

HEBREW REHABILITATION HOSPITAL

Specialty Hospital

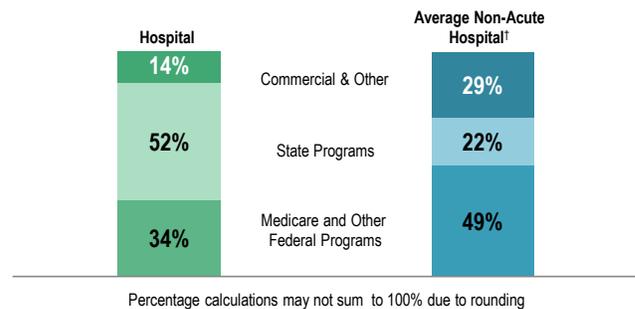
Hebrew Rehabilitation Hospital is a non-profit specialty hospital located in Boston. Hebrew Rehabilitation specializes in providing hospital and community health care services to geriatric patients. It provides long-term acute, rehabilitative, outpatient, adult day health, and home health care services. It is also the healthcare facility for Hebrew SeniorLife provider organization, a provider of elder care. Outpatient visits increased 73.8% at the hospital from FY09 to FY13. Hebrew Rehabilitation reported a loss from FY10 through FY13, with a total margin of -8.7% and an operating margin of -9.1% in FY13.

AT A GLANCE

TOTAL BEDS: 717
 % OCCUPANCY: 93%
 INPATIENT DISCHARGES in FY13: 1,427
 PUBLIC PAYER MIX: 86%
 TOTAL REVENUE in FY13: \$115 million; 9% of statewide
 TAX STATUS: Non-profit
 INPATIENT:OUTPATIENT REVENUE in FY13: 97%:3%
 ADJUSTED* COST PER INPATIENT DAY: \$475
 CHANGE in OWNERSHIP (FY09-FY13): Not Applicable

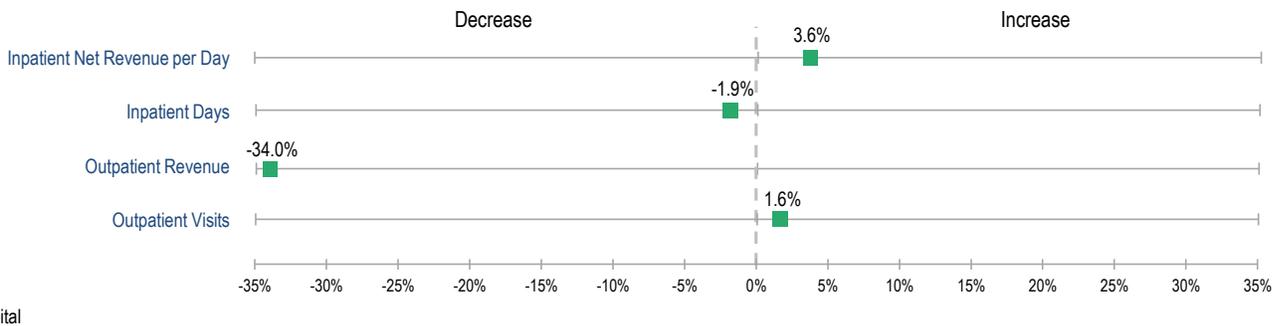
PAYER MIX

What was the hospital's overall payer mix (gross charges) in FY13, and how does this hospital compare to the average non-acute hospital's payer mix?



GROWTH MEASURES

What were the FY12 to FY13 growth rates at this hospital for the following measures?



SERVICES

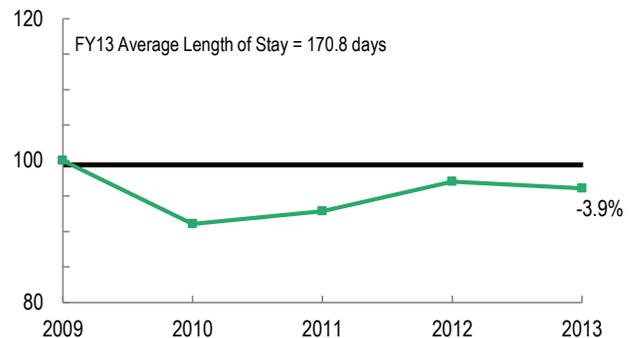
What type(s) of inpatient services, categorized by bed type, did the hospital provide in FY13?

Discharges by bed type for this hospital in FY13 were:

Chronic & Rehab: 261
 MACU: 317
 SNF: 849

As a provider of specialty services, this hospital does not have a comparative group.

