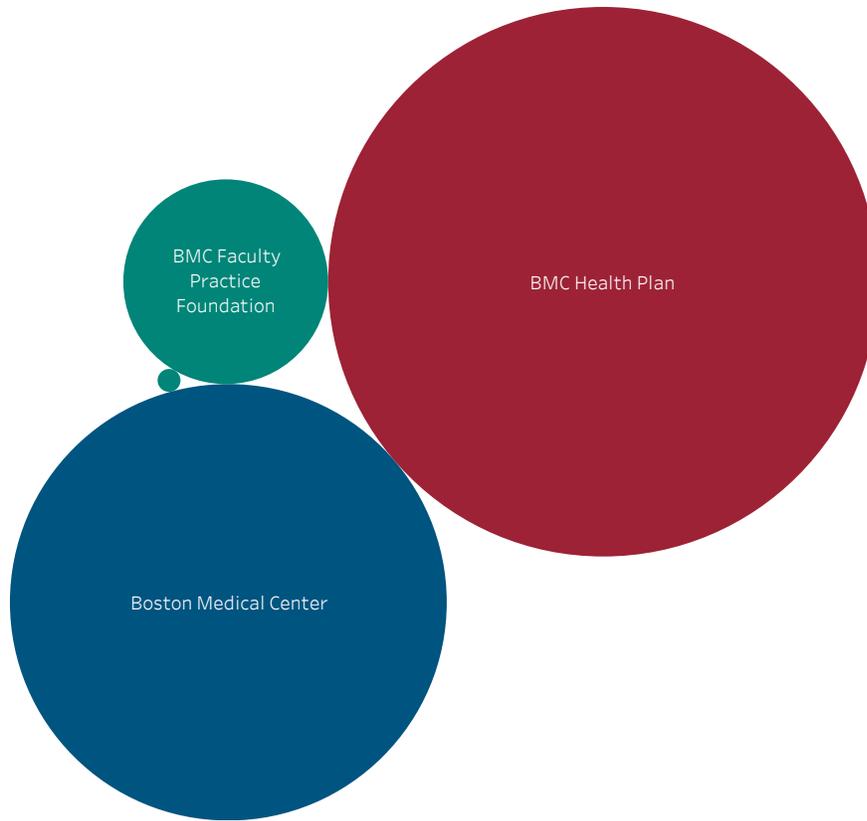


Boston Medical Center Health System

- Academic Medical Center
- Health Plan
- Physician Organization



Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
Hospital Health System	Boston Medical Center Health System	\$4,121.7	\$1,643.2	\$42.1	-0.3%	1.0%
Acute Hospital	Boston Medical Center	\$1,661.8	\$1,327.5	\$36.7	0.6%	2.2%
Physician Organization	BMC Faculty Practice Foundation	\$365.6		(\$7.7)	-2.4%	-2.1%
	Boston University Affiliated Physicians	\$4.6		\$0.1	3.4%	3.0%
Health Plan	BMC Health Plan	\$2,634.4		(\$4.9)	-1.2%	-0.2%

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.