

# Hospital Profile: STEWARD CARNEY HOSPITAL

Dorchester, MA  
Steward Health Care System  
Teaching Hospital  
Metro Boston Region

Steward Carney Hospital (Carney Hospital) is a for-profit, acute care teaching hospital. It is a mid-size hospital in Massachusetts, with 118 staffed beds. It is located in the Metro Boston region and represents 2% of all acute hospital staffed beds in the region. It is a member of the Steward Health Care System and a teaching hospital for Tufts University School of Medicine. Carney Hospital qualifies as a Disproportionate Share Hospital (DSH), as more than 63% of its gross patient service revenue is derived from government programs.

**PATIENTS** Forty-four percent of all inpatient cases treated at Carney Hospital are from Dorchester and Dorchester Center.

**INPATIENT SERVICES** Compared with the other teaching hospitals, Carney Hospital treats a greater proportion of lower-severity cases. In FY12, it accounted for 2% of all inpatient discharges from acute hospitals within the Metro Boston region. Of note, based on its most common FY12 inpatient cases (DRGs), Carney Hospital treated 14% of all Schizophrenia cases, 10% of Bipolar Disorder cases, and 10% of Major Depressive Disorders and Other/Unspecified Psychoses cases in Metro Boston.

**FINANCIAL PERFORMANCE** Carney Hospital's total revenue in FY12 was \$110 million. Its FY12 public payer mix was 73%, the second highest among teaching hospitals. Carney Hospital's FY12 inpatient cost<sup>†</sup> per case mix adjusted discharge was \$10,557, which was approximately 4% higher than the average teaching hospital. Carney Hospital's CY12 average commercial payer price level was at the 34<sup>th</sup> percentile, the second lowest of all teaching hospitals. In FY12, it had its largest loss since 2008 of \$10.0 million (-9.1% total margin), although it was profitable from FY08 to FY10.

## AT A GLANCE

**TOTAL STAFFED BEDS:** 118, mid-size acute hospital

**% OCCUPANCY:** 60%, lowest in cohort (avg. 74%)

**TOTAL REVENUE in FY12:** \$110 million

**PUBLIC PAYER MIX:** 73% (DSH\* Hospital)

**SPECIAL PUBLIC FUNDING:** DSTI<sup>†</sup>

**TAX STATUS:** For profit

**TRAUMA CENTER DESIGNATION:** Not Applicable

**CY12 COMMERCIAL PAYER PRICE LEVEL:** 34<sup>th</sup> Percentile

**CASE MIX INDEX in FY12:** 0.93, < cohort avg. (1.01); < statewide (1.06)

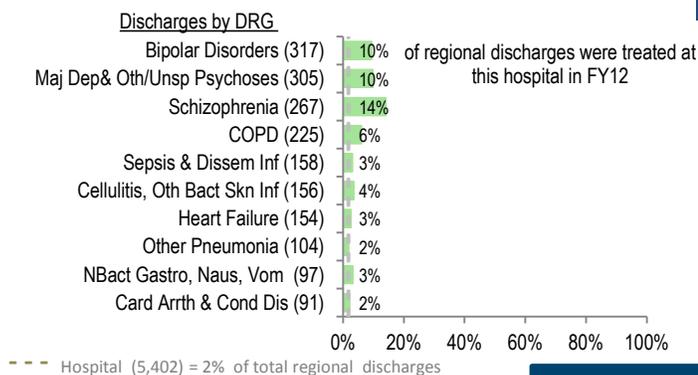
**INPATIENT:OUTPATIENT REVENUE in FY12:** 34%:66%

**TOTAL MARGIN in FY12:** -9.1% (-\$10.0 million)

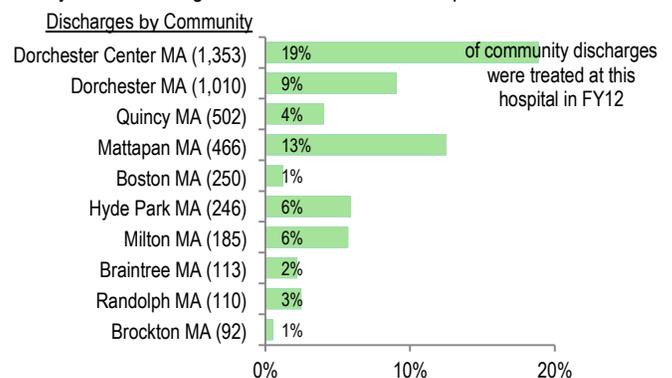
**CHANGE in OWNERSHIP (FY08-FY12):** Steward Health Care - 2010

## SERVICES

What were the most common inpatient cases (DRGs) treated at the hospital? What proportion of the region's cases did this hospital treat for each service?

