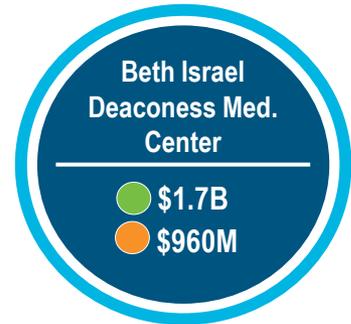


AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans

Not applicable

OP Other Health Care Providers

Not applicable

OO Other Organizations

See the technical appendix for details



Consolidating: (\$220M)
 Eliminations: \$0

At a Glance

CareGroup, Inc. is a corporate entity that controls several regional teaching and community hospitals and physician groups.

6
 Acute Hospitals

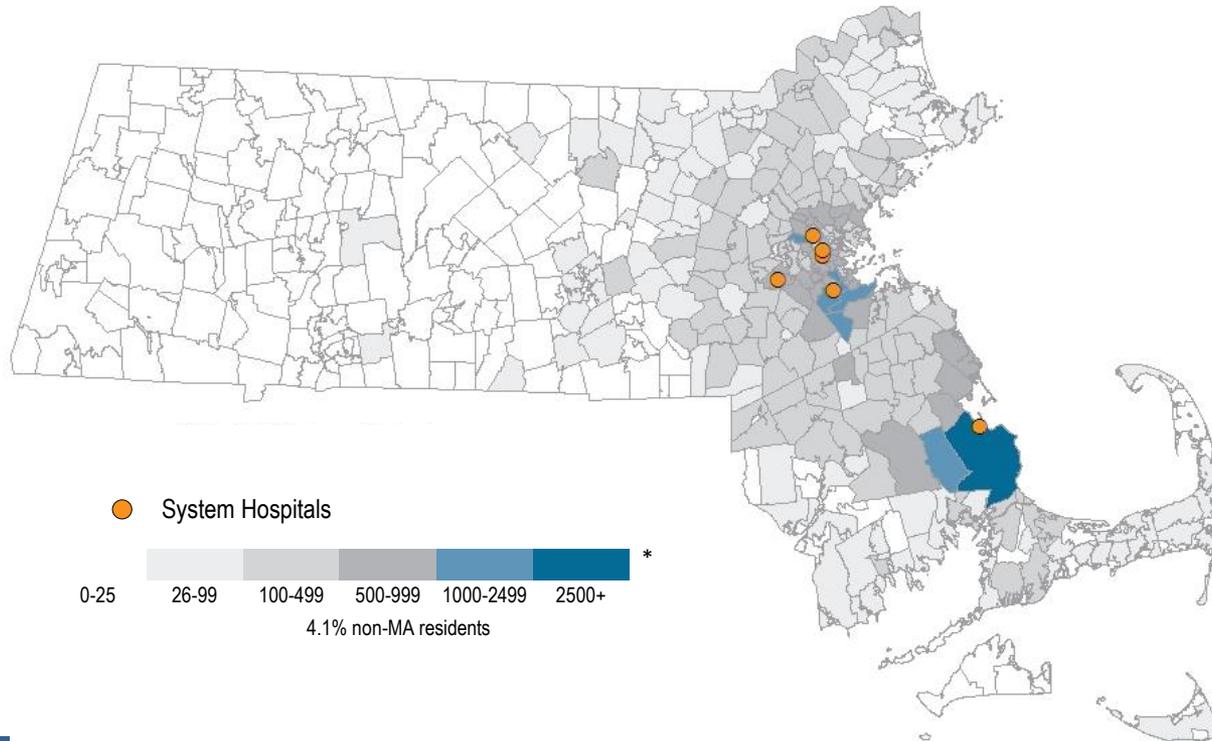
14K
 Employees
 (Approximately)

\$66M
 Total Profit/Loss

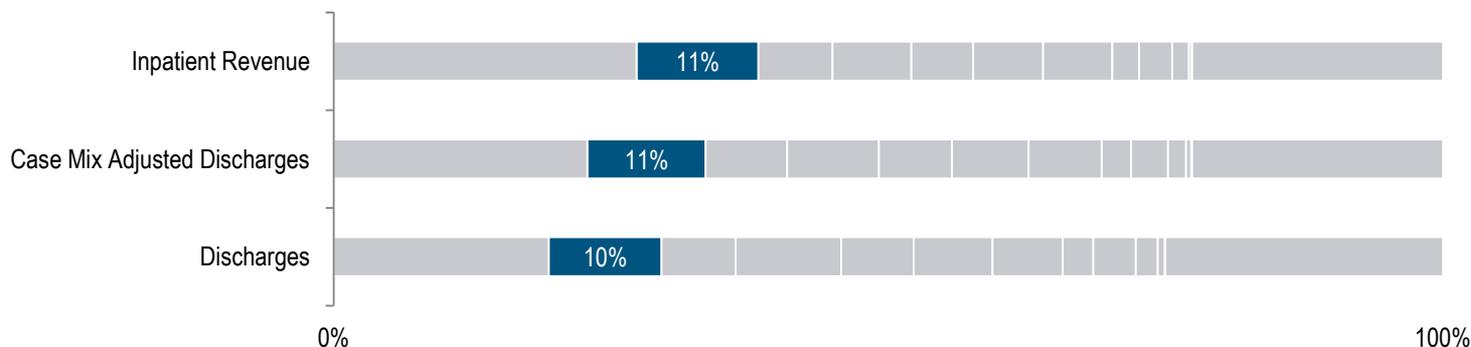
1.9%
 Total Margin

\$235M
 Annual Research
 Revenue

AH Acute Hospital Discharges per Zip Code



AH System's Percentage of all Massachusetts Acute Hospital...



	Entity	Profit (Loss) in Millions	Total Margin
AH	Beth Israel Deaconess Hospital - Milton	\$14.2	11.9%
AH	Beth Israel Deaconess Hospital - Needham	\$2.2	2.5%
AH	Beth Israel Deaconess Hospital - Plymouth	\$16.2	6.1%
AH	Beth Israel Deaconess Medical Center	\$74.6	4.3%
AH	Mt. Auburn Hospital	\$3.9	1.2%
AH	NE Baptist Hospital	\$10.1	4.1%
PO	Affiliated Physicians Group	(\$25.6)	-30.0%
PO	Harvard Medical Faculty Physicians	\$17.3	2.9%
PO	Jordan Physician Associates	(\$7.6)	-27.8%
PO	Mount Auburn Professional Serv.	(\$27.0)	-36.4%
PO	N.E. Baptist Medical Assoc.	(\$4.6)	-37.6%

*Origin(s) of patients served by system hospitals