THE COMMONWEALTH OF MASSACHUSETTS CENTER FOR HEALTH INFORMATION AND ANALYSIS 501 BOYLSTON STREET BOSTON, MASSACHUSETTS 02116

2020 HCF-3 MANAGEMENT and/or CENTRAL OFFICE REPORT

			Batch #
Management/Central Office Iden	ntification Number	COMB-	
2. Balance Sheet Date of Managerr and/or Central Office	nent Company	(MO-DA-Y	/R)
3. Name of Management Company and/or Central Office			
Street Address			
City			StateZip
4. Telephone	() Area Code -	Number	
5. FAX	()	Number	
Contact Information:			
Name:		Pho	one:
Address:			
Email Address:			

The HCF-3 should be completed when expenses are included on the HCF-4 in the "Management Fees" account 4160.3 or when any Central Office expense is paid or claimed. It must be returned to this office accompanied by the HCF-4. The HCF-3 serves the dual purpose of being a report to the Center by providers to accurately reflect the complete financial condition of the entity and is, at the same time, a claim for reimbursement.

Please type or print using BOLD, BLACK INK. Use whole dollar amounts and accounts with no dollar amounts should be left blank. Use N/A on all schedules that are not applicable.

THIS REPORT IS DUE:

June 4, 2021 WHEN FILED WITH THE HCF-1 and HCF-4.

For assistance in completing this form, email the Help Desk @ CHIAcostreports.LTFC@state.ma.us.

* Entities filing multiple HCF-3 reports should add an appropriate letter (A, B, C...) at the end of the identification number.

Management Company/Central Office Name
Balance Sheet Date (MO-DA-YR) 2020 HCF-3
Misrepresentation or falsification of any information contained in this cost report may be punishable by fine and/or imprisonment under state or federal law.
CERTIFICATION BY OWNER, PARTNER OR OFFICER
I HEREBY CERTIFY that I have read the above statement and that I have examined the accompanying Cost Report and supporting schedules prepared for:
Provider Name Combine Number
for the Cost Report period beginning and ending and that to the best of my knowledge and belief, the statement, accompanying Cost Report, and supporting schedules are true, accurate and complete and prepared in accordance with applicable regulations and instructions, and that the statement, Cost Report, and supporting schedules are prepared from the books and records of the provider(s) except as noted. If prepared by a person other than owner, partner, or officer, this declaration is based on all information of which the preparer has knowledge.
This certification is signed under pains and penalties of perjury. Facsimile signatures are not acceptable.
Name of Owner, Partner, or Officer
Last Name
Email Address First Name M.I.
FIRST Name IVI.I.
Title Date of Signature (MO-DA-YR)
Signature of Owner, Partner or Officer
(See Schedule A - Disclosure Information - and the instructions thereon.)
Name of Preparer other than Owner, Partner or Officer
Firm/Company Name
Preparer's Name
Preparer's Title
Preparer's Address
Phone Email Address
Date of Signature (MO-DA-YR)
Signature of Preparer other than Owner, Partner or Officer
Type of Accounting Service Performed1
1 A = Audit $R = Review C = Compilation O = Other$
2020 HCF-3 Page 2

Ma	anagement Co	I7						
	Balance Sheet Date (MO-DA-YR)			2	_ 2020 HCF-3			
chedule A - DISCLO nswer all questions. Us rm. structions: Schedule A is an integra terest of 5% or more. Si r an estate must indicate A direct owner is a pers enture, corporation or oth An indirect beneficial or termediaries, through an incumbent upon the own ANCTIONS AS PRESO 1. List all direct and ind chain, list the name of the	al part of the HCF ignatures of Board his legal capacity son or entity havinger entity. where is a person have understanding of the fully disclosure to fully disclosure to fully disclosure to where with the corporation understanding the corporat	-3 form. This school of Directors mer to sign for the esg any rights or be aving any benefit relationship with the such interest. IR REGULATIO	edule must be combers are requirate. nefits of owners or rights of own a person or en CAILURE TO N 101 CMR 20 or more in this	ompleted and from partity, resultity, result	I in its entirety and publicly held corporate having an interest either direct or in the liting in benefits of the DSE THIS INFO	d signed orations. t of record direct, the fowners RMATION	by each owner An individual in any partner arough one or a hip which are a ON WILL BE	with an I signing ership, joint more not of record. E SUBJECT T
identified under "Last N Last Name		First Name	MI		Address		Percent Ownership	Direct or Indirect
2. List the name(s) of an interest of 5% or more.	ny other nursing f	acilities or rest ho	mes in which th	ne owner	rs listed in item #1	own, dir	rectly or indire	ctly, an
Rest Home	VP	N N:	ame of Owner		Address	of Comp	oany	% Ownership
3. List any indebtedness owners listed in item #1		ds, trust instrume	nts, notes or oth	er financ	ial information) o	of the con	npany to the di	rect or indirect
owners listed in item #1 Creditor	Orig	inal debt amoun	t Date Issu	ied	Balance 12/31/2	2020	Name o	f Owner
owners listed in item #1	Orig	inal debt amoun	t Date Issu	er financ	Balance 12/31/2	2020	Name o	f Owner
Creditor 4. List any indebtedness item #1 to the company.	Orig	inal debt amoun	t Date Issu	er financ	Balance 12/31/2	2020	Name o	f Owner
Creditor 4. List any indebtedness item #1 to the company.	Original States of the Company of this company; of this c	ds, trust instrumentinal debt amountarty as defined in (b) receives any	nts, notes or oth The Issuer of the Issuer	er financ	Balance 12/31/2 rial information) o Balance 12/31/2 MR 204.00 and the	f the dire	Name of the Name o	f Owner owner listed in of Owner
4. List any indebtedness item #1 to the company. Creditor Creditor Creditor Creditor 5. Indicate any entity, p goods and/or supplies to	Original States of the Company of this company; of this c	ds, trust instrument inal debt amount arty as defined in (b) receives any Attach addendum Billing/	nts, notes or oth The Issuer of the Issuer	er financ	Balance 12/31/2 Dial information) of Balance 12/31/2 MR 204.00 and the pensation from this Account	of the direction at (a) pross compar	Name of the Name o	owner listed in of Owner facilities, the amount paid
4. List any indebtedness item #1 to the company. Creditor Creditor Creditor 5. Indicate any entity, p goods and/or supplies to by this company for this	Original States of the Company of th	ds, trust instrument inal debt amount arty as defined in (b) receives any Attach addendum Billing/Compensation	REGULATION salary, fee or of if necessary.) Mark up CERTIFICA has read the Di	red er financ red N 101 CN her comp Cost TION sclosure	Balance 12/31/2 Dial information) of Balance 12/31/2 MR 204.00 and the pensation from this Account Posted	ef the direct the direct that (a) process compared Name	Name of Name of Name of Owner	f Owner owner listed in f Owner , facilities, he amount paid % Ownershi
4. List any indebtedness item #1 to the company. Creditor Creditor 5. Indicate any entity, p goods and/or supplies to by this company for this Entity/Person The undersigned certifies	Original Statement of Contract Statement of	ds, trust instrument inal debt amount arty as defined in (b) receives any Attach addendum Billing/Compensation of perjury, that he fall such interest	t Date Issu Ints, notes or oth It Date Issu REGULATION salary, fee or oth if necessary.) In Mark up CERTIFICA has read the Din this company	er financ ned N 101 CN her comp Cost TION sclosure	Balance 12/31/2 Dial information) of Balance 12/31/2 MR 204.00 and the pensation from this Account Posted	at (a) pro	Name of Name of Name of Owner	f Owner owner listed in f Owner f accilities, the amount paid % Ownershi and that the

