

Heywood Healthcare

\$157 Million
Operating Revenue

\$68 Million
Net Assets

AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans

Not applicable

OP Other Health Care Providers

Not applicable

OO Other Organizations

See the technical appendix for details



Consolidating: (\$5M)
Eliminations: \$0

At a Glance

Heywood Healthcare, Inc. operates two not-for-profit acute care hospitals in central Massachusetts.

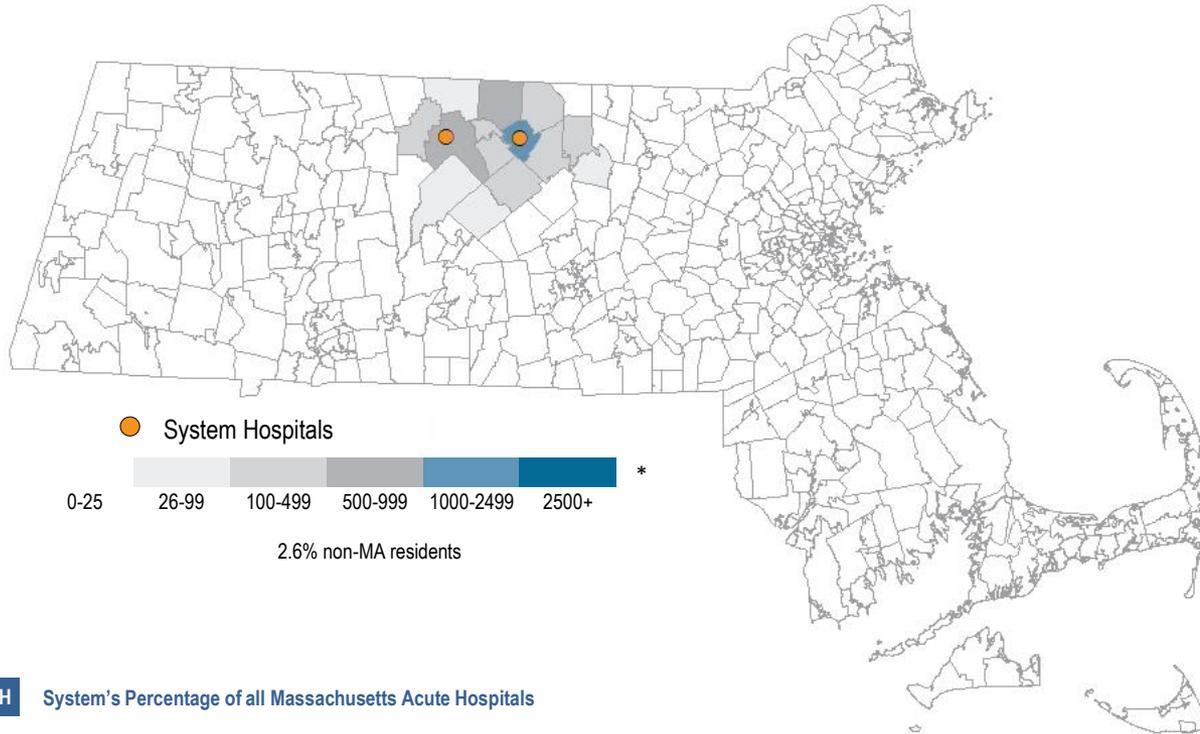
2
Acute Hospitals

2K
Employees
(Approximately)

\$0.9M
Total Profit/Loss

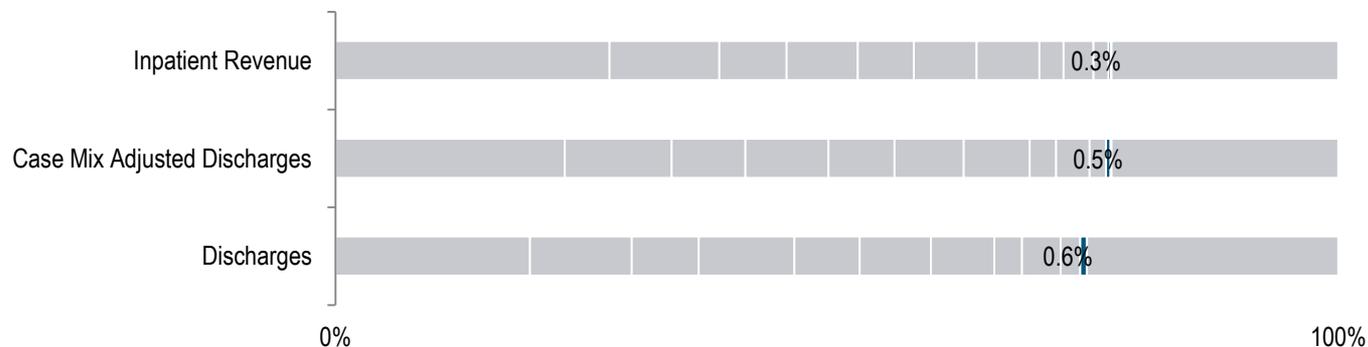
0.5%
Total Margin

AH Acute Hospital Discharges per Zip Code



Entity	Profit (Loss) in Millions	Total Margin
AH Athol Hospital	\$2.0	7.1%
AH Heywood Hospital	\$4.2	3.6%
PO Heywood Medical Group	(\$4.9)	-26.6%

AH System's Percentage of all Massachusetts Acute Hospitals



*Origin(s) of patients served by system hospitals