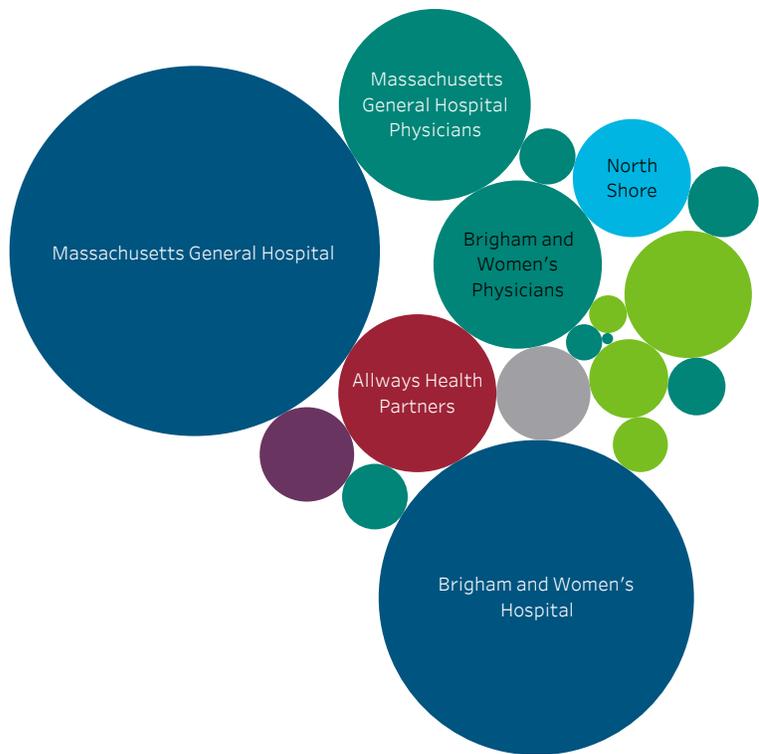


# Partners Healthcare



- Academic Medical Center
- Community Hospital
- Community-High Public Payer
- Health Plan
- Physician Organization
- Specialty Hospital
- Teaching Hospital

Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
<b>Hospital Health System</b>	Partners Healthcare	\$13,951.3	\$9,747.7	\$486.2	3.5%	3.5%
<b>Acute Hospital</b>	Brigham and Women's Faulkner Hospital	\$289.9	\$104.0	\$23.6	8.1%	8.1%
	Brigham and Women's Hospital	\$3,252.9	\$977.5	\$229.1	7.0%	7.0%
	Cooley Dickinson Hospital	\$204.1	\$52.3	\$15.7	6.4%	7.6%
	Martha's Vineyard Hospital	\$99.0	\$128.8	\$10.0	5.6%	9.7%
	Massachusetts Eye and Ear Infirmary	\$292.2	\$49.5	(\$6.5)	0.8%	-2.3%
	Massachusetts General Hospital	\$4,490.5	\$2,701.8	\$431.1	9.6%	9.6%
	Nantucket Cottage Hospital	\$46.6	\$158.7	(\$3.3)	-13.9%	-6.6%
	Newton-Wellesley Hospital	\$531.1	\$159.9	(\$44.0)	-8.1%	-8.3%
	North Shore Medical Center	\$456.6	(\$318.0)	(\$2.8)	-0.7%	-0.6%
<b>Physician Organization</b>	Brigham and Women's Physicians Organization	\$927.9		\$36.5	2.4%	3.9%
	CD Practice Associates	\$42.8		(\$14.2)	-33.1%	-33.1%
	Massachusetts Eye and Ear Associates, Inc	\$140.8		\$2.0	1.3%	1.4%
	Massachusetts General Hospital Physicians Or..	\$1,204.4		\$68.2	3.9%	5.6%
	Nantucket Physician Organization	\$4.1		(\$3.2)	-78.4%	-78.4%
	Newton-Wellesley Physician Hospital Group	\$102.9		(\$0.1)	0.0%	-0.1%
	North Shore Physicians Group	\$163.8		(\$5.6)	-3.5%	-3.4%
	Partners Community Physician Organization	\$109.0		(\$9.7)	-10.8%	-8.7%
<b>Health Plan</b>	Allways Health Partners	\$817.4		(\$22.0)	-3.2%	-2.7%

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.