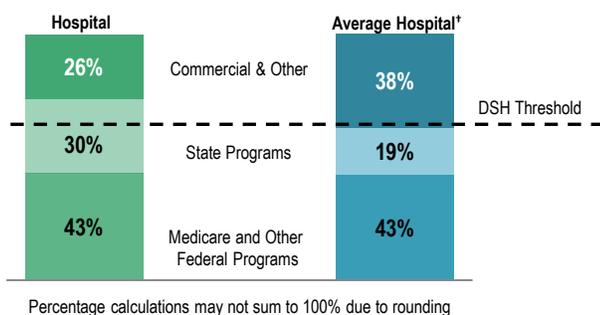


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges were attributed to this hospital?

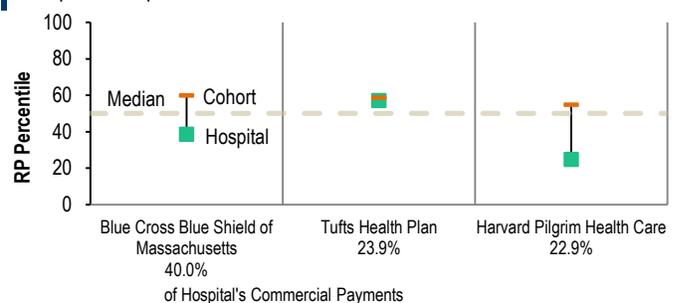


## PAYER MIX

What was the hospital's overall payer mix (gross charges) in FY12, and how does this hospital compare to the average acute hospital's payer mix?



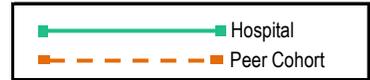
What were the hospital's CY12 payer-specific relative price levels for its top three commercial payers? How does this hospital compare to the average hospital in its peer cohort?



For descriptions of the metrics, please see Technical Appendix.

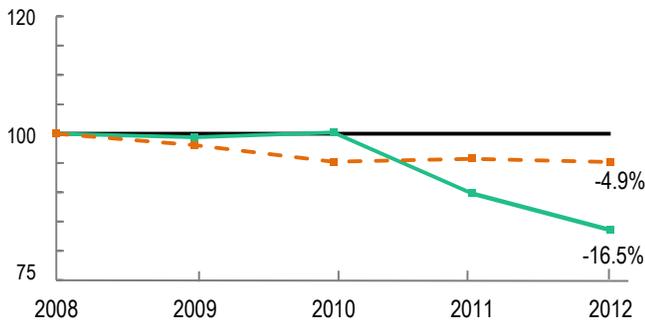
# Hospital Profile: STEWARD CARNEY HOSPITAL

Cohort: Teaching Hospital

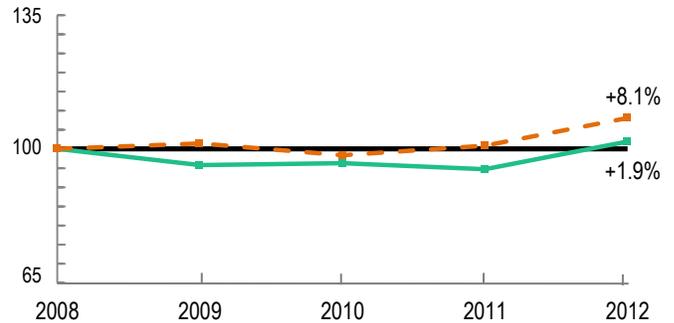


## UTILIZATION TRENDS

How has the volume of the hospital's inpatient discharges changed compared to FY08, and how does this hospital compare to the average hospital in its peer cohort? (FY08=100)

