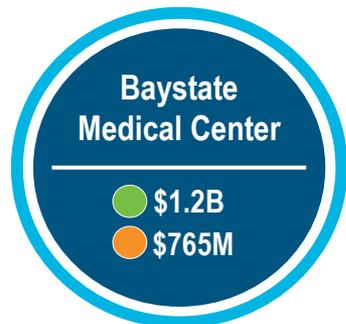


 **\$2.4 Billion**  
 Operating Revenue

 **\$999 Million**  
 Net Assets

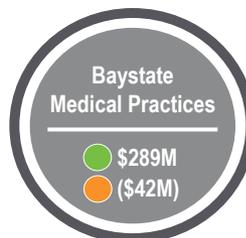
**AH** Acute Hospitals



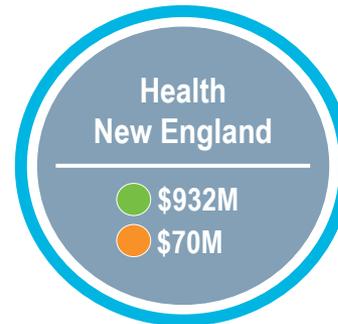
**NH** Non-Acute Hospitals

*Not applicable*

**PO** Physician Organizations



**HP** Health Plans



**OP** Other Health Care Providers



**OO** Other Organizations

*See the technical appendix for details*



Consolidating  **(\$494M)**  
 Eliminations:  **(\$118M)**

**At a Glance**

Baystate Health, Inc. is an organization that provides health care services throughout western Massachusetts.

**4**   
 Acute Hospitals

**12K**  
 Employees  
 (Approximately)

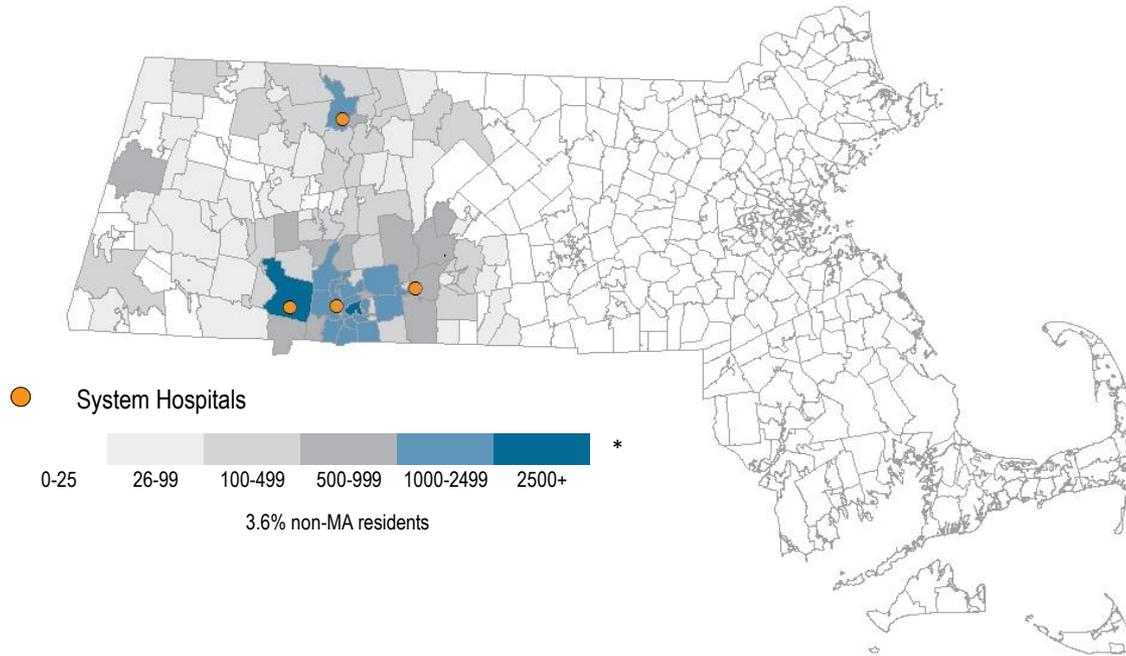
**\$71M**  
 Total Profit/Loss

**2.9%**  
 Total Margin

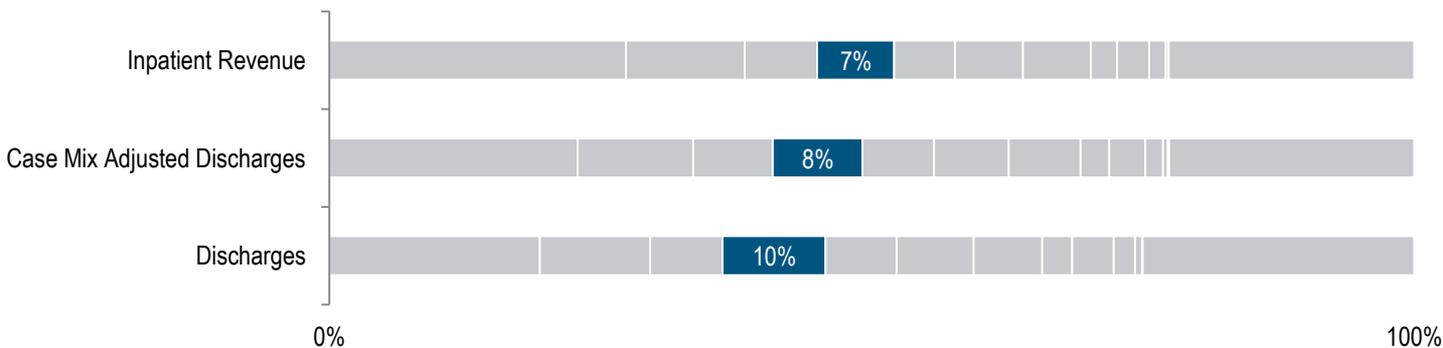
% of System's Operating Revenue:  < 10%  10-20%  > 20%

 Operating Revenue  Net Assets

**AH** Acute Hospital Discharges per Zip Code



**AH** System's Percentage of all Massachusetts Acute Hospital...



	Entity	Profit (Loss) in Millions	Total Margin
AH	Baystate Franklin Medical Center	(\$0.2)	-0.2%
AH	Baystate Medical Center	\$109.0	8.6%
AH	Baystate Noble Hospital	(\$0.3)	-0.6%
AH	Baystate Wing Hospital	(\$9.1)	-10.3%
PO	Baystate Medical Practices	(\$41.2)	-14.3%
PO	Baystate Westfield	(\$5.8)	-53.4%
HP	Health New England	\$20.5	2.2%

*\*Origin(s) of patients served by system hospitals*