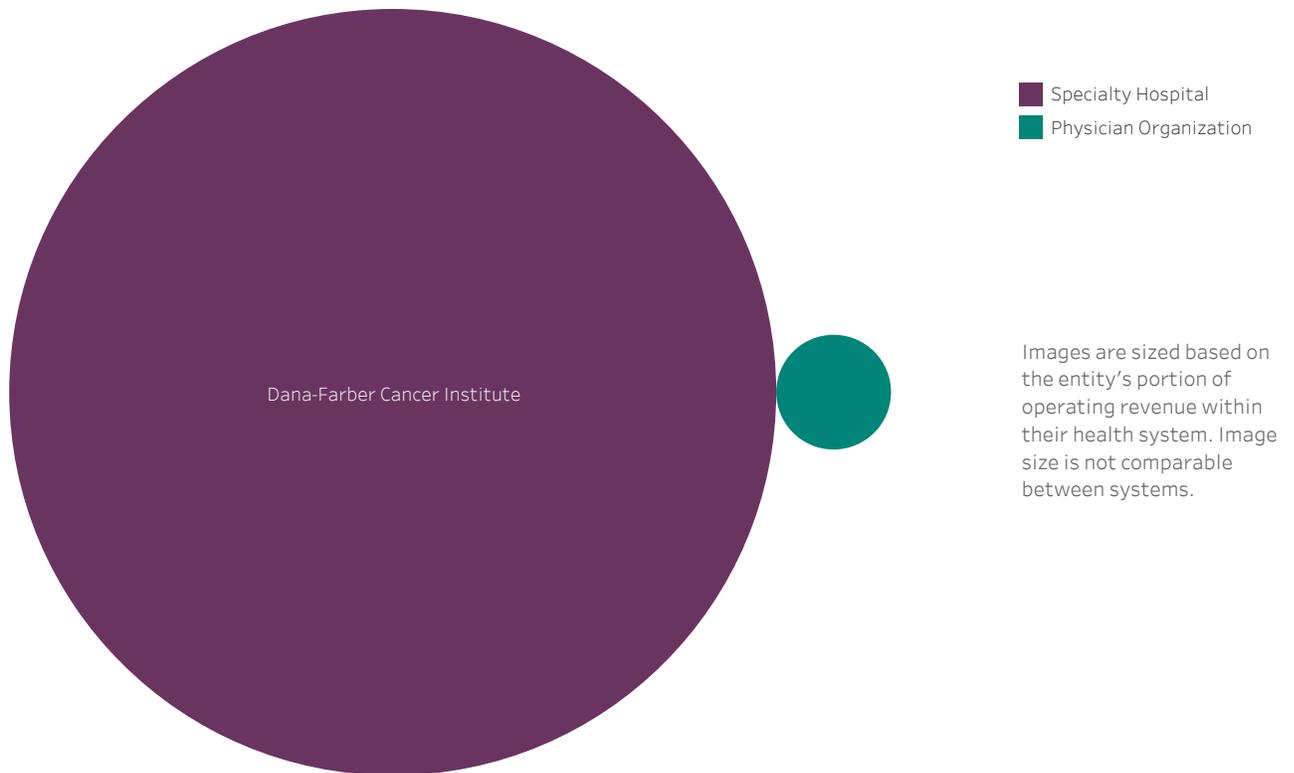


Dana-Farber Cancer Institute and Subsidiaries



		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
Hospital Health System*	Dana-Farber Cancer Institute and Subsidiaries	\$1,670.1	\$1,725.5	\$106.7	-3.2%	5.8%
Acute Hospital	Dana-Farber Cancer Institute	\$1,633.5	\$1,754.9	\$113.1	-2.9%	6.3%
Physician Organization	Dana-Farber Cancer Care Network	\$36.6		(\$6.4)	-17.4%	-17.4%

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.