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

PROPRIETORSHIP, PARTNERSHIP OR CORPORATE INFORMATION

FAILURE TO INCLUDE DOLLAR AMOUNTS AND ACCOUNT NUMBERS, EVEN IF NOT CLAIMING FOR REIMBURSEMENT, MAY RESULT IN A DELAY OF YOUR RATE.

Sole Proprietorship:	ī					
	Account	#2530.01	# XXX	# XXX	# XXX	# XXX
Last Name	% Time Devoted	%	XXX %	XXX %	XXX %	XXX %
	Salary	\$ XXX	\$ XXX	\$ XXX	\$ XXX	\$ XXX
First Name	Employee Benefits	\$ XXX	\$ XXX	\$ XXX	\$ XXX	\$ XXX
	Payroll Taxes	\$ XXX	\$ XXX	\$ XXX	\$ XXX	\$ XXX
	Workers' Comp.	\$ XXX	\$ XXX	\$ XXX	\$ XXX	\$ XXX
Title	Gr. Life/Health Ins.	\$XXX	\$ XXX	\$ XXX	\$ XXX	\$ XXX
	Draw:	\$	\$ XXX	\$ XXX	\$ XXX	\$ XXX
	Other:	\$ XXX	\$ XXX	\$ XXX	\$ XXX	\$ XXX
	Total	\$	\$ XXX	\$ XXX	\$ XXX	\$ XXX
Partnership:					1	
	Account	#2540.01	#	#	#	#
Last Name	% Time Devoted	%	%	%	%	%
	Salary	\$ XXX	\$	\$	\$	\$
First Name	Employee Benefits	\$ XXX	\$	\$	\$ \$	\$
	Payroll Taxes	\$ XXX \$ XXX	\$	\$	\$	\$
Title	Workers' Comp. Gr. Life/Health Ins.	\$ XXX	\$	\$	\$	\$
Circle one:	Draw:	\$ 111	\$	\$	\$	\$
Owner / Officer / Partner	Other:	\$ XXX	\$	\$	\$	\$
Owner / Officer / Farmer	Total	\$	\$	\$	\$	\$
	10111	Ψ	Ψ	Ψ	ĮΨ	Ψ
	Account	#2540.01	#	#	#	#
Last Name	% Time Devoted	%	%	%	%	%
Lust I vaine	Salary	\$ XXX	\$	\$	\$	\$
First Name	Employee Benefits	\$ XXX	\$	\$	\$	\$
2 1.00 2 1.00.10	Payroll Taxes	\$ XXX	\$	\$	\$	\$
	Workers' Comp.	\$ XXX	\$	\$	\$	\$
Title	Gr. Life/Health Ins.	\$ XXX	\$	\$	\$	\$
Circle one:	Draw:	\$	\$	\$	\$	\$
Owner / Officer / Partner	Other:	\$ XXX	\$	\$	\$	\$
	Total	\$	\$	\$	\$	\$
Corporation:						
	Account	#	#	#	#	#
Last Name	% Time Devoted	%	%	%	%	%
	Salary	\$	\$	\$	\$	\$
First Name	Employee Benefits	\$	\$	\$	\$	\$
	Payroll Taxes	\$	\$	\$	\$	\$
	Workers' Comp.	\$	\$	\$	\$	\$
Title	Gr. Life/Health Ins.	\$	\$	\$	\$	\$
Owner / Officer / Partner	Other:	\$	\$	\$	\$	\$
	Total	\$	\$	\$	\$	\$
		- 11			- 11	- 11
I N	Account	# %	# %	# %	# %	# %
Last Name	% Time Devoted	\$	\$	\$	\$	\$
First Name	Salary Employee Benefits	\$	\$	\$	\$	\$
riist ivaine	Payroll Taxes	\$	\$	\$	\$	\$
	Workers' Comp.	\$	\$	\$	\$	\$
Title	Gr. Life/Health Ins.	\$	\$	\$	\$	\$
Owner / Officer / Partner	Other:	\$	\$	\$	\$	\$
owner / omeer / runner	Total	\$	\$	\$	\$	\$
			<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>	1 *	
	Account	#	#	#	#	#
Last Name	% Time Devoted	%	%	%	%	%
	Salary	\$	\$	\$	\$	\$
First Name	Employee Benefits	\$	\$	\$	\$	\$
	Payroll Taxes	\$	\$	\$	\$	\$
	Workers' Comp.	\$	\$	\$	\$	\$
Title	Gr. Life/Health Ins.	\$	\$	\$	\$	\$
Owner / Officer / Partner	Other:	\$	\$	\$	\$	\$
Owner / Officer / Tarther	O tiller.	Ψ	Ψ	Ψ	Ψ	Ψ

