

Morton Hospital is a for-profit community-Disproportionate Share Hospital (DSH) located in the Metro South region. Morton Hospital is a member of Steward Health Care System. Inpatient discharges at Morton Hospital decreased by 28.1% from FY10 to FY14, compared to a median decrease of 9.4% in peer cohort hospitals during that time. Outpatient visits declined sharply (-46.8%) between FY10 and FY14 at Morton Hospital, while the median outpatient visits in its cohort only declined by only 3.6% during that period. Morton Hospital recovered from losses in FY12 and FY13, and earned a total margin of 7.7% in FY14, higher than the 5.3% median total margin in its peer cohort.

Overview / Size	
Hospital System Affiliation:	Steward Health Care System
Change in Ownership (FY10-FY14):	Steward Health Care - 2011
Total Staffed Beds:	91, among the smaller acute hospitals
% Occupancy:	75.2%, > cohort avg. (66%)
Special Public Funding:	ICB <sup>9</sup>
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.92, > cohort avg. (0.85); < statewide (1.00)
Financial	
Adjusted <sup>7</sup> Cost per Discharge:	\$6,988
Inpatient NPSR per CMAD:	\$9,699
Change FY13-FY14:	13.1%
Inpatient:Outpatient Revenue in FY14:	27%:73%
Outpatient Revenue in FY14:	\$56,607,679
Change FY13-FY14:	-7.5%
Total Revenue in FY14:	\$116,238,769
Total Surplus (Loss) in FY14:	\$8,936,862

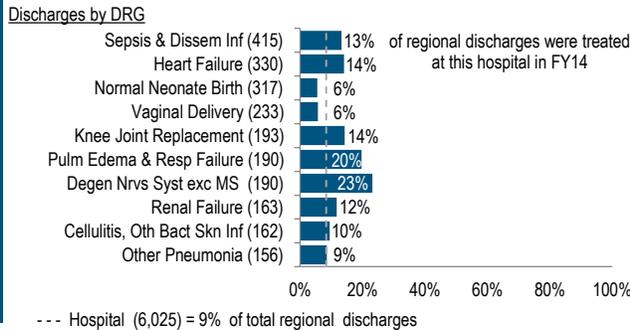
Payer Mix	
Public Payer Mix:	68.4% (DSH* Hospital)
CY14 Commercial Payer Price Level:	31st Percentile
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Harvard Pilgrim Health Care Tufts Associated Health Maintenance Org.
Utilization	
Inpatient Discharges in FY14:	6,025
Change FY13-FY14:	-8.9%
Emergency Department Visits in FY14:	50,697
Change FY13-FY14:	-3.7%
Outpatient Visits in FY14:	64,410
Change FY13-FY14:	-4.6%
Quality	
Readmission Rate in FY13:	16.4%
Change FY11-FY13 (percentage points):	-3.7%
Early Elective Deliveries Rate (Jan 2014-Jun 2015):	0.0%

At a Glance

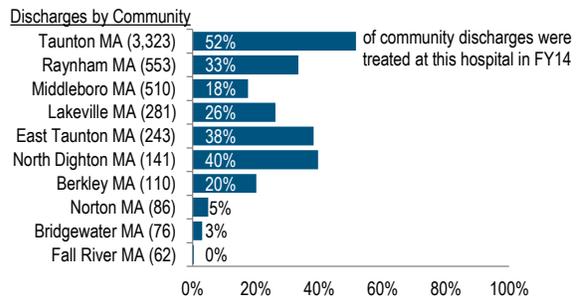
Services

Quality

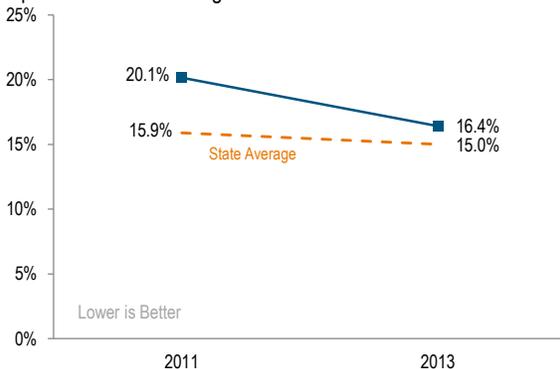
What were the most common inpatient cases (DRGs) treated at the hospital in FY14? What proportion of the region's cases did this hospital treat for each service?



