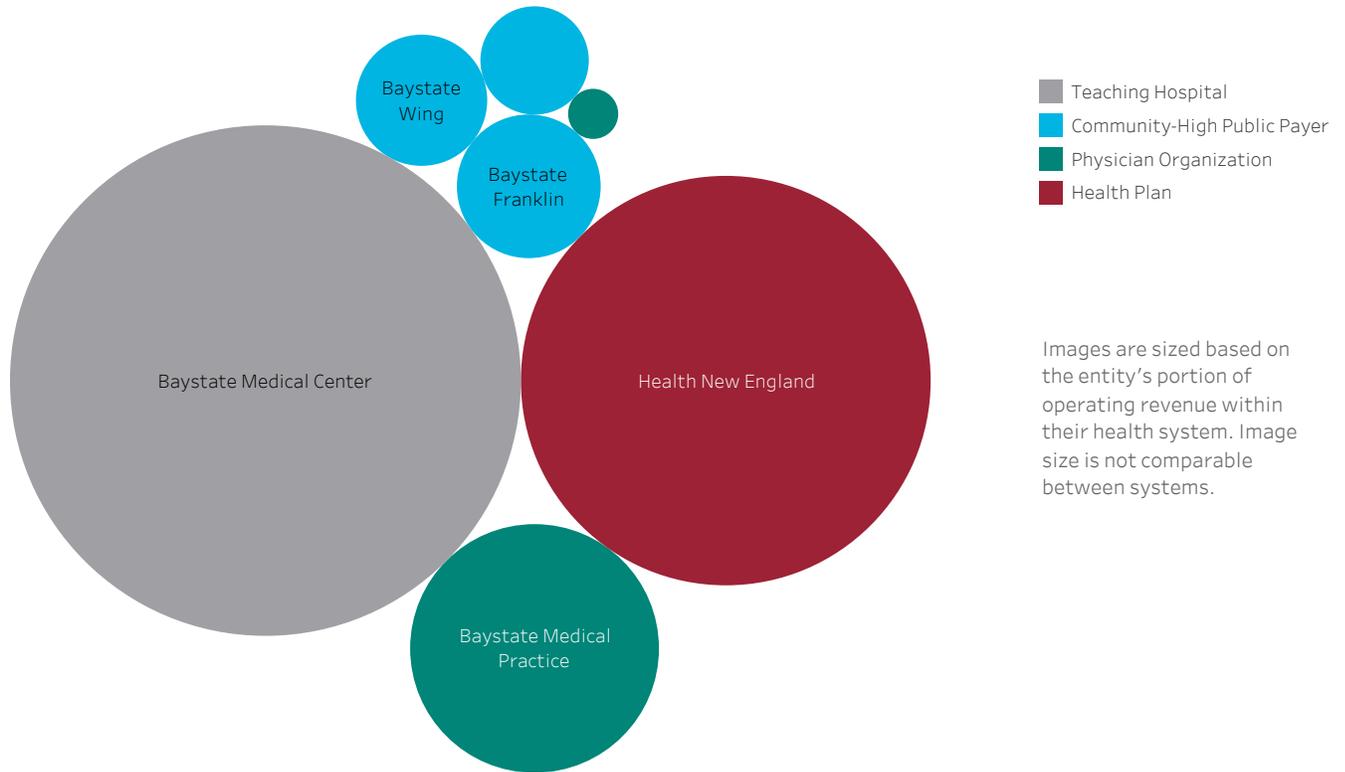


Baystate Health



		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
Hospital Health System*	Baystate Health	\$2,381.6	\$1,101.8	\$68.1	2.2%	2.8%
Acute Hospital	Baystate Franklin Medical Center	\$102.7	\$53.2	\$0.6	0.4%	0.6%
	Baystate Medical Center	\$1,296.2	\$827.7	\$99.8	6.6%	7.6%
	Baystate Noble Hospital	\$58.4	\$16.8	\$1.2	2.0%	2.0%
	Baystate Wing Hospital	\$85.6	\$50.2	(\$4.4)	-5.7%	-5.1%
Physician Organization	Baystate Medical Practice	\$307.4		(\$43.6)	-14.2%	-14.2%
	Baystate Westfield Medical Corporation	\$12.5		(\$5.4)	-43.4%	-43.4%
Health Plan	Health New England	\$833.9		\$12.3	1.6%	1.5%

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.