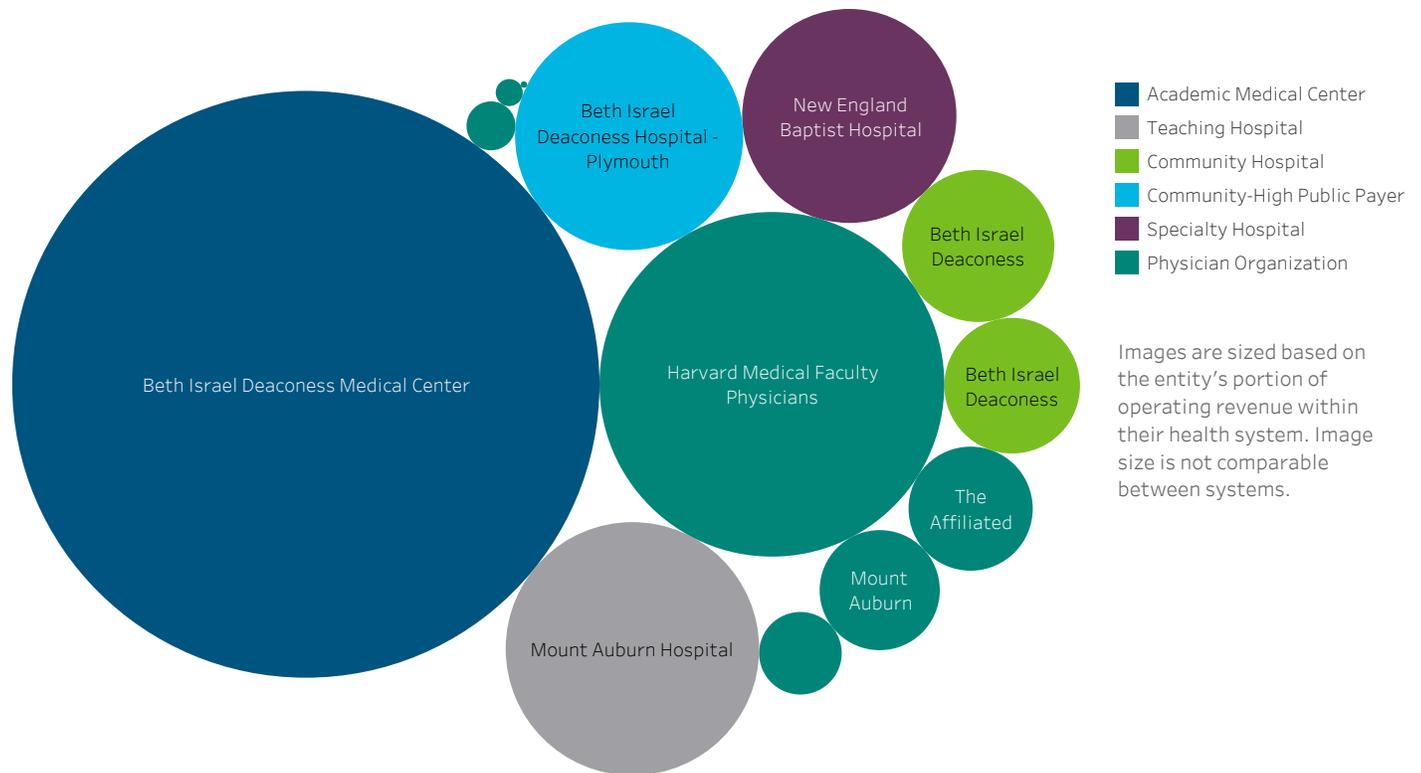


# CareGroup



		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
<b>Hospital Health System*</b>	CareGroup	\$3,515.3	\$2,021.1	\$110.1	0.6%	3.1%
<b>Acute Hospital</b>	Beth Israel Deaconess Hospital - Milton	\$122.1	\$91.3	\$5.8	3.8%	4.7%
	Beth Israel Deaconess Hospital - Needham	\$97.1	\$54.2	\$5.4	5.3%	5.6%
	Beth Israel Deaconess Hospital - Plymouth	\$274.3	\$101.0	\$14.2	4.0%	5.1%
	Beth Israel Deaconess Medical Center	\$1,818.5	\$1,105.7	\$103.9	2.7%	5.6%
	Mount Auburn Hospital	\$338.7	\$251.8	\$21.0	3.5%	6.0%
	New England Baptist Hospital	\$241.9	\$148.3	\$8.9	1.9%	3.6%
<b>Physician Organization</b>	Community Physicians Associates	\$3.9		(\$2.3)	-59.0%	-59.0%
	Harvard Medical Faculty Physicians	\$627.1		\$22.8	2.3%	3.6%
	Jordan Physician Associates	\$36.0		(\$7.3)	-20.3%	-20.3%
	Mount Auburn Professional Services	\$76.1		(\$24.7)	-32.5%	-32.5%
	New England Baptist Medical Associates	\$12.6		(\$3.7)	-29.5%	-29.5%
	New England Baptist Physician Group	\$0.2		\$0.0	0.0%	0.0%
	The Affiliated Physicians Group	\$81.3		(\$26.8)	-32.9%	-32.9%

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.