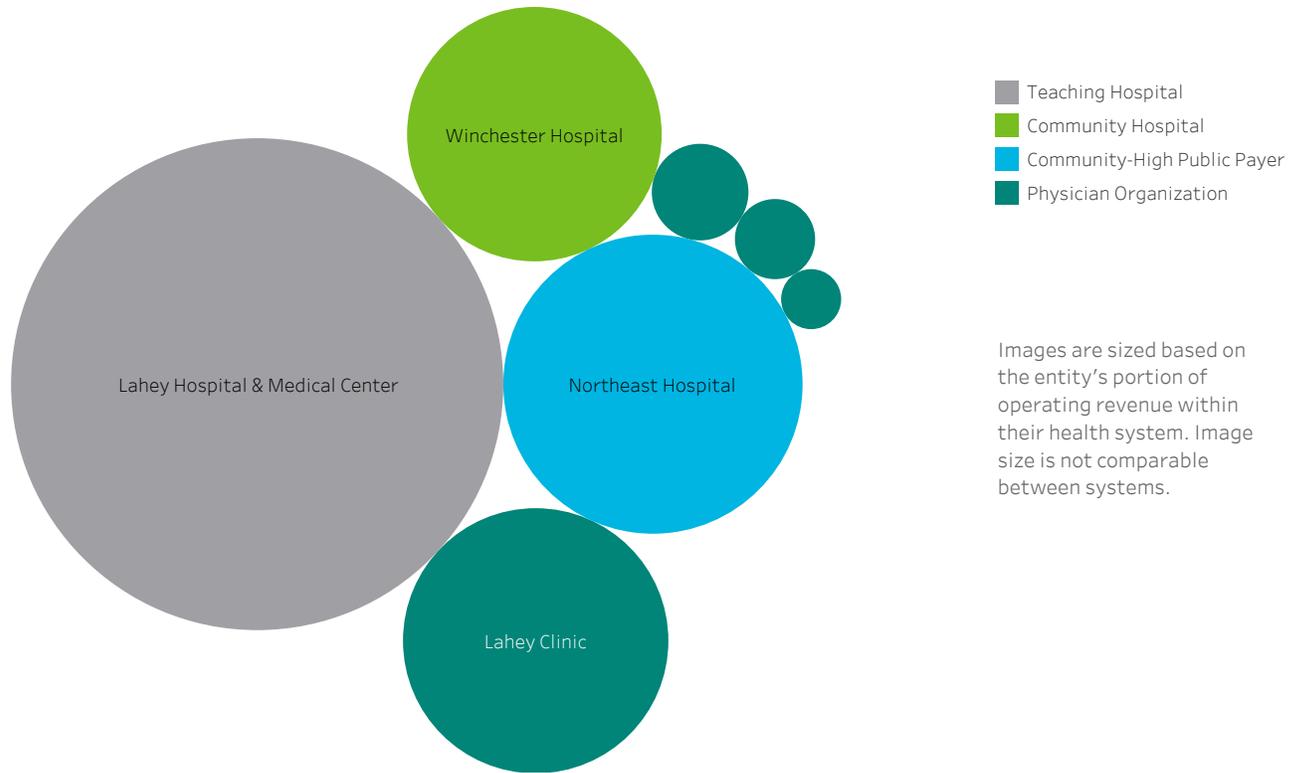


# Lahey Health System



		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
<b>Hospital Health System*</b>	Lahey Health System	\$2,152.9	\$1,118.1	(\$13.2)	-1.4%	-0.6%
<b>Acute Hospital</b>	Lahey Hospital & Medical Center	\$1,010.5	(\$6.5)	\$66.4	6.4%	6.6%
	Northeast Hospital	\$373.4	\$234.5	\$28.0	5.7%	7.4%
	Winchester Hospital	\$270.3	\$294.3	(\$0.9)	-2.3%	-0.3%
<b>Physician Organization</b>	Lahey Clinic	\$293.7		(\$77.2)	-24.5%	-26.9%
	Lahey Physician Community Org	\$15.0		(\$8.3)	-55.0%	-55.3%
	Northeast Medical Practice	\$26.8		(\$14.1)	-52.9%	-52.1%
	Winchester Physician Associates	\$39.0		(\$3.6)	-9.3%	-9.3%

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.