

AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans

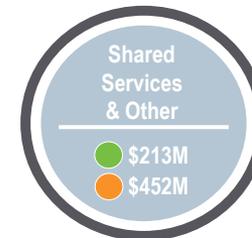
Not applicable

OP Other Health Care Providers



OO Other Organizations

See the technical appendix for details



Consolidating:  (\$246M)
Eliminations:  (\$5M)

At a Glance

Lahey Health System, Inc. is an integrated health care system acting as the parent organization of Lahey Affiliates; Lahey Clinic Foundation, Inc. and Affiliates; Northeast Hospital Corp. and Affiliate; and Winchester Healthcare Management, Inc. and Affiliates.

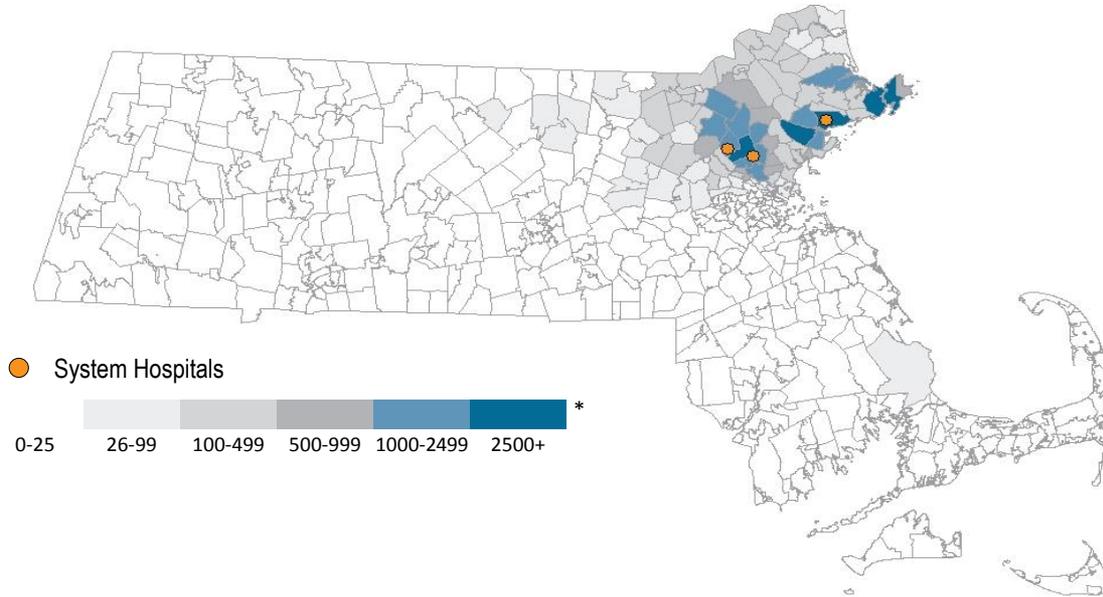
3 
Acute Hospitals

14K
Employees
(Approximately)

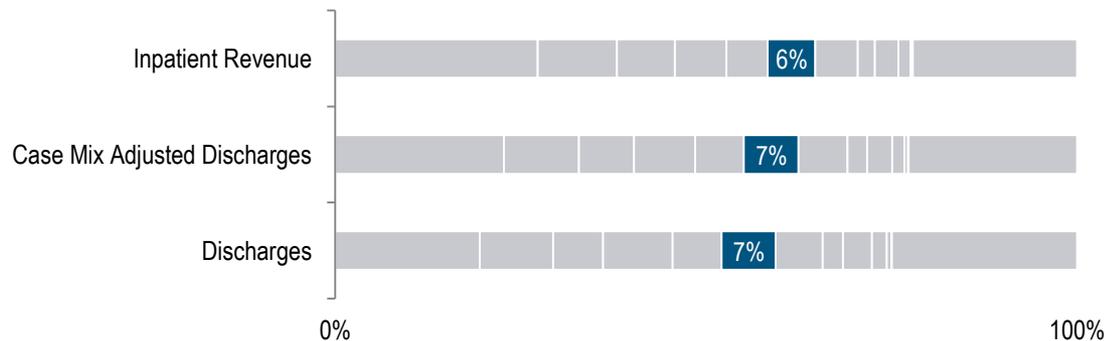
\$34M
Total Profit/Loss

1.7%
Total Margin

AH *Acute Hospital Discharges per Zip Code*



AH *System's Percentage of all Massachusetts Acute Hospital...*



	Entity	Profit (Loss) in Millions	Total Margin
AH	Lahey Hospital & Medical Center	\$52.4	5.7%
AH	Northeast Hospital	\$25.9	7.2%
AH	Winchester Hospital	\$29.5	9.8%
PO	Lahey Clinic	(\$55.0)	-19.4%
PO	Lahey Physician Community Org.	(\$1.0)	-57.3%
PO	Northeast Medical Practice	(\$10.5)	-44.2%
PO	Winchester Physician Association	(\$2.1)	-5.3%

*Origin(s) of patients served by system hospitals