

# COMMUNITY-DISPROPORTIONATE SHARE HOSPITALS

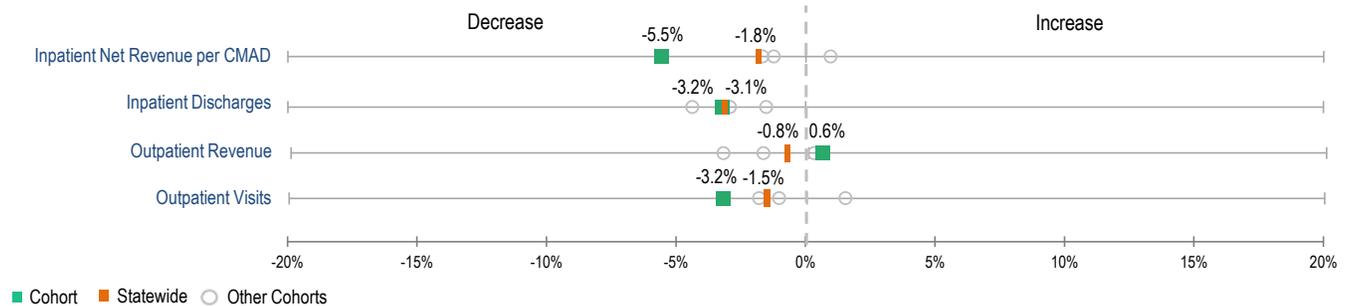
Community-Disproportionate Share Hospitals (DSH) are a subset of community hospitals that receive 63% or more of their business from Medicare, Medicaid, and other government programs. There were 27 community-DSH hospitals in Massachusetts in FY13, compared to 24 in FY12, ranging in size from 15 to 556 staffed beds. Collectively, in 2013, community-DSH hospitals represented nearly 30% of all staffed hospital beds statewide. In FY13, community-DSH hospitals accounted for 17% of total acute hospital revenue statewide; total community-DSH revenue was \$4.4 billion. Community-DSH hospitals by definition have the greatest proportion of business from public payers, relative to other hospitals, with 68% of their business in FY13 from Medicaid, Medicare, and other government programs. Community-DSH hospitals collectively earned a surplus each year from FY09 to FY13, with an aggregate surplus of \$127 million in FY13.

## AT A GLANCE

<b>TOTAL STAFFED BEDS:</b> 4,212 in cohort, 29% of Statewide	<b>AVERAGE CY13 COMMERCIAL PAYER PRICE LEVEL:</b> 43rd Percentile
<b>MEDIAN % OCCUPANCY:</b> 64%	<b>AVERAGE PUBLIC PAYER MIX:</b> 68%
<b>MEDIAN CASE MIX INDEX in FY13:</b> 0.85, greater than CMI of other hospitals* (0.83)	<b>TOTAL REVENUE in FY13:</b> \$4,353 million, 17% of Statewide
<b>TOTAL DISCHARGES:</b> 225,433 in cohort, 28% of Statewide	<b>INPATIENT: OUTPATIENT REVENUE in FY13:</b> 31%:69%
<b>EMERGENCY DEPT. VISITS in FY13:</b> 1,190,675, 39% of Statewide	<b>ADJUSTED* COST PER DISCHARGE:</b> \$9,902, < statewide median (\$9,970)

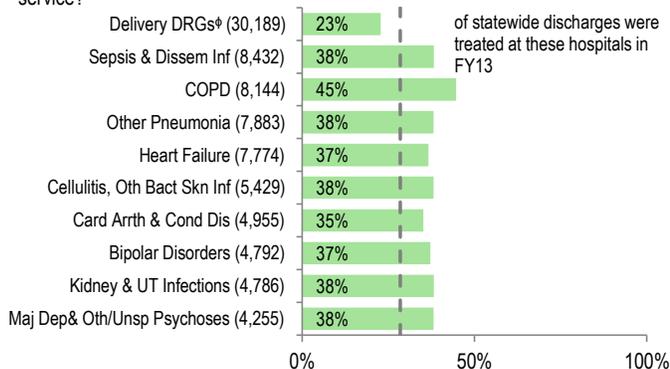
## GROWTH MEASURES

What were the FY12 to FY13 growth rates for this cohort for the following measures, and how do these compare to the growth rates of all other hospitals in the state?

