

How to Read Multi-Acute Hospital System Profiles – FY 2016

This sheet provides a brief introduction to the metrics on the multi-acute hospital system profiles. Definitions and notes on all metrics are available in the Technical Appendix.

Measuring Year
The system's fiscal year for the data on this page.

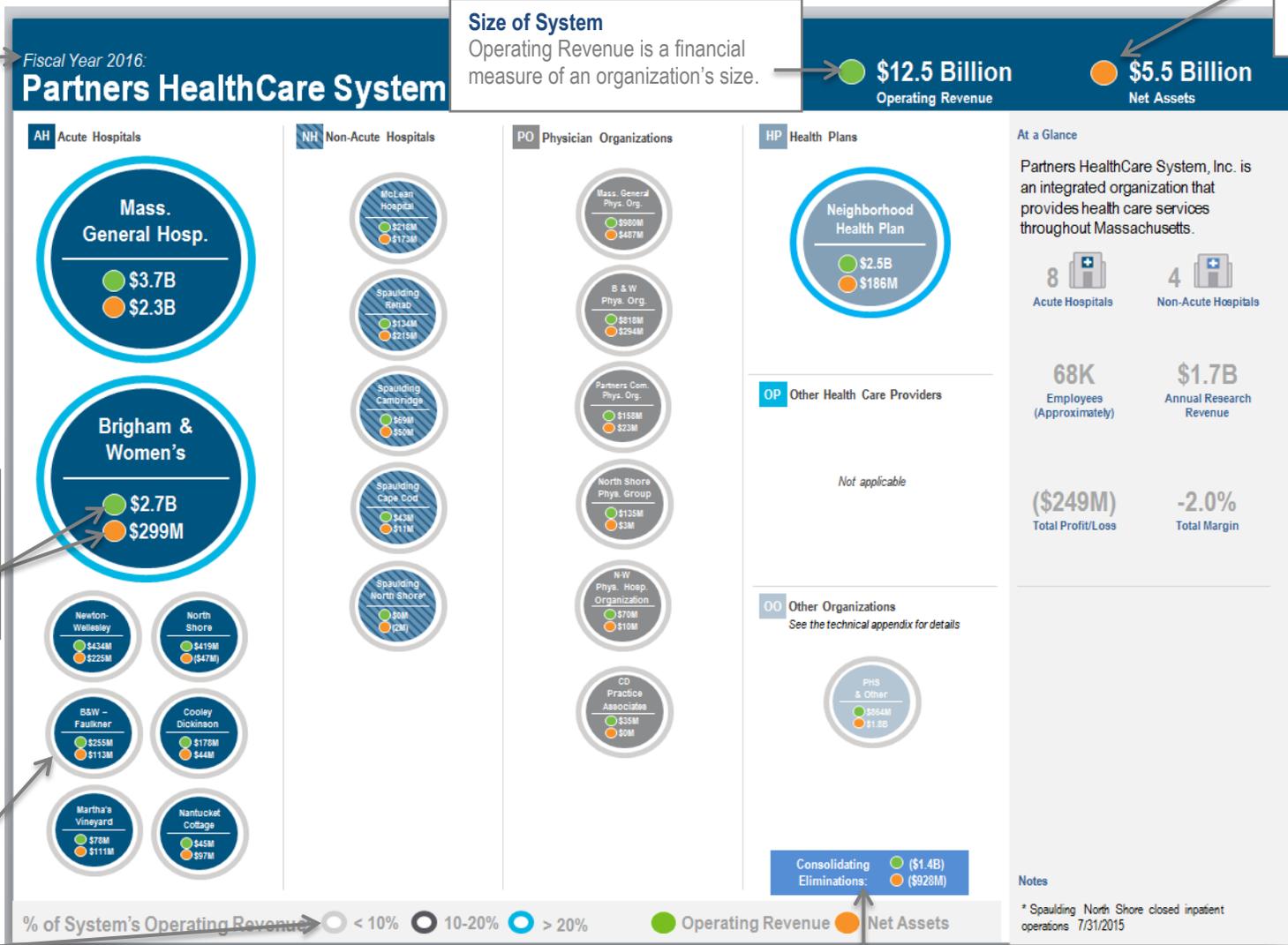
Financial indicators of system affiliate hospital
Operating Revenue and Net assets of the entity within the system.

Proportion of Operating Revenue
Circle size and the color of the band are based on the entity's proportion of the system's total operating revenue.

Size of System
Operating Revenue is a financial measure of an organization's size.

System's Financial Value
Net Assets is a measure of an organization's financial value.

