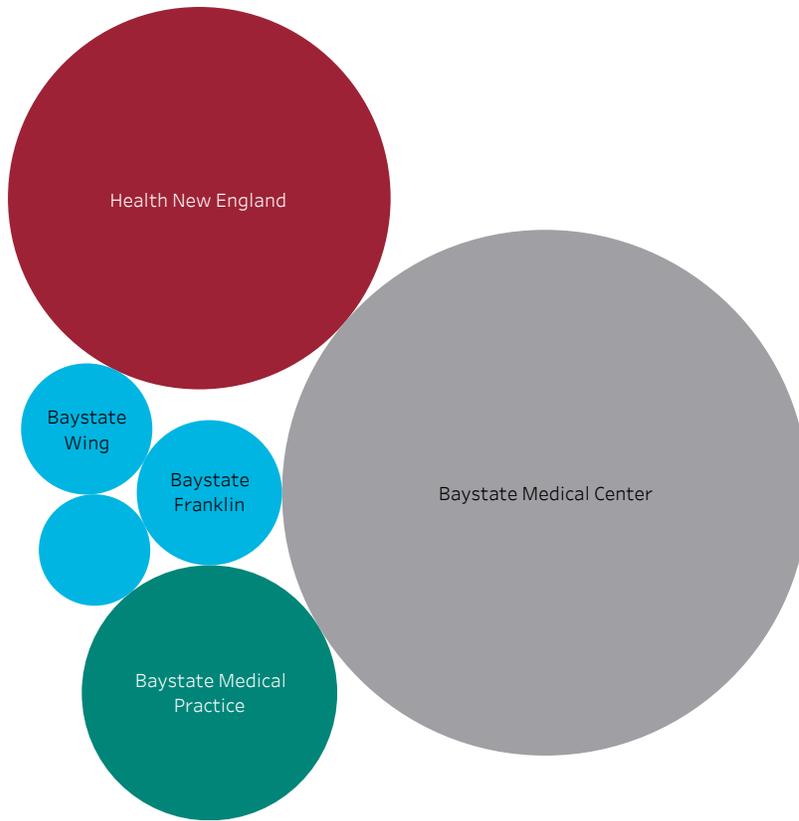


Baystate Health

- Community-High Public Payer
- Health Plan
- Physician Organization
- Teaching Hospital



Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

| | | Operating Revenue in Millions | Net Assets in Millions | Profit (Loss) in Millions | Operating Margin | Total Margin |
|-------------------------------|----------------------------------|-------------------------------|------------------------|---------------------------|------------------|--------------|
| Hospital Health System | Baystate Health | \$2,376.4 | \$1,085.0 | \$71.0 | 2.3% | 3.0% |
| Acute Hospital | Baystate Franklin Medical Center | \$106.7 | \$46.2 | \$1.0 | 1.0% | 1.0% |
| | Baystate Medical Center | \$1,400.1 | \$839.0 | \$126.4 | 8.3% | 9.0% |
| | Baystate Noble Hospital | \$62.9 | \$14.7 | (\$9.6) | -15.2% | -15.2% |
| | Baystate Wing Hospital | \$87.2 | \$42.9 | (\$6.2) | -7.3% | -7.1% |
| Physician Organization | Baystate Medical Practice | \$330.1 | | (\$48.5) | -14.7% | -14.7% |
| Health Plan | Health New England | \$740.6 | | \$3.4 | -0.1% | 0.5% |

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.