¹Annual Draw or Earnings Distribution

Balance Sheet Date (MO-DA-YR)			2020 HCF-3				
	SCHEDULE OF H	IGHEST P	AID SAL	ARIES			
	ries and benefits of the three e rough (d) identify the account						
						T (1)	
		(a+b+c+d)	(a)	(b)	(c)	(d)	
	Account	Total	#	#	#	#	
Last Name	% Time Devoted	100%	%	%	%	%	
7' . 77	Salary	\$	\$	\$	\$	\$	
First Name	Employee Benefits	\$	\$	\$	\$	\$	
	Payroll Taxes	\$	\$	\$	\$	\$	
	Workers' Comp.	\$	\$	\$	\$	\$	
Γitle	Gr. Life/Health Ins.	\$	\$	\$	\$	\$ \$	
	Draw Other:	\$	\$	\$	\$	\$	
				+ -		1	
	Total	(7710.1)	\$	\$	\$	\$	
		(a+b+c+d)	(a)	(b)	(c)	(d)	
·	Account	Total	#	#	#	#	
Last Name	% Time Devoted Salary	\$	\$	\$	\$	\$	
First Name	Employee Benefits	\$	\$	\$	\$	\$	
riist ivaine	Payroll Taxes	\$	\$	\$	\$	\$	
	Workers' Comp.	\$	\$	\$	\$	\$	
 Γitle	Gr. Life/Health Ins.	\$	\$	\$	\$	\$	
Title	Draw	\$	\$	\$	\$	\$	
	Other:	\$	\$	\$	\$	\$	
	Total	\$	\$	S	I \$	- S	
	Total	(7711.1)	\$	\$	\$	\$	
	Total	(7711.1)	\$	\$	\$	\$	
	Total		(a)	(b)	(c)	(d)	
	Total Account	(7711.1)					
Last Name		(7711.1)	(a)	(b)	(c)	(d)	
Last Name	Account % Time Devoted Salary	(7711.1) (a+b+c+d) Total	(a) # %	(b) #	(c) #	(d) #	
Last Name	Account % Time Devoted Salary Employee Benefits	(7711.1) (a+b+c+d) Total 100% \$	(a) # % \$ \$	(b) # % \$ \$	(c) # % \$	(d) # % \$ \$	
	Account % Time Devoted Salary Employee Benefits Payroll Taxes	(7711.1) (a+b+c+d) Total 100% \$ \$ \$	(a) # % \$ \$ \$ \$	(b) # % \$ \$ \$ \$ \$	(c) # % \$ \$ \$	(d) # % \$ \$ \$ \$ \$ \$	
First Name	Account % Time Devoted Salary Employee Benefits Payroll Taxes Workers' Comp.	(7711.1) (a+b+c+d) Total 100% \$ \$ \$ \$	(a) # % \$ \$ \$ \$ \$	(b) # % \$ \$ \$ \$ \$ \$ \$	(c) # % \$ \$ \$ \$	(d) # % \$ \$ \$ \$	
	Account % Time Devoted Salary Employee Benefits Payroll Taxes Workers' Comp. Gr. Life/Health Ins.	(7711.1) (a+b+c+d) Total 100% \$ \$ \$ \$ \$	(a) # % \$ \$ \$ \$ \$ \$ \$ \$	(b) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(c) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(d) # \$ \$ \$ \$ \$	
First Name	Account % Time Devoted Salary Employee Benefits Payroll Taxes Workers' Comp. Gr. Life/Health Ins. Draw	(7711.1) (a+b+c+d) Total 100% \$ \$ \$ \$ \$ \$	(a) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(b) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(c) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(d) # % \$ \$ \$ \$ \$ \$	
First Name	Account % Time Devoted Salary Employee Benefits Payroll Taxes Workers' Comp. Gr. Life/Health Ins.	(7711.1) (a+b+c+d) Total 100% \$ \$ \$ \$ \$	(a) # % \$ \$ \$ \$ \$ \$ \$ \$	(b) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(c) # % \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(d) # \$ \$ \$ \$ \$	

(7712.1)

Management Company/Cent	ral Office Name		
Balance Sheet Date (Me	O-DA-YR)	2020 HCF-3	
FOOTN	OTES AND EXPLAN	ATIONS	
Enter any footnotes, explanations or disagned. The Center relies on accurate reporting who rulings. Providers should report both actual additional page if needed.	ch is consistent with re	gulations, forms, instructions a	nd advisory
Have you reported any costs on a related	HCF-4 directly, which	were not allocated through S	chedule 10?
Circle Yes or No: Yes No			
If Yes, explain in detail in the footnotes of the entry.	and explanations givin	g the account(s) and the dolla	ar amount(s)
	2020 HCF-3 Page 6		

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

SCHEDULE 1:	BALANCE SHEET	(DOLLARS	ONLY - I	OO NOT	RECORD	CENTS)
ASSETS		`				,

ASSETS	(BOLLING ONL)	De iver indesind envis
Current Assets		
Cash Checking Account	(1020.0)	
On Hand	(1030.0)	
Temporary Investments	(1040.0)	
Other Total Cash	(1050.0)	(1010.0)
Accounts Receivable		(1070.0)
Loans Receivable Due from Officers/Owner	(1160.0)	
Due from Employees	(1170.0)	
Subsidiaries and/or Affiliates	(1180.0)	
Other Loans Receivable Total Loans Receivable	(1185.0)	(1150.0)
Supply Inventory		(1210.0)
Prepaid Expenses Prepaid Interest	(1270.0)	
Prepaid Insurance	(1280.0)	
Capitalized Pre-Opening Costs	(1295.0)	
Other Prepaid Expenses* Total Prepaid Expenses	(1300.0)	(1260.0)
Other Current Assets		(1310.0)
Total Current Assets		(1005.0)
Fixed Assets Land		
Cost	(1511.1)	
Book Value		(1510.0)
Building Cost	(1521.1)	
Accum. Depr.	(1522.2) ()
Book Value Building Improvements	(1(11.1)	(1520.0)
Cost	(1611.1)	
Accum. Depr.	(1612.2) (
Book Value HCF Capitalization-Improvements Cost	(1616.1)	(1610.0)
Accum. Depr.	(1617.2) <u>(</u>	
Book Value		(1615.0)
Equipment Cost	(1651.1)	
Accum. Depr.	(1652.2) (
Book Value		(1650.0)

^{*} See Instructions

Management Comp	any/Central Office Name	e	
Balance Sheet	Date (MO-DA-YR)	20	20 HCF-3
HCF Capitalization- Equipment			
Cost	(1661.1)		
Accum. Depr.	(1662.2) ()	
Book Value Motor Vehicles		(1660.0)	
Cost	(1701.1)		
Accum. Depr.	(1702.2) ()	
Book Value Software/Limited Life Assets Cost	(1710.1)	(1700.0)	
Accum. Depr.	(1710.2) ()	
Book Value HCF Capitalization-Software/Limite Cost	d Life Assets (1715.1)	(1710.0)	
Accum. Depr.	(1715.2) ()	
Book Value		(1715.0)	
Total Fixed Assets			(1500.0)

