

NEW ENGLAND SINAI HOSPITAL

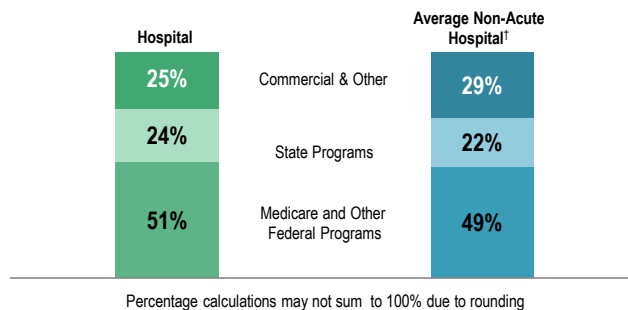
New England Sinai Hospital is a for-profit chronic care hospital located in Stoughton. It is a member of Steward Health Care System. The hospital was founded in 1927 as a hospital for patients with tuberculosis and continues today to concentrate on pulmonary cases. It also provides long-term acute care, ambulatory, and outpatient rehabilitation services. It is a teaching affiliate for Tufts Medical School and is the rotation site for residents focused on pulmonary care. It also has the largest ventilation weaning program in Massachusetts. Between FY09 and FY13, inpatient days decreased at New England Sinai by 28.7%, compared with a median 15.0% decrease in its peer cohort. Outpatient visits also decreased during that time by 53.9%, consistent with its peer cohort median. The hospital reported a loss each year from FY09 to FY13, with a total margin of -3.0% in FY13, slightly below the median -2.4% total margin in its cohort that year.

AT A GLANCE

TOTAL BEDS: 212; 20% of cohort beds
% OCCUPANCY: 58%; < cohort avg. (67%)
INPATIENT DISCHARGES in FY13: 1,173
PUBLIC PAYER MIX: 75%; < avg. cohort hospital (79%)
TOTAL REVENUE in FY13: \$56 million; 4% of statewide
TAX STATUS: For-profit
INPATIENT:OUTPATIENT REVENUE in FY13: 96%:4%
ADJUSTED* COST PER INPATIENT DAY: \$1,176
CHANGE in OWNERSHIP (FY09-FY13): Steward Health Care - 2012

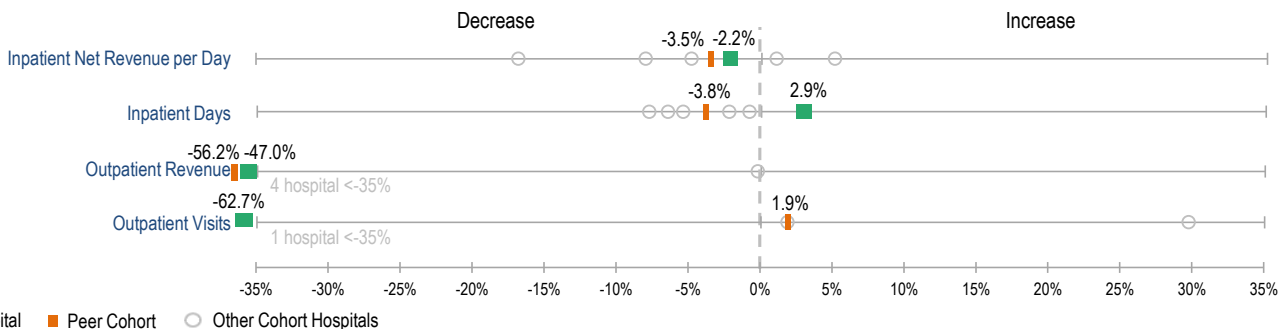
PAYER MIX

What was the hospital's overall payer mix (gross charges) in FY13, and how does this hospital compare to the average non-acute hospital's payer mix?



GROWTH MEASURES

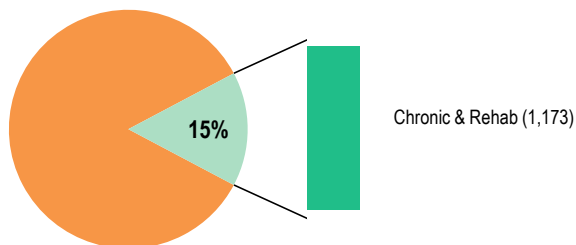
What were the FY12 to FY13 growth rates at this hospital for the following measures, and how do these compare to the growth rates of the hospital's peer cohort?



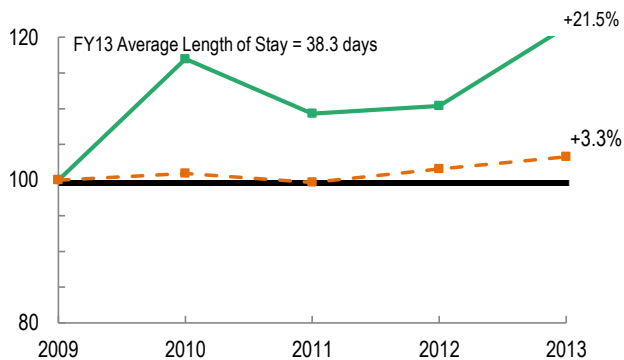
SERVICES

What type(s) of inpatient services, categorized by bed type, did the hospital provide in FY13? What proportion of its peer cohort's inpatient cases did this hospital treat?

