

Lahey Health System

 **\$2.0 Billion**
Operating Revenue

 **\$1.0 Billion**
Net Assets

AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

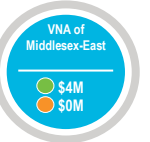
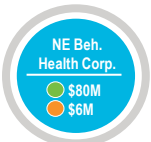
PO Physician Organizations



HP Health Plans

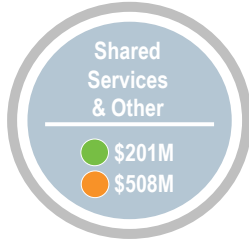
Not applicable

OP Other Health Care Providers



OO Other Organizations

See the technical appendix for details



Consolidating  (\$233M)
Eliminations:  (\$6M)

At a Glance

Lahey Health System, Inc. is an integrated health care system acting as the parent organization of Lahey Clinic Foundation, Inc. and Affiliates; Northeast Hospital Corp. and Affiliate; and Winchester Healthcare Management, Inc. and Affiliates.


3
Acute Hospitals

14K
Employees
(Approximately)

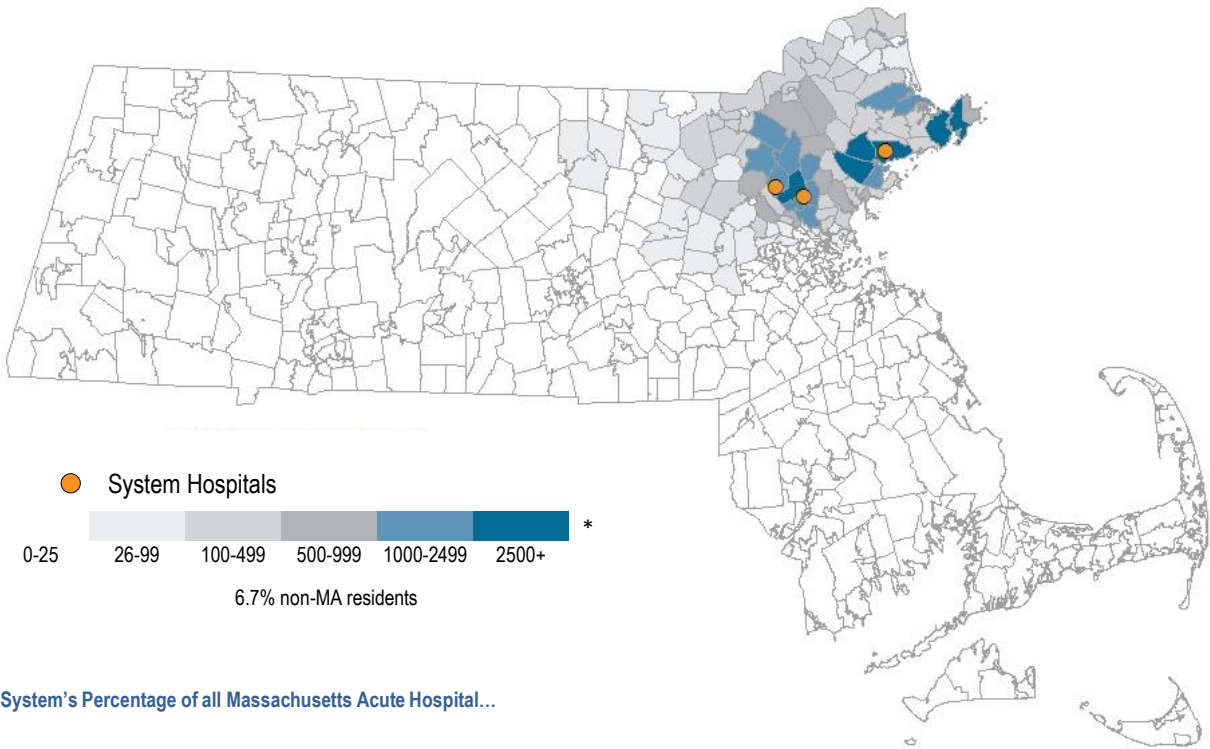
(\$8M)
Total Profit/Loss

-0.4%
Total Margin

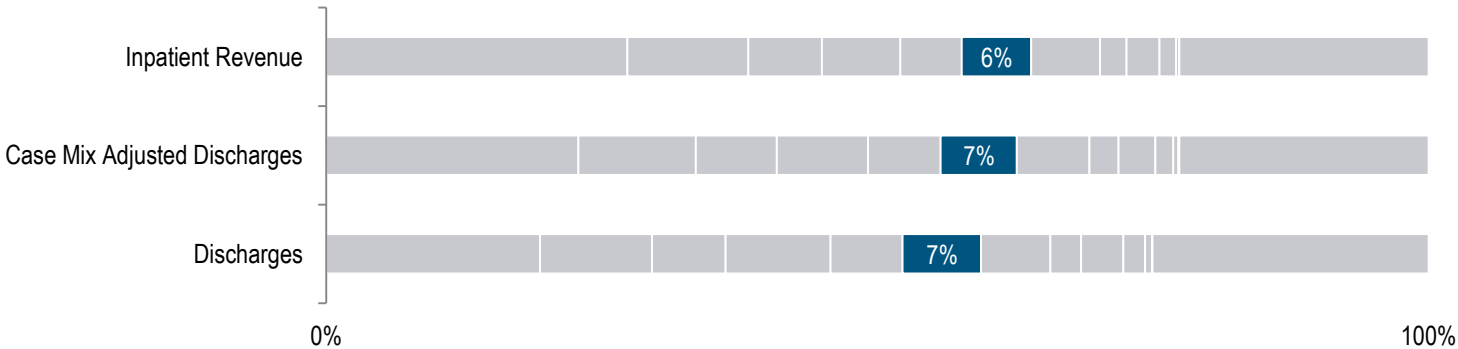
% of System's Operating Revenue:  < 10%  10-20%  > 20%

 Operating Revenue  Net Assets

AH **Acute Hospital Discharges per Zip Code**



AH **System's Percentage of all Massachusetts Acute Hospital...**



	Entity	Profit (Loss) in Millions	Total Margin
AH	Lahey Hospital & Medical Center	\$18.8	2.0%
AH	Northeast Hospital	\$33.1	9.0%
AH	Winchester Hospital	\$16.0	5.4%
PO	Lahey Clinic	(\$69.5)	-24.7%
PO	Lahey Physician Community Org.	(\$3.5)	-97.5%
PO	Northeast Medical Practice	(\$9.9)	-39.5%
PO	Winchester Physician Association	(\$6.0)	-14.3%

*Origin(s) of patients served by system hospitals