Management Company/Co	entral Office Name			
Balance Sheet Date (MO-DA-YR)		2020 HCF-3		
Deferred Charges and Other Assets				
Purchased Goodwill		(1940.0)		
Utility Deposits		(1960.0)		
Investments		(1965.0)		
Cash Surrender Value of Officer Life Insurance		(1970.0)		
Mortgage Acquisition Cost*	(1975.1)			
Accumulated Amortization of Mortgage Acquisition Cost	(1975.2) ()		
Unamortized Mortgage Acquisition Cost		(1975.0)		
Other ¹		(1980.0)		
Total Deferred Charges and Other Assets			(1900.0)	
TOTAL ASSETS			(1000.0)	
LIABILITIES AND NET WORTH				
Current Liabilities				
Accounts Payable Trade	(2020.0)			
Accrued Expenses Total Accounts Payable	(2030.0)	(2010.0)		
Notes and Loans Payable (See Schedule 5) Officer, Owner or Related Parties	(2110.0)			
Subsidiaries & Affiliates	(2120.0)			
Banks	(2130.0)			
Other Short-Term Financing	(2150.0)			
Payments Due w/in One Yr on Long-Term Debt* Total Notes and Loans Payable	(2160.0)	(2100.0)		
Accrued Salaries & Payroll Liabilities Accrued Salaries	(2190.0)			
Accr. Payroll Tax W/held	(2200.0)			
Accr. Employee Taxes Pay.	(2210.0)			
Other Payroll Liabilities Total Accrued Salaries & Payroll Liabilities	(2220.0)	(2180.0)		
Accrued Taxes-Realty & Management		(2240.0)		
Other Current Liabilities		(2295.0)		
Total Current Liabilities			(2005.0)	

^{*} See Instructions

¹ Explain "Other" in the Footnotes and Explanations section of this report.

Management Company	y/Central Office Nam	e					
Balance Sheet Da	Balance Sheet Date (MO-DA-YR) 202						
Long-Term Liabilities (See Schedule 5)							
Mortgages*		(2310.0)					
Other Long Term Debt*		(2320.0)					
Cotal Long-Term Liabilities			(2300.0)				
Net Worth							
Proprietorship or Partnership Capital	(2520.0)						
Proprietor Drawings	(2530.0) ()					
Partnership Drawings	(2540.0) ()					
Contributions	(2545.0)						
Net Profit (loss) Year to Date	(2550.0)						
Total Proprietorship or Partnership		(2510.0)					
Corporation	(2(20.0)						
Capital Stock	(2620.0)						
Additional Paid in Capital	(2630.0)						
Treasury Stock	(2640.0) ()					
Retained Earnings	(2650.0)	-					
Total Corporation		(2610.0)					
Total Net Worth			(2500.0)				
TOTAL LIABILITIES AND NET WORT	ГН		(2000.0)				

^{*} See Instructions

Management Company/Central Office Name	
Rolance Sheet Date (MO DA VP)	2020 HCF 3

SCHEDULE 2: STATEMENT OF PROFIT AND LOSS (For Year Ending December 31, 2020)

INCOME

IIVCOVIL			
Residential Care Facilities		(3630.0)	
Other (Attach Explanation)		(3650.0)	
A & G Recoverable Income		(3650.4)	
Variable Recoverable Income		(3650.5)	
Director of Nurses Recoverable Income		(3650.2)	
Fixed Recoverable Income		(3650.3)	
TOTAL INCOME			(3600.0)
OPERATING EXPENSES			
Administration Salaries Administration Salaries ³	A & G	(9312.1)	
Administrator-in-Training	A & G	(9313.1)	
Administrator Total Administration Salaries	A & G	(9314.1)	(9310.0)
Officer/Owner Compensation Officer/Owner	N	(9316.1)	
Directors' Fees		(9317.3)	
Total Officer/Owner Compensation	11	(7317.3)	(9315.0)
Other Administrative, Variable & DON Costs Other Management Fees (submit supplemental HCF-3)	N	(9321.0)	
Clerical ¹		(9321.1)	
Payroll Service/EDP		(9322.3)	
Other ²			
		(9323.7)	
Quality Assurance Professional	V	(9323.1)	
Indirect Restorative Therapy	V	(9323.5)	
Direct Restorative Therapy		(9323.6)	
Dietitian	V	(9323.4)	
Total Other Administrative &Variable Costs			(9320.0)
Office Supplies		A & G	(9325.0)
Telephone Phone(s)	A & G	(9331.5)	
Advertising Total Telephone	N	(9332.6)	(9330.0)
Travel and Motor Vehicle Service Motor Vehicle Expense	N	(9336.5)	

Provide details of Clerical Expense (9321.1) on Schedule 16.
 Provide details of Other Administrative Costs (9323.7) on Schedule 19.
 Provide details of Administration Salaries Expense (9312.1) on Schedule 17.

Balance Sheet Date (MO-DA-YR)		2020 H	CF-3
Conventions & Meetings		(9338.6)	
Other (explain) Total Travel & Motor Vehicle Services	A & G	(9339.6)	(9335.0)
Advertising			
Help Wanted Advertising		(9341.5)	
Other Total Advertising	N	(9342.6)	(9340.0)
Licenses and Dues		A & G	(9345.0)
Group Life/Health Insurance & Pension Administration	A & G	(9351.6)	
Officer/Owner/Directors	N	(9351.7)	
Other A & G Employees		(9351.4)	
Variable Employees		(9351.5)	
Total Group Life/Health Ins. & Pension			(9350.0)
Accounting			
Appeal Services		(9361.3)	
Other Total Accounting	A & G	(9362.7)	(9360.0)
Legal			
Appeal Service		(9366.3)	
Other Total Legal	N	(9367.7)	(9365.0)
Payroll Taxes			
Administration	A & G	(9371.2)	
Officer/Owner/Directors	N	(9371.3)	
Other A & G Employees	A & G	(9371.4)	
Variable Employees	V	(9371.5)	
Total Payroll Taxes			(9370.0)
Insurance General ¹	A & G	(9377.3)	
Workers' Compensation Administration	A & G	(9376.2)	
Officer/Owner/Directors	N	(9373.1)	
Other A & G Employees		(9373.4)	
Variable Employees	V	(9373.5)	
Total Insurance			(9375.0)
Miscellaneous ²		A & G	(9379.0)

Provide details of General Insurance (9377.3) on Schedule 20. Provide details of Miscellaneous Expenses (9379.0) on Schedule 21.