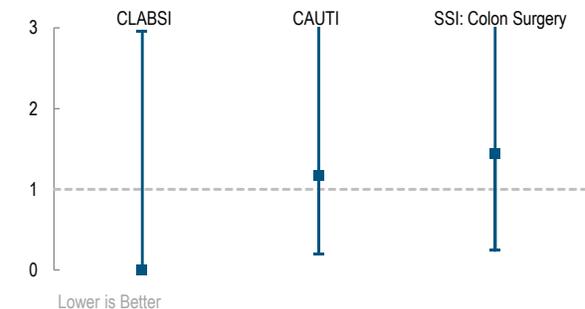
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



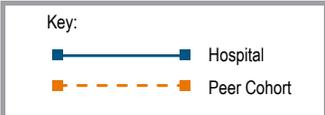
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

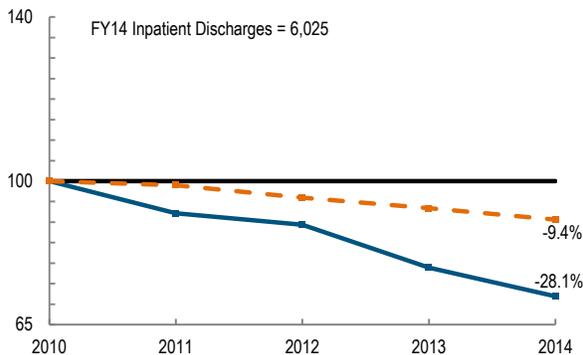
# 2014 HOSPITAL PROFILE: MORTON HOSPITAL

Cohort: Community, Disproportionate Share Hospital

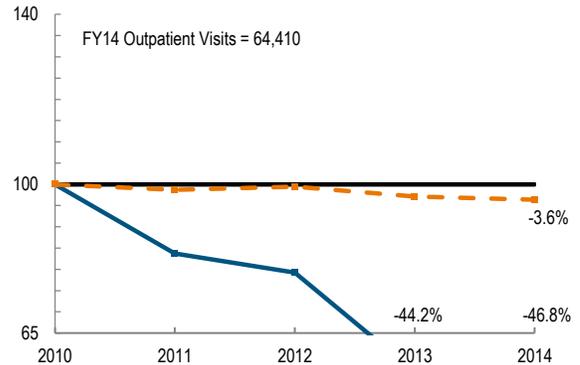


## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

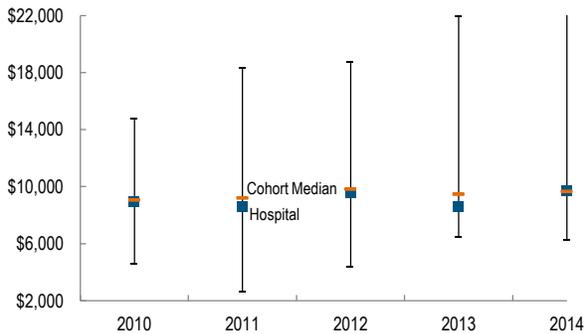


How has the volume of the hospital's outpatient visits changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

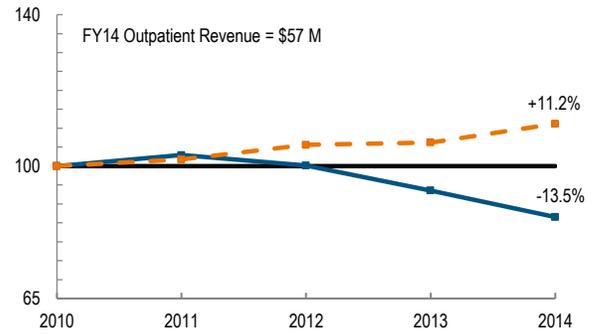


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY10 and FY14, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



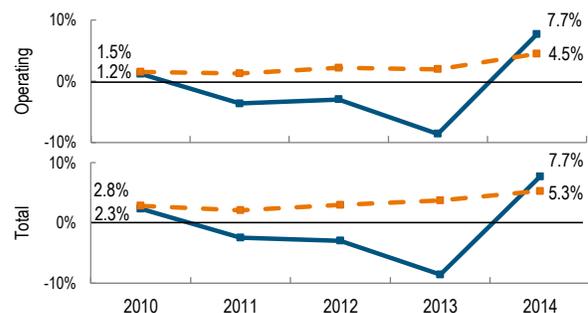
## Financial Performance

How have the hospital's total revenue and costs changed between FY10 and FY14?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2010	2011	2012	2013	2014
<b>Operating Revenue</b>	\$ 131	\$ 124	\$ 125	\$ 113	\$ 116
<b>Non-Operating Revenue</b>	\$ 2	\$ 1	\$ -	\$ -	\$ 0
<b>Total Revenue</b>	\$ 133	\$ 126	\$ 125	\$ 113	\$ 116
<b>Total Costs</b>	\$ 130	\$ 129	\$ 129	\$ 122	\$ 107
<b>Total Profit (Loss)</b>	\$ 3.1	\$ (3.1)	\$ (3.7)	\$ (9.7)	\$ 8.9

What were the hospital's total margin and operating margins between FY10 and FY14, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>0</sup> For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

\* Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public payers.

<sup>†</sup> Costs were adjusted to exclude direct medical education costs and physician compensation.

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