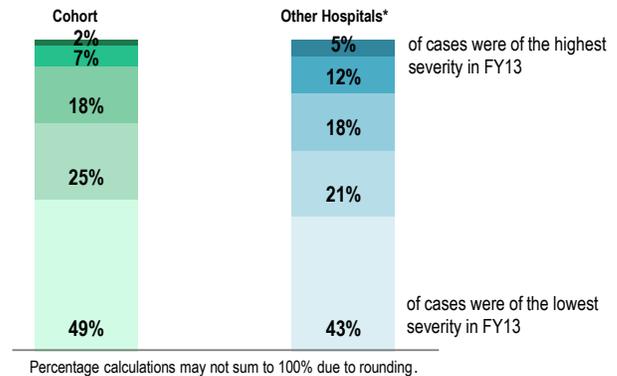


## SERVICES

What were the most common inpatient cases (DRGs) treated at the cohort hospitals? What proportion of statewide DRGs did this cohort treat for each service?

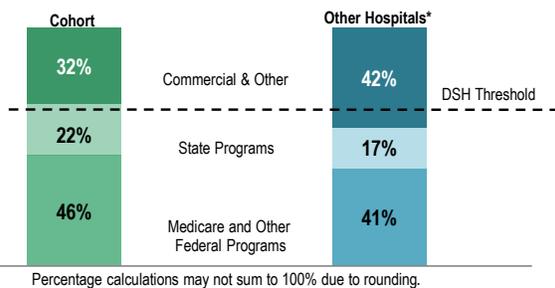


What was the inpatient severity distribution in this cohort? How does this compare to the inpatient severity distribution of other hospitals?

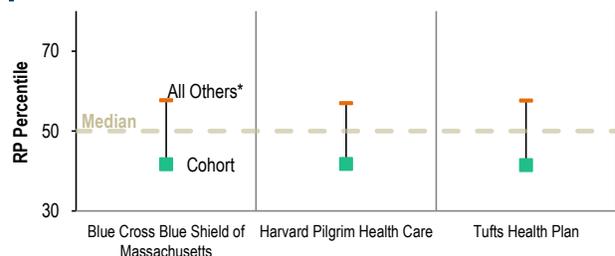


## PAYER MIX

What was the average cohort hospital's payer mix (gross charges) in FY13, and how does this compare to the average of other acute hospitals' payer mix?



As a group, what were the cohort's average CY13 payer-specific relative price levels for the top three commercial payers in Massachusetts? How do these compare to the average relative price levels of other acute hospitals?

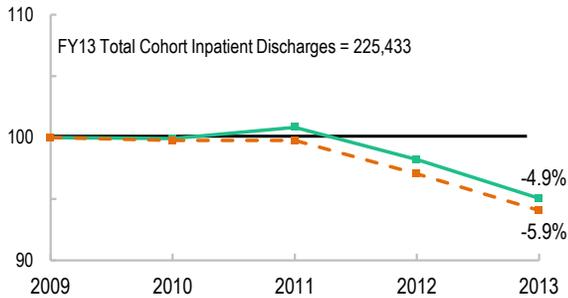


For descriptions of the metrics, please see Technical Appendix.