Management Company/Central Office N			
Balance Sheet Date (MO-DA-YR)		2020 H	CF-3
Real Estate Taxes		F	(9380.0)
Personal Property Taxes		F	(9380.1)
Insurance-Building, Building Improvements, Equipment		F	(9380.5)
Interest, Long-Term (see Schedule 5)		F	(9381.0)
Interest on Late Payments, Penalties		N	(9381.5)
Interest on Working Capital (See Sch. 5)		N	(9381.7)
Item			Expense
Equipment Rental			
Other (Explain)			
Other (Explain)			
Total Other		(9382.0)	
ent (HCF-2 is required for related parties)		F	(9382.0)
Depreciation Building	F	(9386.8)	
Improvements	F	(9387.8)	
HCF Capitalization-Improvement	F	(9387.9)	
Equipment	F	(9388.8)	
HCF Capitalization-Equipment	F	(9388.9)	
Software/Limited Life Assets	F	(9390.8)	
HCF Capitalization-Software/Limited Life Assets Total Depreciation	F	(9390.9)	(9385.0)
		A & G	(9390.0)
Maintenance		A&U	()3)0.0)

 $^{^{\}rm 1}$ Provide details of Other Property Expenses (9391.0) on Schedule 22.

Balance Sheet Date (MO-DA-	2020 HCF-3					
The accounts below summarize reported expenses and non- manner to facilitate the transfer of costs from the HCF-3 to the		by cost center.	All HCF-3 costs must be reported in this			
REPORTED EXPENSES BY TYPE						
Total Fixed Costs*	F	(9300.1)				
Total A & G Expenses*	A & G	(9300.5)				
Total Variable Expenses*	V	(9300.6)				
Total Automatic Disallowed Expenses*	N	(9300.4)				
TOTAL REPORTED EXPENSES			(9300.0)			
NON-ALLOWABLE EXPENSES BY TYPE						
Total Self Disallowed Fixed Costs (Sch. 14)	F	(9301.1)				
Total Self Disallowed A & G (Sch. 14)	A & G	(9301.5)				
Total Self Disallowed Variable (Sch. 14)	V	(9301.6)				
Total Automatic Disallowed Expenses (Sch. 13)	N	(9301.4)				
TOTAL NON-ALLOWABLE EXPENSES			(9301.0) ()			
ADJUSTED EXPENSES BY TYPE						
Total HCF-3 Fixed Costs (from Schedule 15)	F	(9302.1)				
Total HCF-2 Fixed Costs (from Schedule 15)	F	(9302.9)				
Total A & G Expenses (9300.5 less 9301.5)	A & G	(9302.5)				
Total Variable Expenses (9300.6 less 9301.6)	V	(9302.6)				
Total Automatic Disallowed Expenses	N	(9302.4)				
HCF-2 Other Operating Expense Add-Back	A & G	(9502.2)				
TOTAL ADJUSTED EXPENSES			(9302.0)			
TOTAL ADJUSTED EXPENSES (9302 0) MUST FOLIAL						

TOTAL ADJUSTED EXPENSES (9302.0) MUST EQUAL (9302.0) ON SCHEDULE 10

^{*} See Instructions

Management Company/Central Office Name															
	Balance Sheet Date (MO-DA-YR) 20					202	20 HCF-3	3							
SCHEDULE 5: ANALYSIS OF MORTGAGES AND NOTES PAYABLE															
1. Mortgages and	Notes Supporti	ing Fixed A	Assets 1		T	T		T		T		T	<u> </u>	<u> </u>	
	Lender Name	Rel. Party Y/N	Date Mort. Acquired Mo-Da-Yr	Due Date Mo-Da-Yr	No. of Months Amort.	Monthly Payments	Original Mortgage Amount	Mort. Acq. Costs	Amort. of Mort. Acq Costs	Bal. 1/1/2020	Principal Payment	Bal. 12/31/202	Rate %	Interest Expense	Period Expense
1st Mortgage															
2nd Mortgage															
Chattel Note															
Chattel Note															
Capital Lease															
Totals	XXXXX	XXX	XXXXX	XXXXX	XXXX	XXXXX	XXXXX		a	XXXX	XXXXX		XXX	b	С
							Total Fixed In	nterest a	$+ b + c (9381.0)^1$,				\$	
2. Working Capita															
# Lende	er Name	Rel. Part Y/N		alance 1/2020	Am	nount	Start Mo-Da-Y	/r	Principal Payment		Balance 12/31/2020	Inte %	rest Rate	Interes	t Expense ²
1															
2															
3															
								Total	Working Capita	l Interest	$(9381.7)^2 =$			\$	
							<u>Tota</u>	al Workii	ng Capital Debt (2100.0 les	s 2160.0) =			\$	

¹This schedule should include <u>all</u> mortgages and notes payable <u>whether or not</u> interest expense is incurred. Each new note should be reported with all information items filled in completely. <u>New notes or enhancements of existing notes</u> should be reported on new line separately.

²The sum of the working capital interest expense.

Management Company/Central Of	fice Name			
Balance Sheet Date (MO-DA	-YR)		_ 2020 HCF-	3
SCHEDULE 7: RECONCILIATION OF INCO	OME PER REP	ORT WITH	H INCOME PE	R BOOKS
Total Income Per Report (Account #3600.0)		\$		
Total Operating Expenses (Account #9300.0)		\$		
HCF-3 Net Income (Loss) before reconciling items	\$	1		
Reconciling Items:				
Items recorded on this Report but not on Books. Exp	olain Below.			
	\$	· · · · · · · · · · · · · · · · · · ·		
	\$			
	\$			
	\$			
Items recorded on Books but not on this Report. Exp	olain Below.			
	\$			
	\$			
	\$			
	\$			
Net Reconciling Items			\$	
NET INCOME (LOSS) PER BOOKS			\$	2

Comments/Explanations of Reconciling Items:

 $^{^1}$ This amount should agree with Schedule 8, line 4 for Proprietorship and Partnership or line 5 for Corporations. 2 Do not use this amount on Schedule 8.

