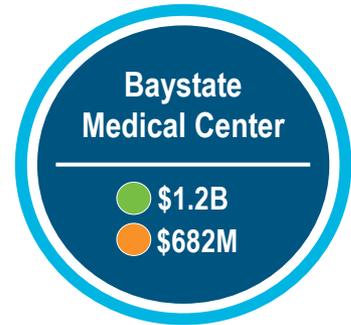


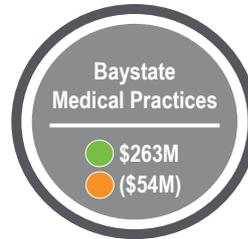
AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans



OP Other Health Care Providers



OO Other Organizations

See the technical appendix for details



Consolidating: \$497M
 Eliminations: (\$120M)

At a Glance

Baystate Health, Inc. is an organization that provides health care services throughout western Massachusetts.

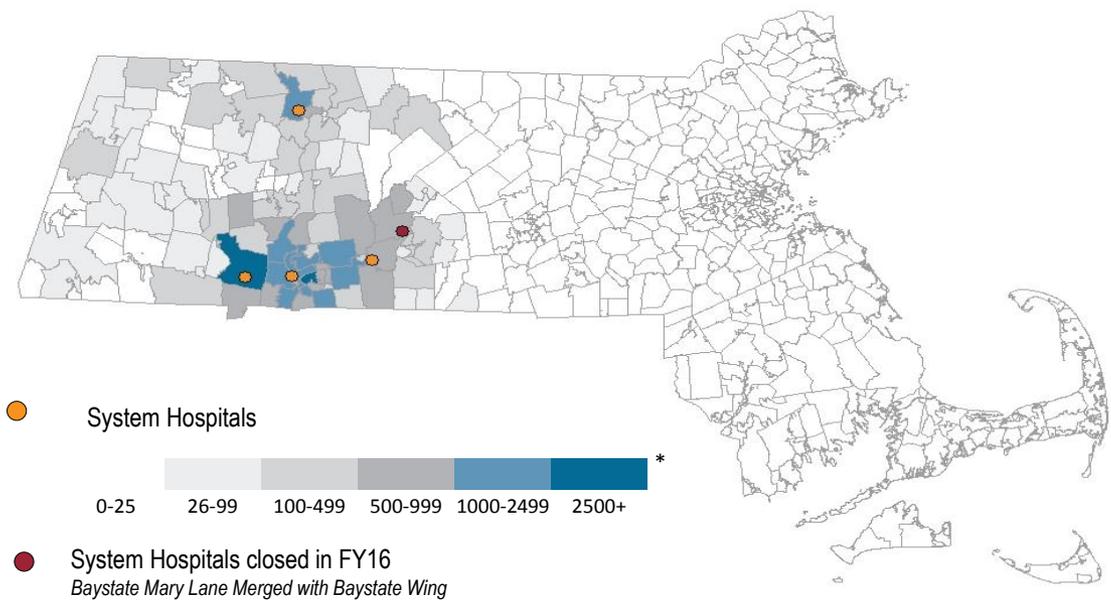
5
 Acute Hospitals

12K
 Employees
 (Approximately)

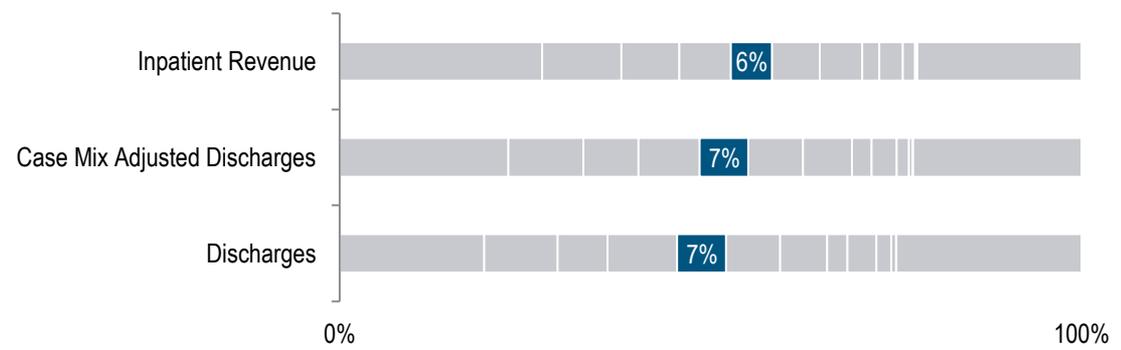
\$60M
 Total Profit/Loss

2.6%
 Total Margin

AH *Acute Hospital Discharges per Zip Code*



AH *System's Percentage of all Massachusetts Acute Hospital...*



	Entity	Profit (Loss) in Millions	Total Margin
AH	Baystate Franklin Medical Center	\$2.2	2.2%
AH	Baystate Mary Lane Hospital	(\$1.5)	-6.8%
AH	Baystate Medical Center	\$97.8	8.0%
AH	Baystate Noble Hospital	\$3.3	5.3%
AH	Baystate Wing Hospital	(\$6.2)	-8.1%
PO	Baystate Medical Practices	(\$34.9)	-13.4%
PO	Baystate Westfield	(\$5.8)	-54.9%
HP	Health New England	\$15.2	1.6%

**Origin(s) of patients served by system hospitals*