0.0		
.3 \$1.0	\$0.6	\$1.2	\$0.7		
.0 \$0.0	\$0.0	\$0.0	\$0.0		
.0 \$0.0	\$0.0	\$0.0	\$0.0		
	116 FY17 1.0 \$0.0 1.3 \$1.0 1.0 \$0.0	16 FY17 FY18 1.0 \$0.0 \$0.0 .3 \$1.0 \$0.6 0.0 \$0.0 \$0.0	16 FY17 FY18 FY19 .0 \$0.0 \$0.0 \$0.0 .3 \$1.0 \$0.6 \$1.2 .0 \$0.0 \$0.0 \$0.0		

Total Revenue, Cost, and Profit (Loss) in FY2020						
	Operating Revenue		Costs	Income (Loss)	Total Margin	
Curahealth Stoughton	\$21.8	\$21.8	\$16.5	\$5.2	24.1%	
New England Sinai	\$58.0	\$58.0	\$52.4	\$5.5	9.5%	
Spaulding Cambridge	\$88.1	\$88.1	\$108.3	-\$20.2	-22.9%	
Vibra Western	\$26.5	\$26.5	\$27.2	-\$0.7	-2.6%	