		/Central Office Na			
В		2020 HC	CF-3		
SCHEDULE 8: RECON	NCILIATION OF N	ET WORTH			
	I	PROPRIETORSHIP A	AND PARTNERSH	IP	
1. Balance 12/31/2019	9 (2500.0)		1		
2. Other: Prior Period	Adjustment(s)		2		
3. Capital Contribution	n during year				
4. HCF-3 Net Income	(Loss) Sch. 7				
5. Drawing during year	ır	()		
6. Balance 12/31/2020	(2500.0)		3		
		COR	PORATION		
OO NOT CHANGE ANY I	HEADING NAMES	BELOW			
	Capital Stock	Additional Paid-In	Retained Earnings	Treasury Stock	Total
	(2620.0)	(2630.0)	(2650.0)	(2640.0)	(2500.
. Balance 12/31/2019 ¹					
2. Other: Prior Period					
Adjustments: ²	<u>XXXXXXXXXXX</u>		xxxxxxxxxx	<u> </u>	2
3. Sale of Stock		xxxxxxxxxx	xxxxxxxxxxxx	xxxxxxxxxxx	
Additional Paid- In Capital	xxxxxxxxxxx		xxxxxxxxxxxx	xxxxxxxxxxx	
5. HCF-3 Net Income (Loss) Sch. 7	xxxxxxxxxxx	xxxxxxxxxxx		xxxxxxxxxxx	
5. Dividends Paid	XXXXXXXXXXX	<u>XXXXXXXXXXXX</u>	()	XXXXXXXXXXX	(
'. Treasury Stock					
Purchased/Sold	XXXXXXXXXXX	XXXXXXXXXXXX			

(2620.0)

8. Balance 12/31/2020³

(2650.0)

(2640.0)

(2500.0)

(2630.0)

^{1.} This amount should agree with acct. #2500.0 , Total Net Worth, page 9, on 2019 HCF-3.

^{2.} Disclose all facts relative to adjustment(s) and explain any impact on reimbursable cost as reported on prior year(s) cost report identifying the specific accounts affected.

^{3.} This amount should agree with acct. #2500.0, Total Net Worth, page 10, on 2020 HCF-3. Detail explanation for any difference.

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

SCHEDULE 10: MANAGEMENT COMPANY/CENTRAL OFFICE EXPENSE ALLOCATION

Part 1: Provide allocation to Massachusetts Nursing and Rest Homes, Non-Mass Nursing and Rest Homes and Other Non-Nursing Home business in the grid below.

Part 1: Provide allocation to Massacl	nusetts Nurs	and R	est Homes, Non-Ma	(B)		(D) Direct A & G	ng Ho	(E)	(F) Direct Variable	(G)			(I) = C + D + E + F +
Facility Name	VPN	# Beds	(A) Shared A & G Expense	Other Direct A & G Facility Services ²	(C) = A + B Total HCF-3 A & G Add-back	(Adminin- Training & Administrators ¹⁾ (from Part 4)	Н	CF-2-NH Other Operating Add-back ³	(Dietician, Indirect Therapy & QA¹) (from Part 3)	Direct Dir. of Nurses ¹ (from Part 2)	Tota (fro	(H) al Fixed Expense om Schedule 15)	G+H Total Claimed Expenses
Part 1a: Massachusetts Nursing and Rest Homes <u>Only</u>			% \$	\$	\$	\$	%	\$	\$	\$	%	\$	\$
1a: TOTAL MASS NH & RH	XXXX	XXX	(A1)	(B1)	(C1)	(D1)		(E1)	(F1)	(G1)		(H1)	(I1)
Part 1b: TOTAL NON-MASS NH & RH	XXXX	XXX											
			(A2)	(B2)	(C2)	(D2)		(E2)	(F2)	(G2)		(H2)	(I2)
Part 1c: TOTAL NON-NH BUSINESS	XXXX	XXX											
			(A3)	(B3)	(C3)			(E3)				(H3)	(I3)
TOTAL ADJUSTED MANAGEMENT CO./CENTRAL OFFICE EXPENSES	XXXX	XXX											
			(A4) = A1+A2+A3	(B4) = B1+B2+B3	(C4) = C1+C2+C3 (9302.5) = Report ((D3) = D1 + D2 = C4 + D3 on Sch. 2		(E4) = E1+E2+E3 (9502.2) = E4 eport on Sch. 2	(F3) = F1 + F2 (9302.6) = F3 Report on Sch. 2	(G3) = G1 + G2 (9302.8) = G3 Report on Sch. 2	(9302	(H4) = H1+H2+H3 2.1+ 9302.9)= H4 eport on Sch. 2	(14) = 11+12+13 (9302.0) = 14 Report on Sch. 2

Explain Allocation Method(s) Used Above

NOTE: Total A & G expenses (Column C) and HCF-2 Other Operating (Column E) for each facility must equal the total HCF-3 A & G add-back on the HCF-1/HCF-4. Total Fixed Expenses must equal the Fixed Cost add-back claimed on HCF-1/HCF-4.

Use Part 2 for Director of Nursing, Part 3 for Dietician, Physical/Occupational Therapy, Quality Assurance Professional and Part 4 for Administrator and Administrator-in-Training.

² State reasons for Direct Expense Allocation (Attach Schedules as Necessary)

³ HCF-2 Other Operating Add-back must equal the claimed amount reflected in the HCF-2-NH, Schedule 3 or HCF-2-RH, Schedule 4 (account#9502.2).

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

SCHEDULE 10: DIRECT ALLOCATION ONLY (Massachusetts Nursing and Rest Homes Only)

Part 2. DIRECTOR OF NURSES

This schedule should be completed if the management company/central office employs a Director of Nurses who works directly at the nursing home. The schedule is not for the manager or the person to whom the Director of Nurses reports. This should be carried forward to Part 1, column G. The total for each facility should equal the HCF-3 DON Add-back (9962.3) on the HCF-1.

Facility Name	VPN	Salary (9323.3)	Payroll Taxes	Health \ Life Ins. & Pension	Workers' Compensation	TOTAL	DON's Name
		\$	\$	\$	\$	\$	

Part 3(a). DIETICIAN.

This schedule should be completed if the management company/central office employs or has a contract with the dietician who works directly at the nursing home. It should not be filled out with the expenses of a manager of a dietician or the person to whom a dietician reports. The total for each facility should equal the HCF-3 Dietician Add-back (9967.0) on the HCF-1/HCF-4.

Facility Name	VPN	Salary (9323.4)	Payroll Taxes	Health \ Life Ins. & Pension	Workers' Compensation	Contract Service	TOTAL
		\$	\$	\$	\$	\$	\$

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3
SCHEDULE 10: DIRECT ALLOCATION ONLY (Massachusetts N	ursing and Rest Homes Only)

Part 3(b). INDIRECT THERAPY SALARIES

This schedule should be completed if the management company/central office employs or has a contract with a Physical Therapist, Occupational Therapist or Speech Therapist who performs the <u>indirect</u> services directly at the nursing home. This schedule should not contain expenses of a manager of a therapist or a person to whom a therapist reports. The total for each facility should equal the HCF-3 Indirect Restorative Add-back (9968.0) on the HCF-1.

THIS SCHEDULE SHOULD NOT INCLUDE THE COSTS OF DIRECT THERAPY SERVICES AS DEFINED PER REGULATION 101 CMR 206.00. Direct Therapy expenses are non-allowable and should not be allocated to the HCF-1.

