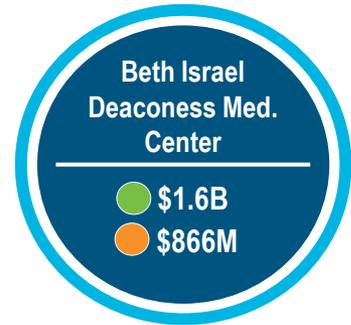


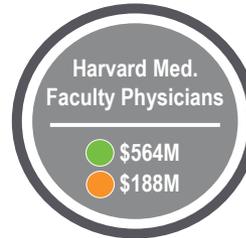
AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans

Not applicable

OP Other Health Care Providers

Not applicable

OO Other Organizations

See the technical appendix for details



Consolidating: **(\$226M)**
 Eliminations: **\$0**

At a Glance

CareGroup, Inc. is a corporate entity that controls several regional teaching and community hospitals and physician groups.

6
 Acute Hospitals

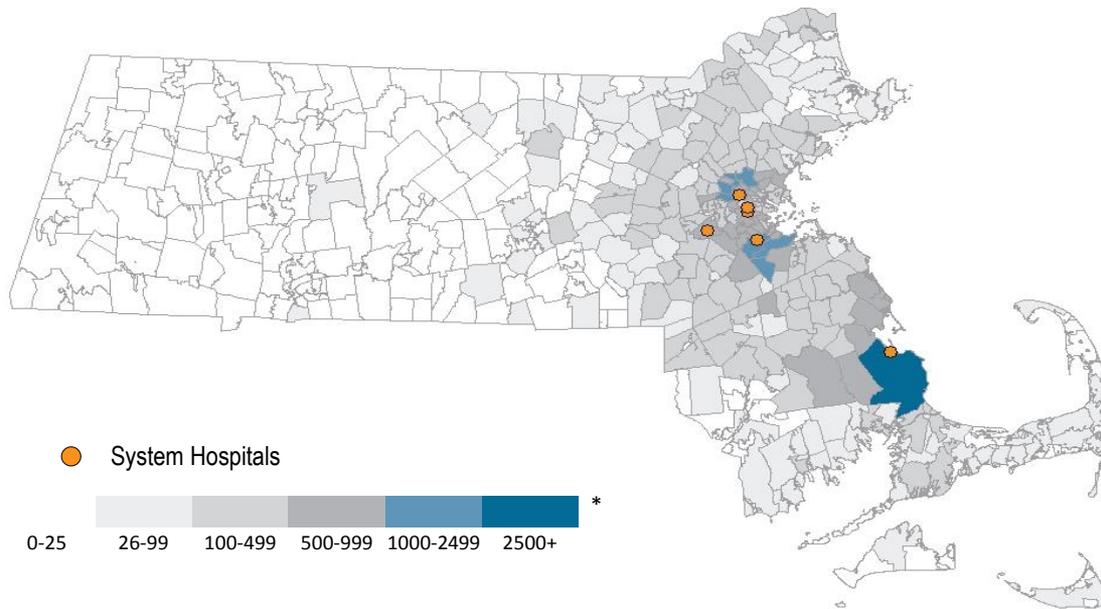
14K
 Employees
 (Approximately)

\$44M
 Total Profit/Loss

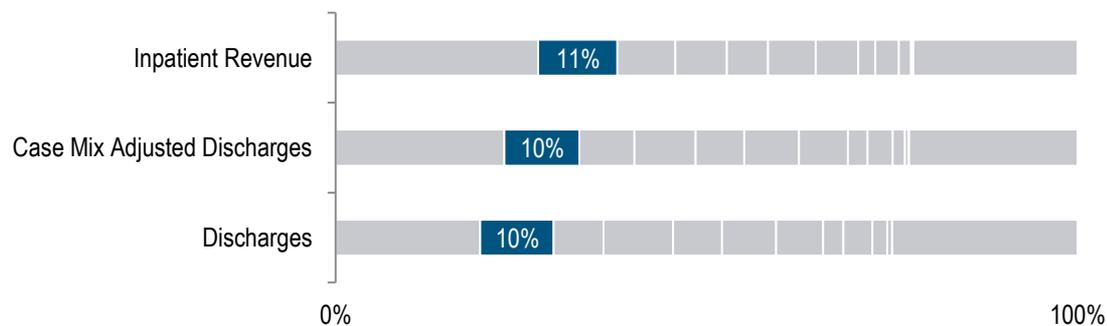
1.4%
 Total Margin

\$214.5M
 Annual Research
 Revenue

AH **Acute Hospital Discharges per Zip Code**



AH **System's Percentage of all Massachusetts Acute Hospital...**



	Entity	Profit (Loss) in Millions	Total Margin
AH	Beth Israel Deaconess Hospital - Milton	\$5.4	5.1%
AH	Beth Israel Deaconess Hospital - Needham	(0.5)	-0.7%
AH	Beth Israel Deaconess Hospital - Plymouth	\$3.6	1.5%
AH	Beth Israel Deaconess Medical Center	\$49.8	3.1%
AH	Mt. Auburn Hospital	\$23.7	6.7%
AH	NE Baptist Hospital	\$6.2	2.6%
PO	Affiliated Physicians Group	(\$25.8)	-31.5%
PO	Harvard Medical Faculty Physicians	\$12.4	2.2%
PO	Jordan Physician Associates	(\$7.6)	-42.6%
PO	Mount Auburn Professional Serv.	-\$20.0	-27.4%
PO	N.E. Baptist Medical Assoc.	-\$3.6	-29.0%

*Origin(s) of patients served by system hospitals