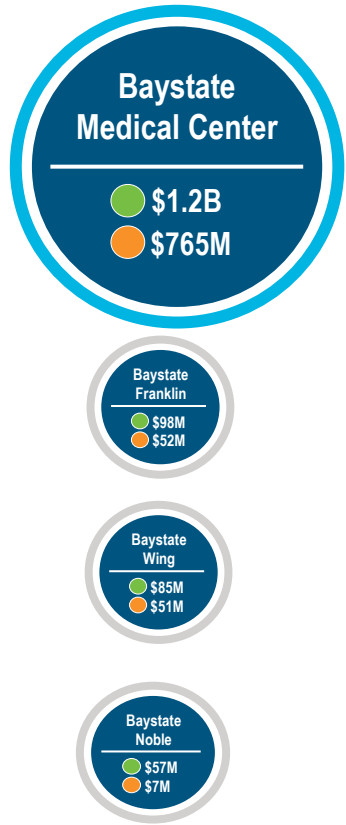


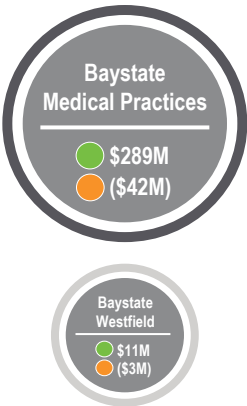
AH Acute Hospitals



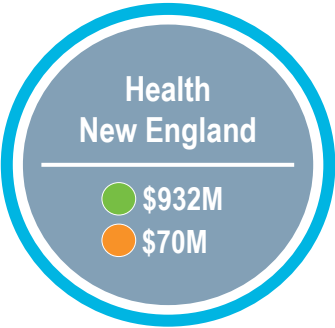
NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans



OP Other Health Care Providers



OO Other Organizations

See the technical appendix for details



Consolidating
Eliminations:

\$(\$494M)
\$(\$118M)

At a Glance

Baystate Health, Inc. is an organization that provides health care services throughout western Massachusetts.

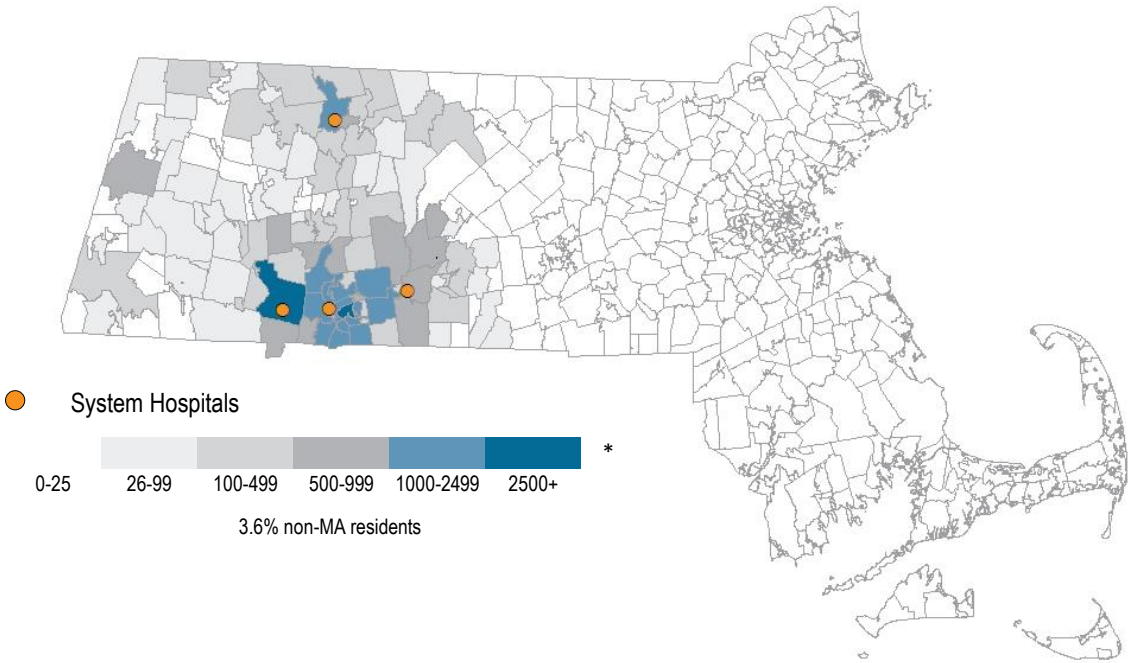
4
Acute Hospitals

12K
Employees
(Approximately)

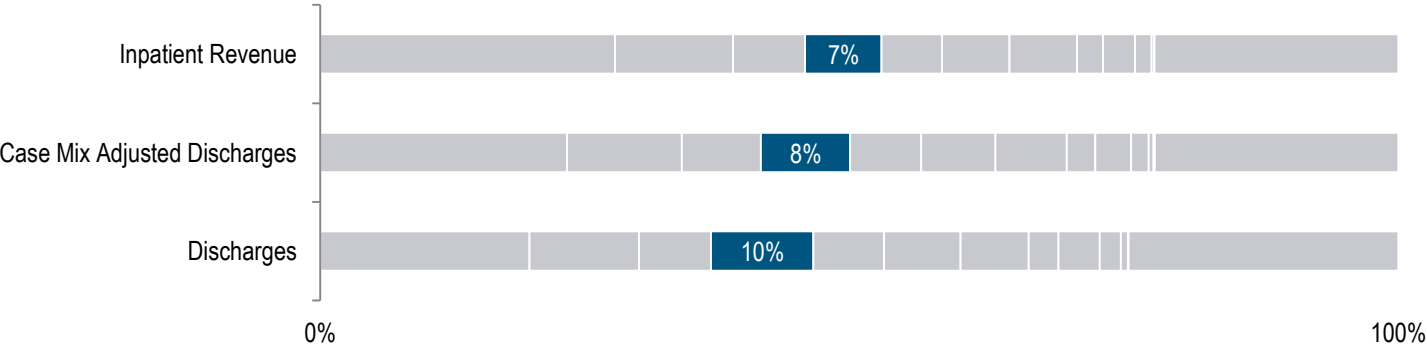
\$71M
Total Profit/Loss

2.9%
Total Margin

AH Acute Hospital Discharges per Zip Code



AH System's Percentage of all Massachusetts Acute Hospital...



	Entity	Profit (Loss) in Millions	Total Margin
AH	Baystate Franklin Medical Center	(\$0.2)	- 0.2%
AH	Baystate Medical Center	\$109.0	8.6%
AH	Baystate Noble Hospital	(\$0.3)	-0.6%
AH	Baystate Wing Hospital	(\$9.1)	-10.3%
PO	Baystate Medical Practices	(\$41.2)	-14.3%
PO	Baystate Westfield	(\$5.8)	-53.4%
HP	Health New England	\$20.5	2.2%

**Origin(s) of patients served by system hospitals*