Facility Name	VPN	Salary (9323.5)	Payroll Taxes	Health \ Life Ins. & Pension	Workers' Compensation	Contract Service	TOTAL
		\$	\$	\$	\$	\$	

Part 3(c). QUALITY ASSURANCE PROFESSIONAL

This schedule should be completed if the management company/central office employs or has a contract with a Quality Assurance Professional who works directly at the nursing home. This schedule should not contain expenses of a manager of a Quality Assurance Professional or a person to whom a Quality Assurance Professional reports. The total for each facility should equal the HCF-3 QA Professional Add-back (9969.0) on the HCF-1.

Facility Name	VPN	Salary (9323.1)	Payroll Taxes	Health \ Life Ins. & Pension	Workers' Compensation	Contract Service	TOTAL
		\$	\$	\$	\$	\$	

The sum of Part 3, a, b and c are carried forward to column F, Part 1.

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3
SCHEDULE 10: DIRECT ALLOCATION ONLY (Ma	ssachusetts Nursing and Rest Homes Only)

Part 4(a). ADMINISTRATORS-IN-TRAINING

This schedule should be completed if the management company/central office employs or has a contract with an Administrator in-Training who works directly at the nursing home or rest home. This schedule should not contain expenses of a manager of an Administrator-in-Training or a person to whom the Administrator-in-Training reports. The total for each facility should equal the HCF-3 Administrator-in-Training Add-back (9971.0) on the HCF-1.

Facility Name	VPN	Salary (9313.1)	Payroll Taxes	Health \ Life Ins. & Pension	Workers' Compensation	TOTAL	Administrator-in-Training's Name
		\$	\$	\$	\$	\$	

Part 4(b). ADMINISTRATOR

This schedule should be completed if the management company/central office employs or has a contract with an Administrator who works directly at the nursing home or rest home. This schedule should not contain expenses of a manager of an Administrator or a person to whom the Administrator reports. The total for each facility should equal the HCF-3 Administrator Add-back (9972.0) on the HCF-1.

Facility Name	VPN	Salary (9314.1)	Payroll Taxes	Health \ Life Ins. & Pension	Workers' Compensation	TOTAL	Administrator's Name
		\$	\$	\$	\$	\$	

The sum of Part 4, a and b are carried forward to column D, Part 1.

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

NOTE: The HCF-3 serves the dual purpose of a report of the financial condition and a claim statement for reimbursement. Schedules 13 and 14 should be used to convert the amount reported in the financial statements into a total requested for reimbursement.

SCHEDULE 13: DETAIL OF AUTOMATICALLY DISALLOWED EXPENSES

Schedule 13 lists expense categories which the Center automatically disallows. This schedule is included in the report as an informational tool for the facility administrator.

Account # Amount	Account Name
(9316.1)	Officer/Owner Compensation
(9317.3)	Directors' Fees
(9321.0)	Other Management Fees
(9323.6)	Direct Restorative Therapies
(9332.6)	Telephone Directory Advertising
(9336.5)	Motor Vehicle Expense
(9342.6)	Other Advertising
(9351.7)	Group Life/Health & Life Insurance & Pension - Officer/Owner/Dir.
(9361.3)	Accounting Appeal Services
(9366.3)	Legal Appeal Services
(9367.7)	Other Legal Services
(9371.3)	Payroll Taxes - Officer/Owner/Director
(9373.1)	Workers' Compensation - Officer/Owner/Director
(9381.5)	Interest on Late Payments, Penalties
(9381.7)	Interest on Working Capital
(9301.4)	TOTAL AUTOMATIC DISALLOWED

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

SCHEDULE 14: DETAIL OF SELF DISALLOWED EXPENSES

Schedule 14 provides the detail of expenses reported within the financial statements, not claimed by the facility for reimbursement. This may involve only some of the expenses in a particular account category (i.e. partial clerical expenses or partial office supplies expenses). This section should be used to report any non-allowable expenses **other than those reported on Schedule 13.** Partial values of accounts are appropriate here. Payroll taxes and benefits related to positions whose salaries are non-allowable must be reported here. (NOTE: The basis used for determining the amount should be given in Schedule 14a.)

This schedule may not be used to add-back costs of other departments or offices.

Account # Amount	Account Name
A & G EXPENSES	
(3650.4)	A & G Recoverable Income
(9312.1)	Administration Salaries
(9313.1)	Administrator-in-Training
(9314.1)	Administrator
(9321.1)	Clerical Services
(9322.3)	Payroll Services/EDP
(9323.7)	Other Administrative Costs
(9325.0)	Office Supplies
(9331.5)	Phone(s)
(9338.6)	Conventions & Meetings
(9339.6)	Other Travel
(9341.5)	Advertising - Help Wanted
(9345.0)	Licenses and Dues
(9351.6)	Group Life/Health Insurance & Pensions - Administration
(9351.4)	Group Life/Health Insurance & Pensions - Other A & G Employees
(9362.7)	Other Accounting Services
(9371.2)	Payroll Taxes - Administration
(9371.4)	Payroll Taxes - Other A & G Employees
(9377.3)	General Insurance
(9376.2)	Workers' Compensation – Administration
(9373.4)	Workers' Compensation - Other A & G Employees

Management Company/Central Office Name				
Balance Sheet Date (MO-DA-YR) 2020 HCF-3				
SCHEDULE 14 continued				
(9379.0)	Miscellaneous Expenses			
(9390.0)	Maintenance			
(9391.0)	_ Other Property Costs			
(9301.5)	TOTAL A & G			
VARIABLE EXPENSE	S			
(3650.5)	Variable Recoverable Income			
(9323.1)	Quality Assurance Professionals			
(9323.5)	Indirect Restorative Therapy			
(9323.4)	Dietitian			
(9351.5)	Group Life/Health Insurance & Pensions – Variable Employees			
(9371.5)	Payroll Taxes - Variable Employees			
(9373.5)	Workers' Compensation - Variable Employees			
(9301.6)	TOTAL VARIABLE			

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

FIXED EXPENSES	
(3650.3)	Fixed Recoverable Income
(9380.0)	Real Estate Taxes
(9380.1)	Personal Property Taxes
(9380.5)	Insurance - Building, Building Improvements, Equipment
(9381.0)	Interest
(9382.0)	Rent
(9386.8)	Depreciation - Building
(9387.8)	Depreciation - Improvements
(9387.9)	Depreciation - HCF Capitalization Improvements
(9388.8)	Depreciation - Equipment
(9388.9)	Depreciation - HCF Capitalization Equipment
(9390.8)	Depreciation - Software/Ltd. Life Assets*
(9390.9)	Depreciation - HCF Capitalization Software/Ltd. Life Assets*

^{*}See Instructions

(9301.1) TOTAL FIXED EXPENSES

Man	agement Company/Central Office Name	
	Balance Sheet Date (MO-DA-YR)	_ 2020 HCF-3
SCHEDULE	14a	

This sheet should be used to explain the basis for determining the amounts disallowed in Schedule 14.

