Arbour-Fuller Memorial is a for-profit psychiatric hospital located in South Attleboro. It has 103 staffed beds, making up 11% of all staffed hospital beds among psychiatric hospitals. All 103 of its beds are psychiatric beds. It is a member of the Arbour Health System.

**SERVICES** Arbour-Fuller Memorial provides inpatient services for adult and adolescent patients, and partial hospitalization services for adult patients. In FY12, the average length of stay at Arbour-Fuller Memorial was ten days.

**FINANCIAL PERFORMANCE** Arbour-Fuller Memorial’s total revenue in FY12 was $23 million. Its FY12 public payer mix was 83%, the highest among psychiatric hospitals along with Arbour-HRI Hospital. Its FY12 inpatient cost‡ per day was $494, approximately 23% lower than the average psychiatric hospital. It earned a surplus each year from FY09 to FY12, with its lowest total surplus of $3.4 million (14.9% total margin) in FY12.
For descriptions of the metrics, please see Technical Appendix.

Non-acute hospitals in Massachusetts are typically identified as psychiatric, rehabilitation, and chronic care facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.

Psychiatric hospitals are licensed by DMH for psychiatric services, and by DPH for substance abuse services.

Rehabilitation hospitals provide intensive post-acute rehabilitation services, such as physical, occupational, and speech therapy services. For Medicare payment purposes, the federal government classifies hospitals as rehabilitation hospitals if they provide more than 60% of their inpatient services to patients with one or more of 13 diagnoses listed in federal regulations.

Chronic hospitals are hospitals with an average length of patient stay greater than 25 days. These hospitals typically provide longer-term care, such as ventilator dependent care. Medicare classifies chronic hospitals as Long-Term Care Hospitals, using the same 25-day threshold.

‡ Costs were adjusted to exclude direct medical education costs and physician compensation.

† Average Non-Acute Hospital does not include Specialty hospitals.