

Quincy Medical Center closed at the end of 2014, but this profile contains full FY14 data for Quincy Medical Center. Quincy Medical Center was a for-profit community-Disproportionate Share Hospital (DSH) located in the Metro South region. It was among the smaller acute hospitals in Massachusetts and a member of Steward Health Care System.

At a Glance

### Overview / Size

Hospital System Affiliation:	Steward Health Care System
Change in Ownership (FY10-FY14):	Steward Health Care - 2011
Total Staffed Beds:	90, among the smaller acute hospitals
% Occupancy:	71.9%, > cohort avg. (65%)
Special Public Funding:	ICB <sup>9</sup>
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.86, > cohort avg. (0.85); < statewide (1.00)

### Financial

Adjusted <sup>7</sup> Cost per Discharge:	\$11,883
Inpatient NPSR per CMAD:	\$10,139
Change FY13-FY14:	-1.7%
Inpatient:Outpatient Revenue in FY14:	41%:59%
Outpatient Revenue in FY14:	\$32,144,691
Change FY13-FY14:	-5.7%
Total Revenue in FY14:	\$68,554,166
Total Surplus (Loss) in FY14:	(\$39,096,126)

### Payer Mix

Public Payer Mix:	74.7% (DSH* Hospital)
CY14 Commercial Payer Price Level:	20th Percentile
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Harvard Pilgrim Health Care Tufts Associated Health Maintenance Org.

### Utilization

Inpatient Discharges in FY14:	4,419
Change FY13-FY14:	-8.0%
Emergency Department Visits in FY14:	32,521
Change FY13-FY14:	-9.3%
Outpatient Visits in FY14:	46,899
Change FY13-FY14:	-15.0%

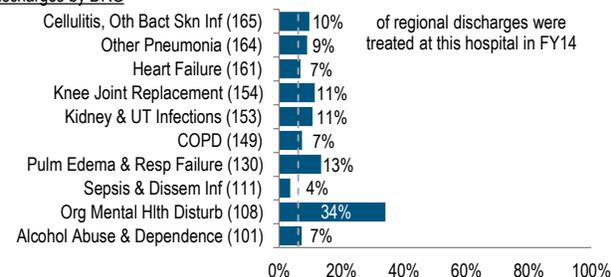
### Quality

Readmission Rate in FY13:	14.8%
Change FY11-FY13 (percentage points):	-2.1%
Early Elective Deliveries Rate (Jan 2014-Jun 2015):	Not Available

Services

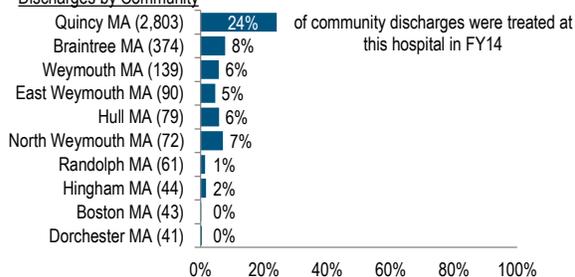
What were the most common inpatient cases (DRGs) treated at the hospital in FY14? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG



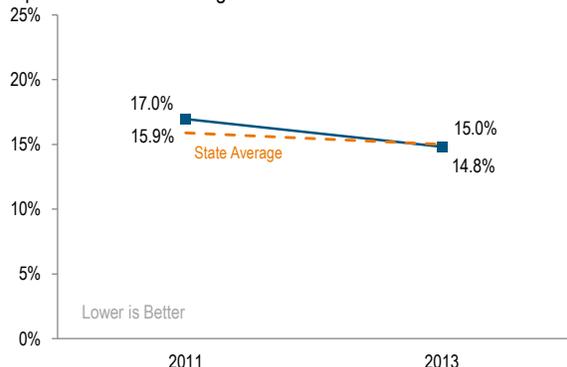
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

Discharges by Community

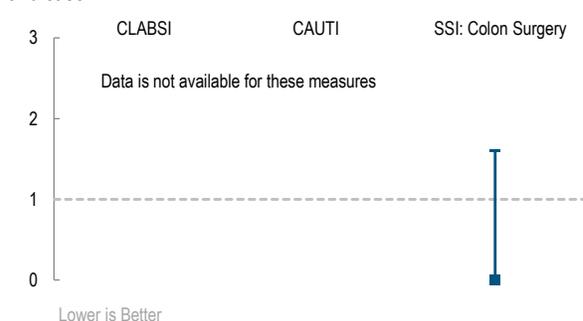


Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



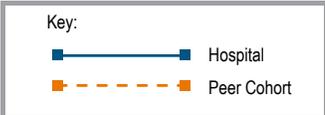
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

