# BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

2020 Hospital Profile

Boston, MA Teaching Hospital Metro Boston

Brigham and Women's Faulkner Hospital is a non-profit community hospital located in the Metro Boston region. It is a mid-size acute hospital and a member of Mass General Brigham. Between FY16 and FY20, the volume of inpatient discharges at the hospital decreased by 4.9% compared to a median decrease of 6.4% at cohort hospitals. Outpatient visits decreased 15.0% for the hospital between FY16 and FY20, compared to a median decrease of 6.3% for its peer cohort. The hospital has reported a profit in each of the last five years. In FY20 it had a total margin of 6.7%, above the 4.8% median of its cohort hospitals.

### Overview / Size

Hospital System Affiliation: Mass General Brigham Hospital System Surplus (Deficit) in FY20: \$263.515.000 Change in Ownership (FY16-20): Not Applicable Total Staffed Beds: 171, mid-size acute hospital % Occupancy: 68.5%, < cohort avg. (73%) Trauma Center Designation: Not Applicable

Case Mix Index: 1.06, < cohort avg. (1.19); < statewide (1.16)

## **Financial**

Inpatient NPSR per CMAD: \$13.145 Change FY19-FY20: 7.3% Inpatient Outpatient Revenue in FY20: 34%:66% Outpatient Revenue in FY20: \$154,125,831 Change FY19-FY20: -4.6% Total Revenue in FY20: \$313,166,000 COVID Funding Included in Total Revenue: \$28,016,000 \$20,897,000 Total Surplus (Deficit) in FY20:

## **Payer Mix**

Public Payer Mix<sup>1</sup>: 61.5% non-HPP Hospital CY19 Commercial Statewide Relative Price: 1.001 Top 3 Commercial Payers: Blue Cross Blue Shield Harvard Pilgrim **AllWays** 

#### Utilization

8.812 Inpatient Discharges in FY20: -10.2% Change FY19-FY20: Emergency Department Visits in FY20: 23.892 Change FY19-FY20: -14.2% Outpatient Visits in FY20: 27,159 Change FY19-FY20: -14.8%

## Quality

Readmission Rate in FY20: 16.3% Change FY19-FY20 (percentage points): 0.2 Early Elective Deliveries Rate: Not Applicable

What were the most common inpatient cases (DRGs) treated at the hospital in FY20? What proportion of the region's cases did this hospital treat for each service?

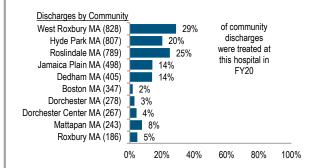
Discharges by DRG Alcohol Abuse & Dependence (518) 20% of regional discharges were treated at Heart Failure (370) this hospital in FY20 Maj Resp Infect & Inflam (329) 5% Septicemia & Infections (324) 4% Hip Joint Replacement (250) 4% Knee Joint Replacement (247) 4% Kidney & UT Infections (199) Mastectomy Procedures (184) 49%

Renal Failure (170)

--- Hospital (8,812) = 3% of total regional discharges

Pancreas Dis exc Malig (149)

Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the statewide rate?2

6%

8%

20%

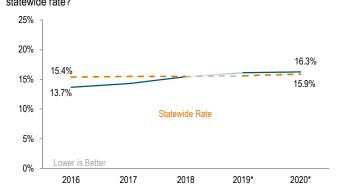
40%

60%

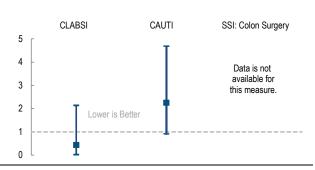
80%

100%

0%



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

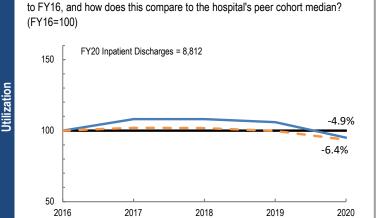


## 2020 HOSPITAL PROFILE: BRIGHAM AND WOMEN'S FAULKNER HOSPITAL

## **Cohort: Teaching Hospital**

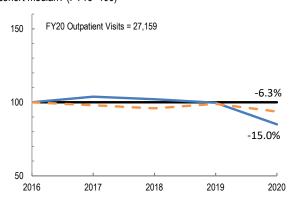
Patient Revenue Trends



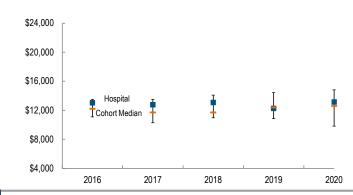


How has the volume of the hospital's inpatient discharges changed compared

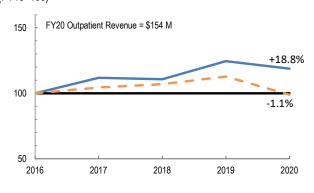
How has the volume of the hospital's outpatient visits changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)



What was the hospital's net inpatient service revenue<sup>3</sup> per case mix adjusted discharge between FY16 and FY20, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue<sup>3</sup> changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

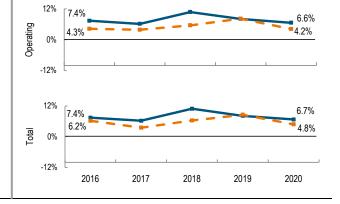


How have the hospital's total revenue and costs changed between FY16 and FY20? (COVID funding affects FY20 only)

## Revenue, Cost, & Profit/Loss (in millions)

Revenue, cost, a i rona coss (in minions)										
FY		2016		2017		2018		2019		2020
Operating Revenue	\$	254.9	\$	275.3	\$	278.3	\$	289.9	\$	313.0
COVID Funding Included in Operating Revenue									\$	28.0
Non-Operating Revenue <sup>4</sup>	\$	(0.1)	\$	0.1	\$	0.2	\$	0.3	\$	0.1
Total Revenue	\$	254.7	\$	275.3	\$	278.5	\$	290.2	\$	313.2
Total Costs	\$	235.9	\$	258.2	\$	248.2	\$	266.6	\$	292.3
Total Profit (Loss)	\$	18.8	\$	17.1	\$	30.2	\$	23.6	\$	20.9

What were the hospital's total margin and operating margins between FY16 and FY20, and how do these compare to the hospital's peer cohort medians? (Note: FY20 margins include COVID funding)



For descriptions of the metrics, please see the technical appendix.

<sup>&</sup>lt;sup>4</sup> There was an accounting change adopted by most hospitals beginning in FY 2020 in which unrealized gains and losses on investments are now recognized as non-operating income



<sup>&</sup>lt;sup>1</sup> High Public Payer Hospitals (HPP) reported a minimum of 63% of gross patient service revenue from public payers.

<sup>&</sup>lt;sup>2</sup> For 2019 and 2020 readmission rates, a new methodology was used. These rates may not be comparable to earlier years. For more information, please see: https://www.chiamass.gov/assets/docs/r/pubs/2022/Readmissions-Technical-Appendix-2011-2020.pdf

<sup>&</sup>lt;sup>3</sup> Effective FY 2020 supplemental revenue is not included in net patient service revenue for all hospitals. Prior to FY 2020, reporting of supplemental revenue varied by hospital