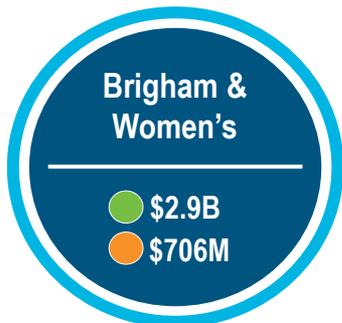


Fiscal Year 2017:
Partners HealthCare System

\$13.4 Billion
Operating Revenue

\$7.5 Billion
Net Assets

AH Acute Hospitals



NH Non-Acute Hospitals



PO Physician Organizations



HP Health Plans



OP Other Health Care Providers

Not applicable

OO Other Organizations

See the technical appendix for details



Consolidating: **\$1.4B**
Eliminations: **\$1.1B**

At a Glance

Partners HealthCare System, Inc. is an integrated organization that provides health care services throughout Massachusetts.

8 Acute Hospitals

4 Non-Acute Hospitals

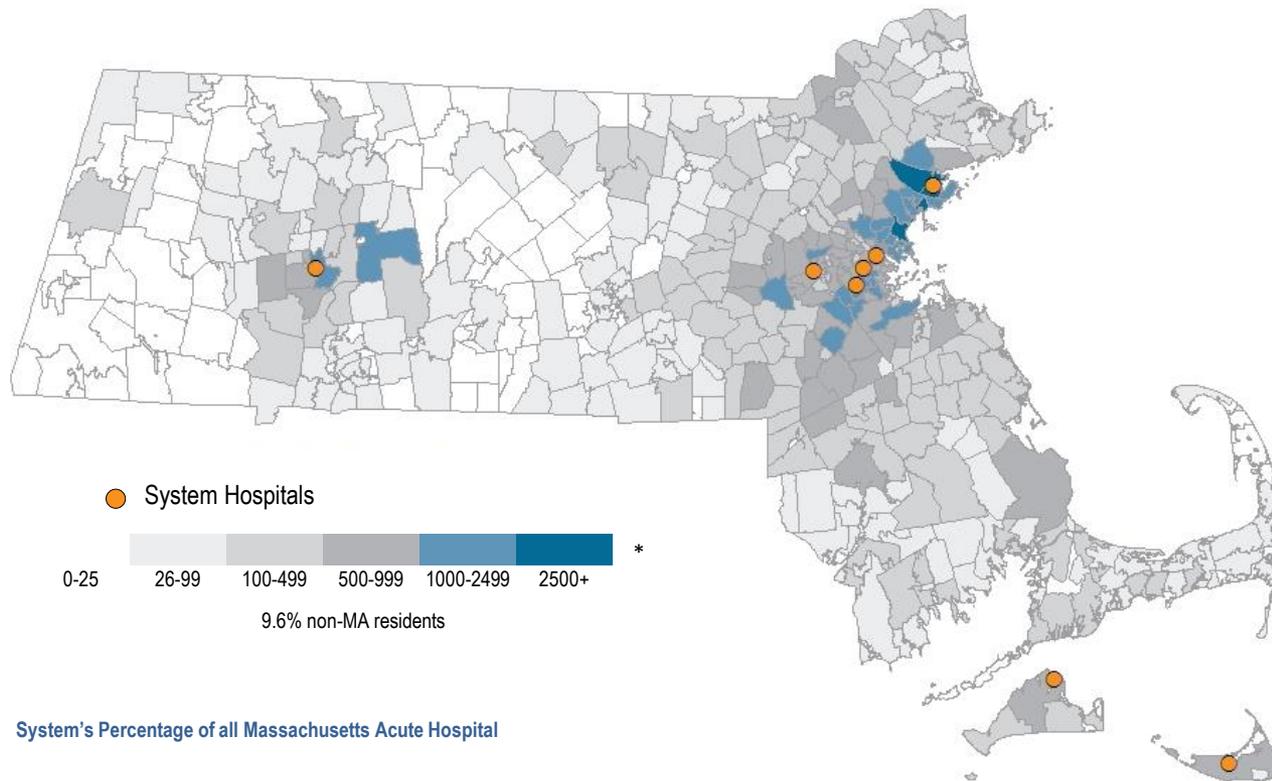
73K Employees (Approximately)

\$1.6B Annual Research Revenue

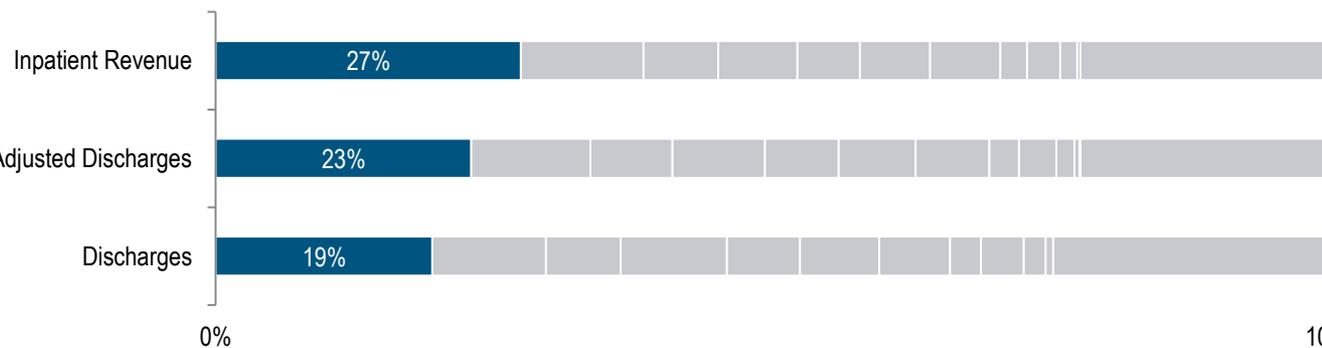
\$659M Total Profit/Loss

4.7% Total Margin

AH *Acute Hospital Discharges per Zip Code*



AH *System's Percentage of all Massachusetts Acute Hospital*



	Entity	Profit (Loss) in Millions	Total Margin
AH	Brigham & Women's Faulkner Hospital	\$17.1	6.2%
AH	Brigham & Women's Hospital	\$55.9	1.9%
AH	Cooley Dickinson Hospital	\$4.9	2.6%
AH	Martha's Vineyard Hospital	\$6.3	7.0%
AH	Massachusetts General Hospital	\$223.5	5.7%
AH	Nantucket Cottage Hospital	(\$9.0)	-19.7%
AH	Newton-Wellesley Hospital	\$1.8	0.4%
AH	North Shore Medical Center	(\$57.7)	-13.9%
NH	McLean Hospital	\$8.2	3.5%
NH	Spaulding Cambridge	(\$9.0)	-13.0%
NH	Spaulding Rehab	(\$22.3)	-16.7%
NH	Spaulding Cape Cod	(\$1.3)	-3.1%
PO	Brigham & Women's Physicians Org	\$34.6	3.9%
PO	CD Practice Associates	(\$10.1)	-29.4%
PO	Mass. General Physicians Org.	\$90.7	8.3%
PO	N-W Physician Hospital Group	(\$0.1)	-0.1%
PO	North Shore Physicians Group	(\$10.7)	-7.7%
PO	Partners Community Physicians Org	(\$6.8)	-5.8%
HP	Neighborhood Health Plan	\$50.0	2.0%

*Origin(s) of patients served by system hospitals