Discharges by Category



How has the hospital's average length of stay changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)



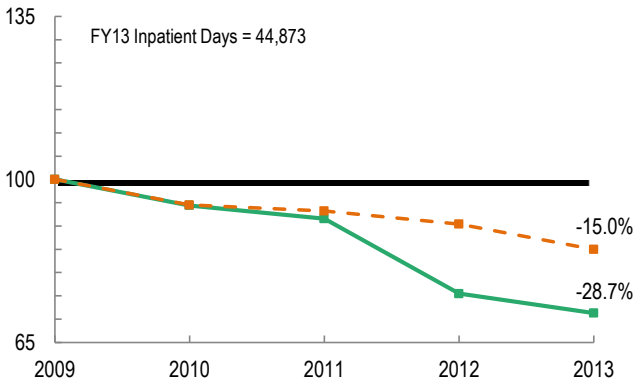
For descriptions of the metrics, please see Technical Appendix.

Legend: Hospital (solid green line), Peer Cohort (dashed orange line)

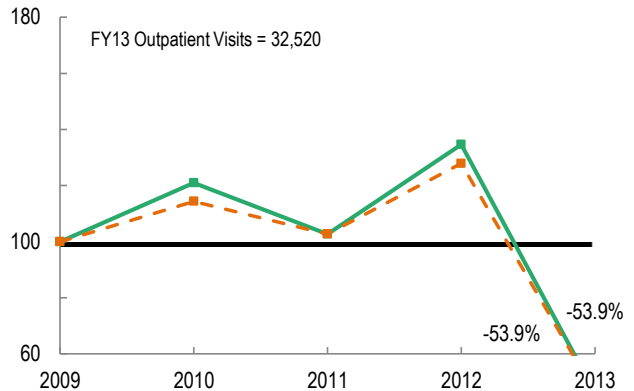


UTILIZATION TRENDS

How has the volume of the hospital's inpatient days changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)

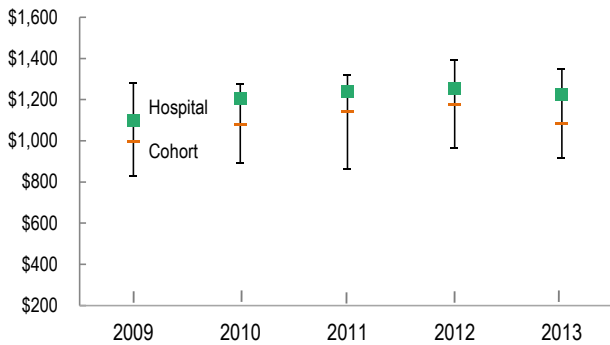


How has the volume of the hospital's outpatient visits changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)



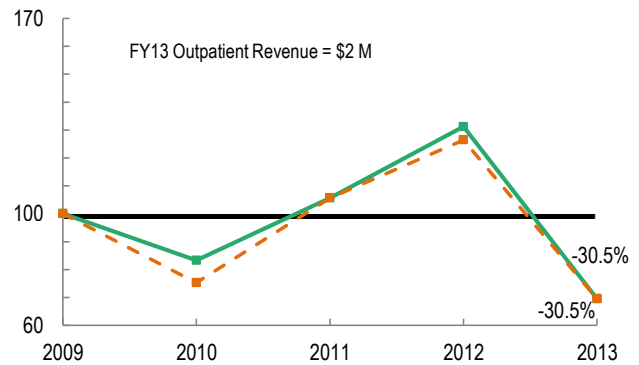
PATIENT REVENUE TRENDS

What was the hospital's net inpatient service revenue per inpatient day between FY09 and FY13, and how does this hospital compare to its peer cohort median?



FY13 Net Inpatient Revenue per Day = \$1,224 Full Cost per Day = \$1,207

How has the hospital's total outpatient revenue changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)

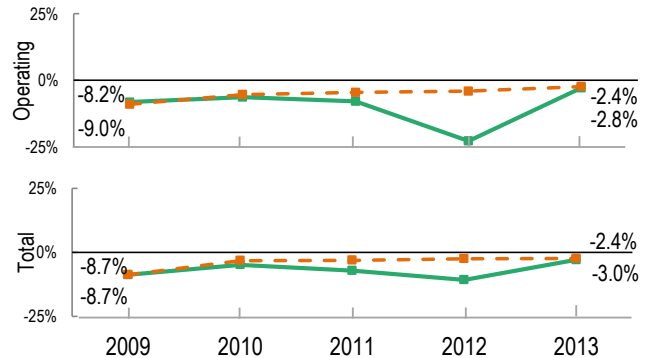


FINANCIAL PERFORMANCE

How have the hospital's total revenue and costs changed between FY09 and FY13?

Revenue, Cost & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2009	\$73	\$73	(\$0)	\$79	(\$6.4)
2010	\$76	\$75	\$1	\$80	(\$3.7)
2011	\$76	\$75	\$1	\$81	(\$5.4)
2012	\$73	\$64	\$9	\$81	(\$7.8)
2013	\$56	\$56	(\$0)	\$58	(\$1.7)

What were the hospital's operating and total margins between FY09 and FY13, and how do these compare to the medians of its peer cohort hospitals?



For descriptions of the metrics, please see Technical Appendix.

Non-acute hospitals in Massachusetts are typically identified as psychiatric, rehabilitation, and chronic care facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.

† Costs were adjusted to exclude direct medical education costs and physician compensation.

† Average Hospital does not include Specialty hospitals.