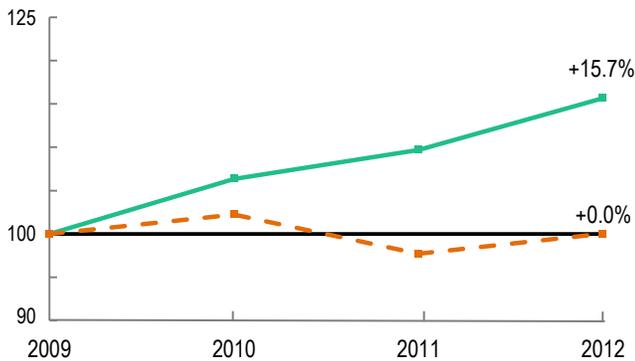


How has the volume of the hospital's outpatient visits changed compared to FY08, and how does this hospital compare to the average hospital in its peer cohort? (FY08=100)

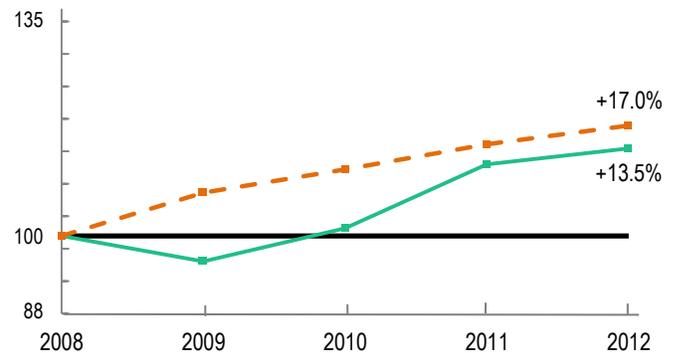


## COST TRENDS

How has the hospital's inpatient cost<sup>†</sup> per case mix adjusted discharge changed compared to FY09, and how does this hospital compare to the average hospital in its peer cohort? (FY09=100)



How have the hospital's total outpatient costs changed compared to FY08, and how does this hospital compare to the average hospital in its peer cohort? (FY08=100)

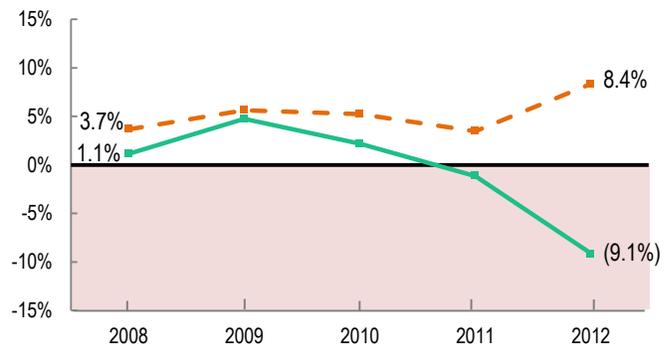


## FINANCIAL PERFORMANCE

How have the hospital's total revenue and costs changed between FY08 and FY12?

Revenue, Cost & Profit/Loss (in millions)					
FY	Total Revenue	% Change	Total Cost	% Change	Total Profit/Loss
2008	\$117		\$115		\$1.3
2009	\$120	2.9%	\$114	(0.8%)	\$5.7
2010	\$119	(0.9%)	\$116	1.7%	\$2.6
2011	\$111	(7.0%)	\$112	(3.8%)	(\$1.3)
2012	\$110	(0.9%)	\$120	7.0%	(\$10.0)

What was the hospital's total margin between FY08 and FY12, and how does this compare to the median of its peer cohort hospitals?



For descriptions of the metrics, please see Technical Appendix.

<sup>‡</sup> Costs were adjusted to exclude direct medical education costs and physician compensation.

<sup>\*</sup> Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public payers.

<sup>†</sup> Average Hospital does not include Specialty hospitals.

<sup>¶</sup> For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).

For more information, please contact:

**CENTER FOR HEALTH INFORMATION AND ANALYSIS**  
Two Boylston Street, 5<sup>th</sup> Floor  
Boston, MA 02116

617.988.3100



[www.mass.gov/chia/hospitals](http://www.mass.gov/chia/hospitals)