How has the hospital's average length of stay changed compared to FY09? (FY09=100)



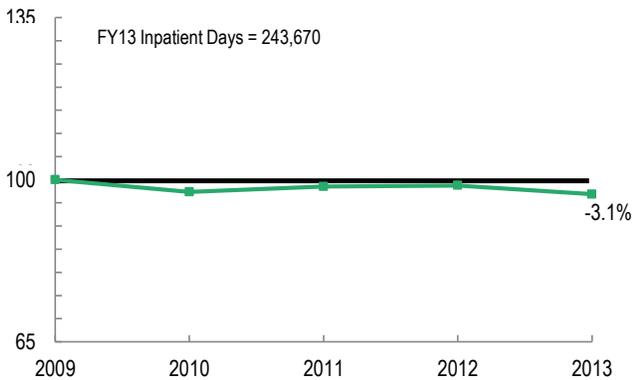
For descriptions of the metrics, please see Technical Appendix.

■ Hospital

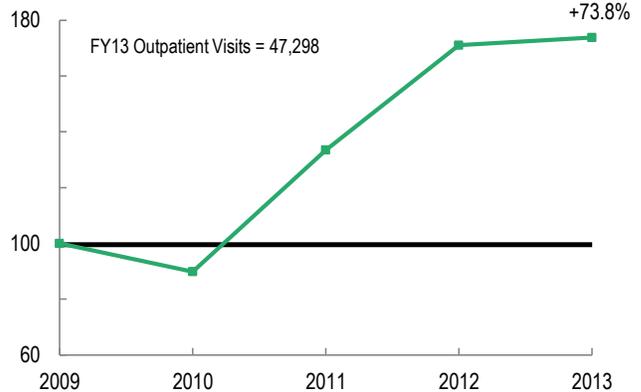
■ No Peer Cohort

UTILIZATION TRENDS

How has the volume of the hospital's inpatient days changed compared to FY09? (FY09=100)

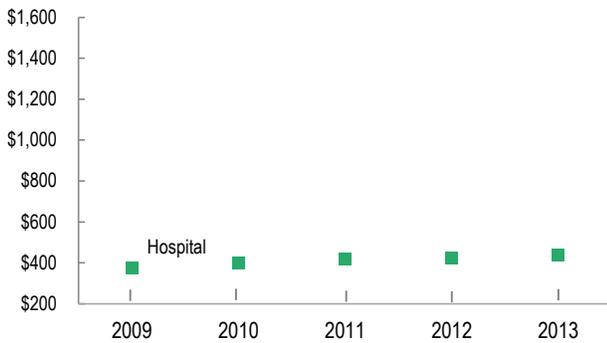


How has the volume of the hospital's outpatient visits changed compared to FY09? (FY09=100)

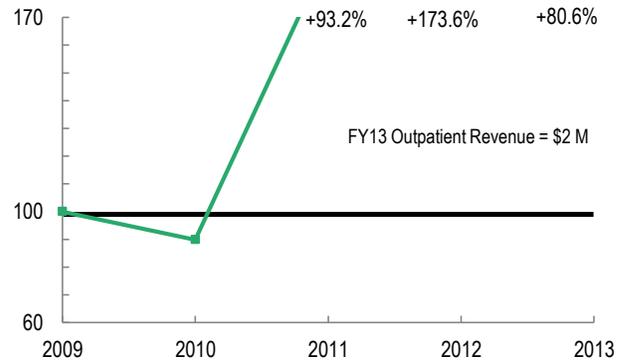


PATIENT REVENUE TRENDS

What was the hospital's net inpatient service revenue per inpatient day between FY09 and FY13?



How has the hospital's total outpatient revenue changed compared to FY09? (FY09=100)

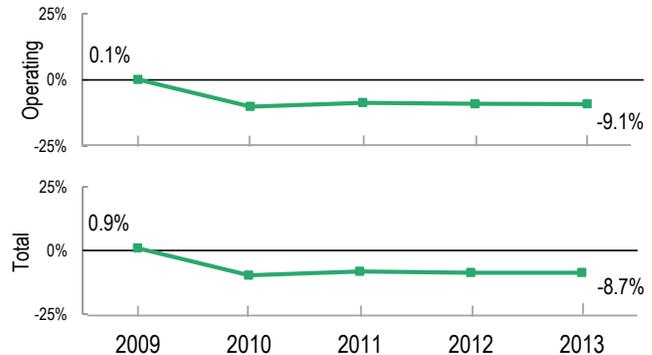


FINANCIAL PERFORMANCE

How have the hospital's total revenue and costs changed between FY09 and FY13?

Revenue, Cost & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2009	\$113	\$112	\$1	\$112	\$1.0
2010	\$113	\$113	\$1	\$124	(\$11.0)
2011	\$113	\$112	\$0	\$122	(\$9.3)
2012	\$117	\$116	\$0	\$127	(\$10.2)
2013	\$115	\$114	\$0	\$125	(\$10.0)

What were the hospital's operating and total margins between FY09 and FY13?



For descriptions of the metrics, please see Technical Appendix.
 Non-acute hospitals in Massachusetts are typically identified as psychiatric, rehabilitation, and chronic care facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.
 † Costs were adjusted to exclude direct medical education costs and physician compensation.
 † Average Hospital does not include Specialty hospitals.