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

SCHEDULE 15: DETAIL OF CLAIMED FIXED COSTS

	Allowable Basis or Cost of Beg. Yr. ¹	Claimed Additions	Claimed Deletions ²	Allowable Basis or Cost End. of Year	Rate%	Depreciation HCF-3	From HCF-2 (If Applicable)
Land HCF-3			()		XXX	XXXXX	XXXXX
Land HCF-2			()		XXX	XXXXX	XXXXX
Building HCF-3			()		2.5		XXXXX
Building HCF-2			()		2.5	XXXXX	
Improvements HCF-3			()		5.0		XXXXX
Improvements HCF-2			()		5.0	XXXXX	
HCF Cap. Improv. HCF-3			()		5.0		XXXXX
HCF Cap. Improv. HCF-2			()		5.0	XXXXX	
Equipment HCF-3			()		10.0		XXXXX
Equipment HCF-2			()		10.0	XXXXX	
HCF Cap. Equip. HCF-3			()		10.0		XXXXX
HCF Cap. Equip. HCF-2			()		10.0	XXXXX	
Software/Ltd. Life * HCF-3			()		33.3		XXXXX
Software/Ltd. Life* HCF-2			()		33.3	XXXXX	
HCF Cap. Software/Ltd. Life Assets* HCF-3			()		33.3		XXXXX
HCF Cap. Software/Ltd. Life Assets* HCF-2			()		33.3	XXXXX	
Long-Term Int. Claimed*	XXXXX	XXXXX	XXXXX	XXXXX	XXX		
MA Corp. Excise Tax Non-Income Portion	XXXXX	XXXXX	XXXXX	XXXXX	XXX		
Building Insurance	XXXXX	XXXXX	XXXXX	XXXXX	XXX		
Real Estate Taxes	XXXXX	XXXXX	XXXXX	XXXXX	XXX		
Personal Property Taxes	XXXXX	XXXXX	XXXXX	XXXXX	XXX		
Other (Explain in Footnotes) (4538.8)	XXXXX	XXXXX	XXXXX	XXXXX	XXX		
HCF-3 Fixed Cost Recoverable Income						()	()
TOTAL FIXED COSTS CLAIMED ((A) + (B)		HCF-3 &	HCF-2 (Post to Pa	age 19)	(A) (9302.1) ^{3,4}	(B) (9302.

The Center's automatic adjustment process will disallow all fixed costs such as deprecation, mortgage interest, real estate taxes (account 9300.1). This schedule should be used to claim those fixed costs which will be considered in the reimbursement of the facility's capital. Preparers of this schedule should carefully review regulation 101 CMR 206.00. Incorrect reporting could seriously delay the setting of rates.

- 1. Allowable basis is the portion of assets used for public patient care.
- Deletions include retired, sold, written off, damaged, and fully depreciated assets.
- 3. Adult Day Care costs should be removed from this schedule. Explain method of allocation on pg. 6 in the Footnotes and Explanations section of this report.
- 4. HCF-3 Claimed Fixed Expenses should be claimed in account 9302.1 on page 14. HCF-2 Fixed Expenses should be added back in account 9302.9 on page 14.

^{*} See Instructions.

Management Company/Central Office Name				
Balance Sheet Date (MO-DA-YR)	2020 HCF-3			
SCHEDIJI E 16: DETAIL OF CLERICAL SALARIES EXPENSE				

Please provide a description of the Clerical Salaries expense. The total must agree with the amount claimed in account (9321.1) as follows:

(3321:1) us felle			
Employee Name	Job Title	Brief Job Description	2020 Gross Salary
TOTAL			(9321.1)

SCHEDULE 17: DETAIL OF ADMINISTRATION SALARIES EXPENSE

Please provide a description of the Administration Salaries expense. The total must agree with the amount claimed in account (9312.1) as follows:

Employee Name	Job Title	Brief Job Description	2020 Gross Salary
	<u>L</u>		
TOTAL			(9312.1)

SCHEDULE 19: DETAIL OF OTHER ADMINISTRATIVE COSTS

Provide below details of the expenses claimed in Other Administrative account (9323.7).

Tovide below details of the expenses elamined in other radiumstative decodin (7525.7).			
Vendor Name	Date Incurred (MO-DA-YR)	Amount	Brief Description of Expense
TOTAL		(9323.7)	

SCHEDULE 20: DETAIL Provide below details of the			rance account (9377.3).
Vendor Name	Date Incurred (MO-DA-YR)	Amount	Brief Description of Expense
TOTAL		(9377.3)	
SCHEDULE 21: DETAII Provide below details of the		NEOUS EXPEN	SES pus Expenses account (9379.0).
Vendor Name	Date Incurred (MO-DA-YR)	Amount	Brief Description of Expense
TOTAL		(9379.0)	
SCHEDULE 22: DETAII Provide below details of th	ne expenses claim		
Vendor Name	Date Incurred (MO-DA-YR)	Amount	Brief Description of Expense
TOTAL		(9391.0)	

Balance Sheet Date (MO-DA-YR) _____ 2020 HCF-3

Management Company/Central Office Name	
Balance Sheet Date (MO-DA-YR)	2020 HCF-3

SCHEDULE 23: ORGANIZATIONAL STRUCTURE (in effect this cost report year)

- 1. Supply the Center with a macro organizational chart of your <u>complete</u> business structure.
- 2. Shade in each component of your organizational chart from which costs are allocated to your Massachusetts Nursing Home Facilities.
- 3. Describe the basis used to allocate costs from each shaded component of your organizational chart to your Massachusetts Nursing/Rest Home Facilities. Support your narrative with <u>actual</u> dollar values.

(See Sample Response in the Instructions for an example.)

Management Company/Central Offi	ice Name
Balance Sheet Date (MO-DA-	YR) 2020 HCF-3
SCHEDULE 24: ADDITIONAL INFORMATION	
Part 1.	
Provide below a brief history of your organization came into existence and the dates of any notable	ion. As part of your description, include the date the company structural changes.
Part 2.	
Supply below the name of a person who may concerning the information presented in Schedul	y be contacted for clarification and/or additional information le 23 and Schedule 24.
Contact Person	
Telephone #	
Best Time to Call	