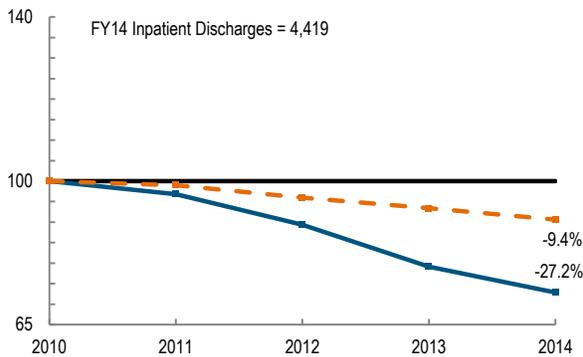
# 2014 HOSPITAL PROFILE: QUINCY MEDICAL CENTER

Cohort: Community, Disproportionate Share Hospital

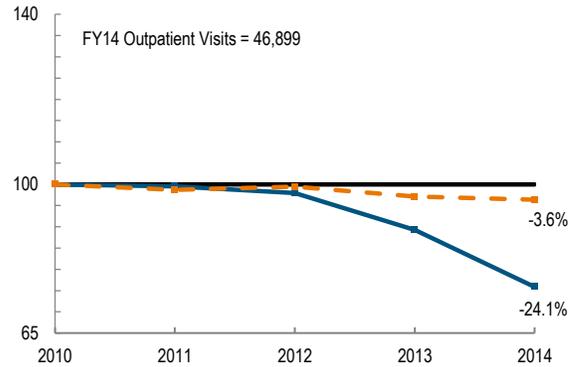


## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

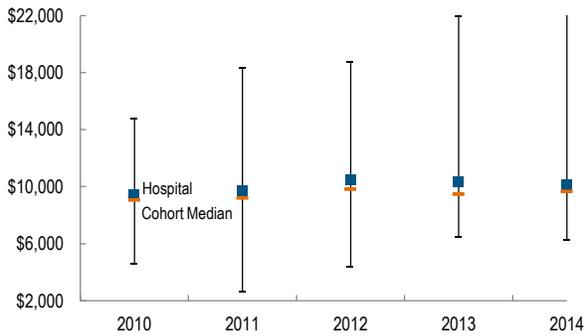


How has the volume of the hospital's outpatient visits changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

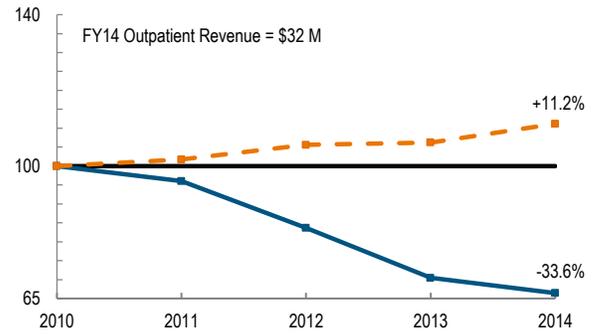


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY10 and FY14, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



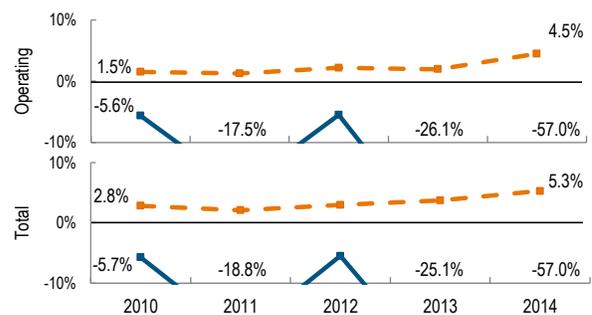
## Financial Performance

How have the hospital's total revenue and costs changed between FY10 and FY14?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2010	2011	2012	2013	2014
<b>Operating Revenue</b>	\$ 104	\$ 100	\$ 99	\$ 78	\$ 69
<b>Non-Operating Revenue</b>	\$ (0)	\$ (1)	\$ -	\$ 1	\$ 0
<b>Total Revenue</b>	\$ 104	\$ 99	\$ 99	\$ 79	\$ 69
<b>Total Costs</b>	\$ 109	\$ 117	\$ 104	\$ 98	\$ 108
<b>Total Profit (Loss)</b>	\$ (5.9)	\$ (18.5)	\$ (5.4)	\$ (19.7)	\$ (39.1)

What were the hospital's total margin and operating margins between FY10 and FY14, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>0</sup> For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

\* Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public payers.

<sup>†</sup> Costs were adjusted to exclude direct medical education costs and physician compensation.

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