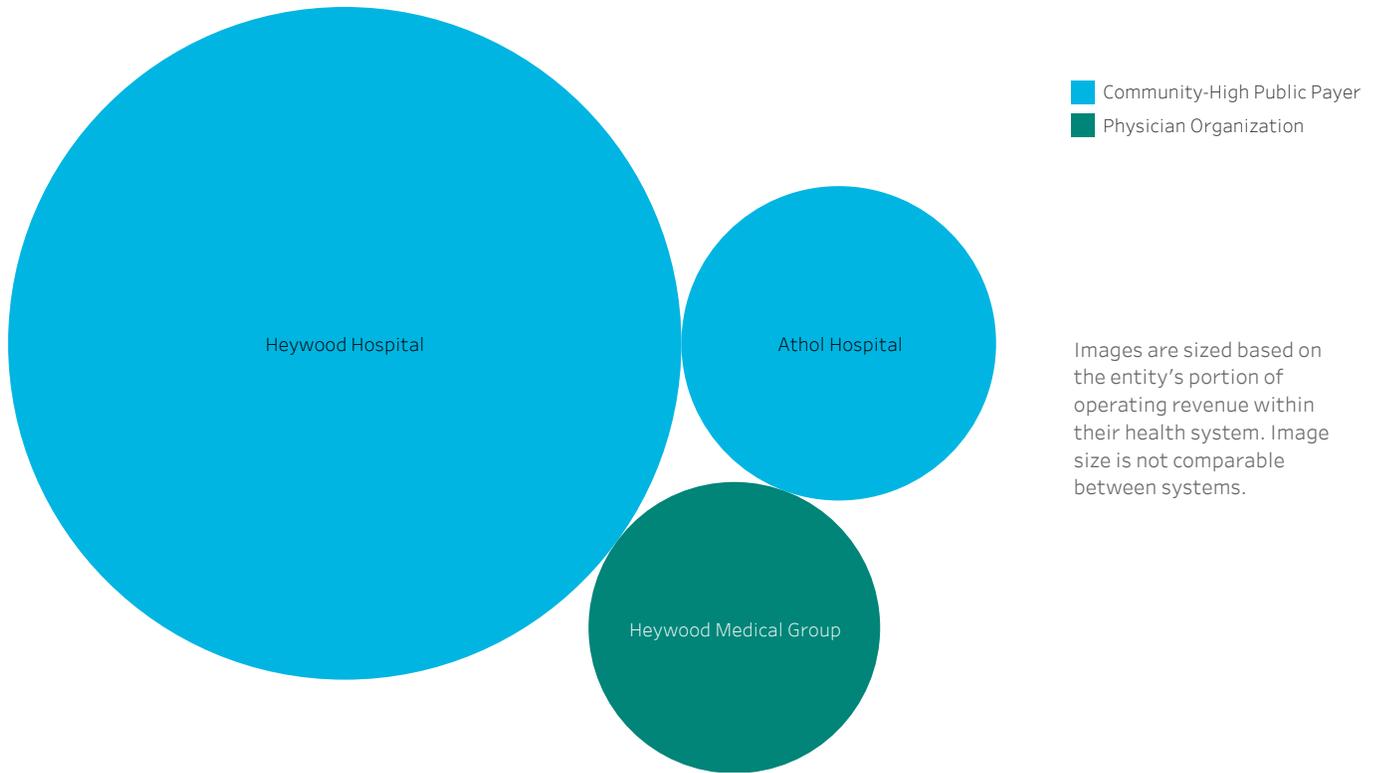


# Heywood Healthcare



		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
<b>Hospital Health System*</b>	Heywood Healthcare	\$170.9	\$68.6	(\$1.5)	-1.9%	-0.9%
<b>Acute Hospital</b>	Athol Hospital	\$27.0	\$8.2	\$1.2	4.4%	4.5%
	Heywood Hospital	\$123.7	\$53.0	\$2.9	0.9%	2.3%
<b>Physician Organization</b>	Heywood Medical Group	\$23.2		(\$5.5)	-23.9%	-23.9%

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.