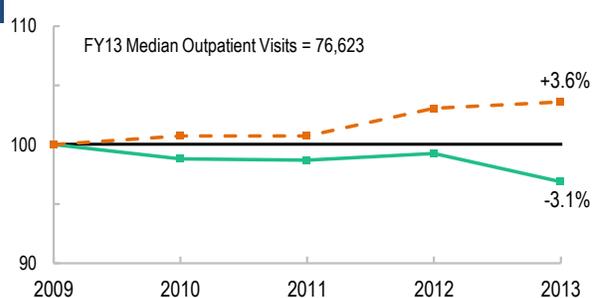


**UTILIZATION TRENDS**

As a group, how has the volume of the cohort's total inpatient discharges changed compared to FY09, and how does this compare to the volume of other acute hospitals? (FY09=100)

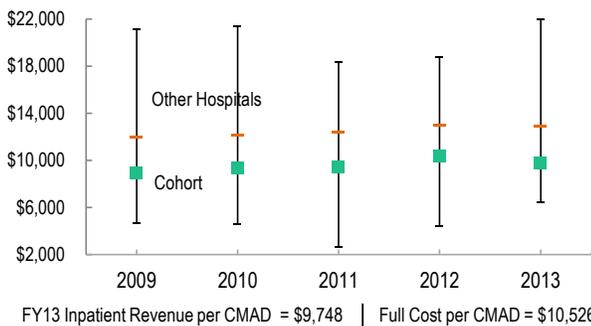


How has the median volume of the cohort's outpatient visits changed compared to FY09, and how does this compare to the median change of other hospitals?

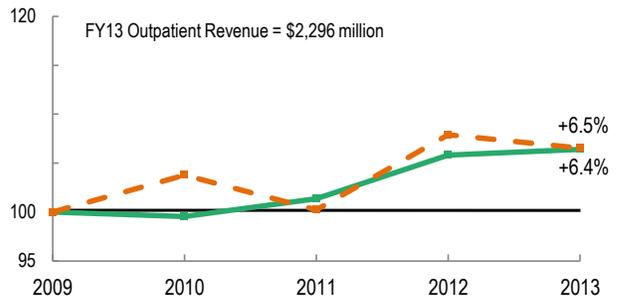


**PATIENT REVENUE TRENDS**

As a group, what was the cohort's net inpatient service revenue per case mix adjusted discharge between FY09 and FY13, and how does this compare to other acute hospitals?



As a group, how has the cohort's total outpatient revenue changed compared to FY09, and how does this compare to the total outpatient revenue of other acute hospitals? (FY09=100)

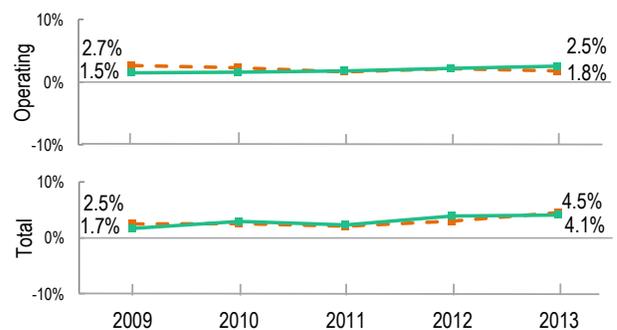


**FINANCIAL PERFORMANCE**

As a group, how have the cohort hospitals' aggregate revenues and costs changed between FY09 and FY13?

Revenue, Cost & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Total Costs	Total Profit/Loss
2009	\$4,044	\$4,043	\$1	\$3,935	\$109
2010	\$4,170	\$4,143	\$27	\$4,041	\$129
2011	\$4,219	\$4,187	\$32	\$4,102	\$117
2012	\$4,584	\$4,541	\$42	\$4,365	\$219
2013	\$4,353	\$4,296	\$57	\$4,226	\$127

What was the cohort's median total margin and operating margin between FY09 and FY13? How do these compare to the medians of other acute hospitals?



For descriptions of the metrics, please see Technical Appendix.  
 ‡ Costs were adjusted to exclude direct medical education costs and physician compensation.  
 \* Other hospitals comparative does not include Specialty hospitals.  
 † Delivery DRG includes Cesarean and Vaginal Deliveries, and Neonate DRG.