Descriptive Metrics



Consolidated Eliminations
Intercompany transactions that are eliminated during the financial consolidation process.

Hospital Discharges Map

A heat map identifying the number of patients discharged per zip code and the location of each major system in Massachusetts.

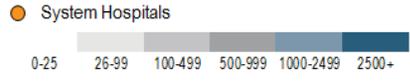
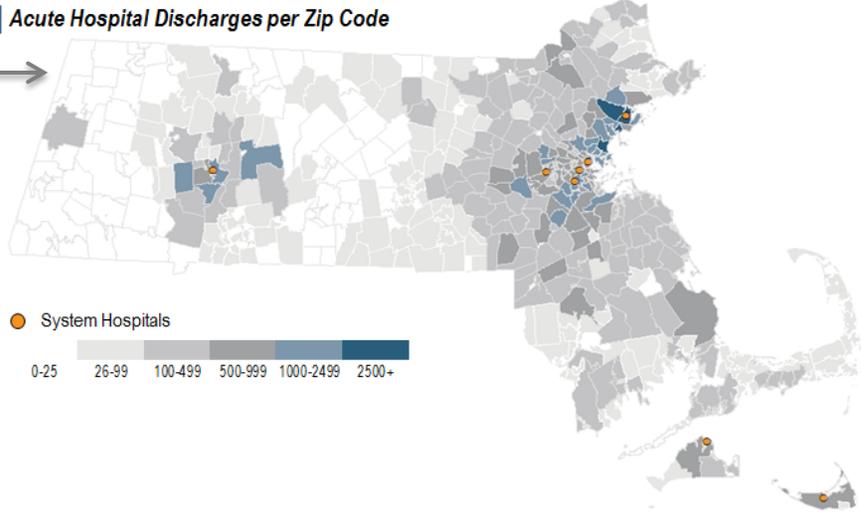
Fiscal Year 2016:

Partners HealthCare System

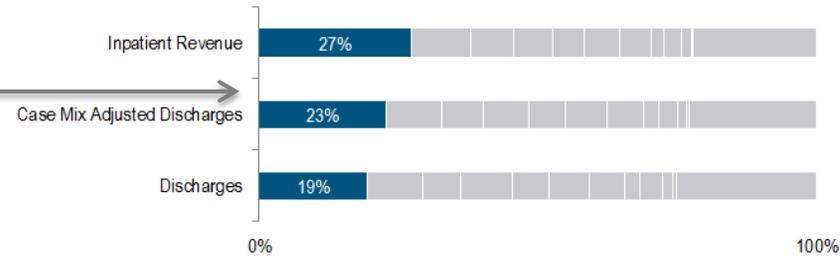
8 Acute Hospitals

156,788 Acute Hospital Discharges

Acute Hospital Discharges per Zip Code



System's Percentage of all Massachusetts Acute Hospital...



Share of Patient Discharges and Revenue

Bars show the system's proportion of total acute hospital discharges, case mix adjusted discharges, and inpatient revenue in Massachusetts.

Total Acute Hospital Discharges

For the applicable fiscal year

Summary of Profit or Loss and Total Margin

A list of all major entities associated with the larger multi acute system.

Entity	Profit (Loss) in Millions	Total Margin
AH Brigham & Women's Faulkner Hospital	\$18.8	7.4%
AH Brigham & Women's Hospital	\$94.3	3.5%
AH Cooley Dickinson Hospital	\$6.9	3.9%
AH Martha's Vineyard Hospital	\$3.7	4.6%
AH Massachusetts General Hospital	\$142.8	3.9%
AH Nantucket Cottage Hospital	(\$2.3)	-4.8%
AH Newton-Wellesley Hospital	(\$6.8)	-1.6%
AH North Shore Medical Center	(\$48.0)	-11.4%
NH McLean Hospital	\$36.5	14.7%
NH Spaulding Cambridge	(\$5.0)	-7.4%
NH Spaulding Rehab	(\$17.0)	-12.7%
NH Spaulding Cape Cod	\$1.6	3.8%
NH Spaulding North Shore	0	0%
PO Brigham & Women's Physicians Org	\$26.8	3.5%
PO CD Practice Associates	(\$9.9)	-28.0%
PO Mass. General Physicians Org.	\$35.7	3.5%
PO N-W Physicians Hospital Group	(\$0.2)	0.0%
PO North Shore Physicians Group	(\$8.8)	-6.5%
PO Partners Community Physicians Org	\$7.5	4.4%
HP Neighborhood Health Plan	(\$113.9)	-4.6%